



## REGULAR COUNCIL MEETING AGENDA

**Held on Tuesday, November 4, 2025, at 5:00 PM**  
**In-Person Town Hall Council Chambers 2<sup>nd</sup> Floor**

**Teleconference Toll Free Number – 1-833-311-4101**  
**Access Code: 2866 618 1615**

**Video Conference Link: [Click Here](#)**  
**Access Code: 2866 618 1615**

1.	<b>Call Meeting to Order</b>
2.	<b>Disclosure of Pecuniary Interest &amp; General Nature Thereof</b>
3.	<b>Canadian National Anthem</b>
4.	<b>Land Acknowledgement Statement</b>
5.	<b>Public Question/Comment</b> (Only Addressing Motion(s) or Reports on the Agenda)
6.	<b>Disclosure Additional Items</b>
7.	<b>Public Meeting</b>
	1. Postpone Proposed Official Plan Amendment (OPA8-25) and Class III Development Permit (DP2025-13) – 145 River Street (Mathews) (+Ref. Council Report-PD-2025-18)
8.	<b>Presentations/Awards/Deputations – None</b>
9.	<b>Delegations – None</b>
10.	<b>Mayor's Declarations – None</b>
11.	<b>Unfinished Business</b>
12.	<b>Motion #25-149 – Approval of Minutes – Tuesday, October 21, and Thursday, October 23, 2025</b>
13.	<b>Staff Reports</b>
	<b>Brenda Guy, Manager of Planning &amp; Development</b>
	Council-PD-2025-17 – <i>Planning Act</i> Notifications

The Town invites and encourages people with disabilities to attend and voice their comments in relation to accessibility related reports. For those who are unable to attend, the Town encourages the use of the Customer Feedback Form found on the Accessibility Page on the Town's website.

	<b>Melanie Kirkby, CAO</b>
	Council-CAO-2025-13 – Strategic Plan Update
	Council-CAO-2025-14 – 2021 to 2025 Legal Costs by Category
	<b>John Morrison, Treasurer</b>
	Council-FIN-2025-29 – Third (3 <sup>rd</sup> ) Quarter Forecast & Budget Variance
	<b>Andrew Dickson, Fire Chief</b>
	Council-FIR-2025-07 – Appointment of Municipal Law Enforcement Official
	<b>Lynsey Zufelt, Deputy Clerk</b>
	Council-CSC-2025-08 – 2026 Council Schedule
<b>14.</b>	<b>Motions</b> (Council Direction to Staff) – None
<b>15.</b>	<b>Correspondence</b>
	1. Integrity Commissioner Investigation – Councillor David Osmond
	2. The Centre Cooperative Care Centre – Urgent Update
	3. Ministry of Municipal Affairs and Housing (MMAH) – <i>Development Charges Act</i> Amendments
	4. Ministry for Seniors and Accessibility – 2026-2027 Seniors Community Grant
	5. Contractor Incident Report – King Street Pedestrian Bridge – Public Works Manager David Armstrong
<b>16.</b>	<b>Notice Required Under the Notice By-law</b> – None
<b>17.</b>	<b>Committee Updates</b> (Council Reps)
<b>18.</b>	<b>Discussion of Additional Items</b>
<b>19.</b>	<b>Questions from the Media</b>
<b>20.</b>	<b>Confirmation By-law</b>
	By-law No. 2025-100 – Confirm the proceedings of Council for the meeting held on Tuesday, November 4, 2025
<b>21.</b>	<b>Next Meeting:</b> Regular Council – Tuesday, November 18, 2025, at 5:00 PM
<b>22.</b>	<b>Adjournment</b>

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# **The Corporation of the Town of Gananoque**

## **Land Acknowledgement Statement**

We begin this meeting of Council by acknowledging that we are on traditional territory of the Haudenosaunee (*Hoe-den-oh-show-nee*) and Anishinabe (*A-nish-in-'a-bay*) and First Peoples. We do so respecting both the land and the Indigenous People who continue to walk with us through this world.

We are grateful for the opportunity to gather here.

In recognition of the contributions and importance of all Indigenous Peoples, we strongly support Truth and Reconciliation Calls to Action in our nation and commit to support local endeavors where possible.

## NOTICE OF PUBLIC MEETING

### Proposed Official Plan Amendment and Class III Development Permit

TAKE NOTICE THAT the Town is in receipt of a complete application for a proposed Official Plan Amendment, pursuant to Section 21 and a Development Permit pursuant to Section 70.2 of the Planning Act, R.S.O. 1990.

Planning Advisory Committee for the Town of Gananoque will hold a Meeting on **TUESDAY, OCTOBER 28, 2025 at 6:00 P.M.** in the **TOWN OF GANANOQUE COUNCIL CHAMBERS, 30 King Street East, Gananoque** to provide recommendations to Council on the concurrent applications below.

**AND FURTHER TAKE NOTICE** that the Council for the Corporation of the Town of Gananoque will hold a Public Meeting on **TUESDAY, NOVEMBER 4, 2025 at 5:00 P.M.** at the **TOWN OF GANANOQUE COUNCIL CHAMBERS, 30 King Street East, Gananoque** to consider the following applications:

\*The **TOLL-FREE PHONE NUMBER** and **ACCESS CODE** will be found on the meeting agenda, posted to the Town website at <https://www.gananoque.ca/town-hall/meetings> prior to the meeting.

File No. **OPA8-25/DP2025-13**

OWNER: **AGNES & HARRIE TIEKEN**  
APPLICANT: **BETHANIE MATTHEWS**

The property municipally and legally described as

**145 RIVER STREET**

PLAN 86 PT LOT 476 PT LOT 477 PT LOT 478 PT LOT 479 RP;28R8089 PART 1  
TOWN OF GANANOQUE

has applied to the Town of Gananoque for an Official Plan Amendment (File No. OPA8-25) from  
**RESIDENTIAL TO A SITE SPECIFIC GENERAL COMMERCIAL DESIGNATION**  
TO PERMIT A COMMERCIAL SPORTS AND RECREATION FACILITY  
AND

# DEFERRED

has applied to the Town of Gananoque for a Development Permit (File No. DP2025-13) to  
**REDESIGNATE THE PROPERTY FROM THE RESIDENTIAL TO SITE SPECIFIC PROGRESSIVE  
COMMERCIAL USE (PC-XX) TO PERMIT A COMMERCIAL SPORTS AND RECREATION FACILITY**

Note: Applications OPA8-25 and DP2025-13 are concurrent. DP2025-13 will be a condition for final approval of  
Official Plan Amendment application OPA8-25

Additional information in relation to the proposed **Official Plan Amendment** and **Development Permit** is available in-person for inspection between 8:30am - 4:30pm at the Town of Gananoque, 30 King Street East, Gananoque Ontario or on the Town website at <https://www.gananoque.ca/town-hall/meetings>, or by emailing [assistantplanner@gananoque.ca](mailto:assistantplanner@gananoque.ca) or by calling Trudy Gravel 613-382-2149 ext. 1129.

#### Official Plan

If a person or public body does not make oral submissions at a public meeting or make written submissions to the Town before the proposed Official Plan is adopted, the person or public body is not entitled to appeal the decision of the Town to the Ontario Land Tribunal.

If a person or public body does not make oral submissions at a public meeting or make written submissions to the Town before the proposed Official Plan is adopted, the person or public body may not be added as a party to the hearing of an appeal before the Ontario Land Tribunal, unless in the opinion of the Tribunal, there are reasonable grounds to add the person or public body as a party. If you wish to be notified of the decision of the Corporation of the Town of Gananoque in respect to this proposed **Official Plan Amendment** and related amendments, you must make a written request to the Clerk for the Town of Gananoque, 30 King Street East, Gananoque, Ontario K7G 1E9, or by email to [clerk@gananoque.ca](mailto:clerk@gananoque.ca).

#### Development Permit By-law

If you wish to provide comment or input in respect of the proposed **Development Permit** you may do so at the public meeting or in writing prior to the meeting. **Note:** Only the applicant of a **Development Permit** has a right to appeal a decision or non-decision on an application to the Ontario Land Tribunal where the application meets the requirements established through the official plan and development permit by-law.

**DATED this 1st day of OCTOBER 2025**



Brenda Guy  
Manager of Planning and Development  
[bguy@gananoque.ca](mailto:bguy@gananoque.ca)  
613-382-2149 Ext.1126





**Council Report – PD-2025-18**

**Date:** November 4, 2025 ☐ **IN CAMERA**

**Subject:** Postpone Proposed Official Plan Amendment (OPA8-25) and Class III Development Permit (DP2025-13) – 145 River Street (Mathews)

**Author:** Brenda Guy, Manager of Planning and Development ☒ **OPEN SESSION**

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**RECOMMENDATION:**

BE IT RESOLVED THAT COUNCIL OF THE TOWN OF GANANOQUE ACCEPTS THE REQUEST TO POSTPONE THE PUBLIC MEETINGS SCHEDULED FOR TUESDAY, NOVEMBER 4, 2025, REGARDING THE PROPOSED OFFICIAL PLAN AMENDMENT (OPA8-25) AND CLASS III DEVELOPMENT PERMIT (DP2025-13) FOR 145 RIVER STREET (MATTHEWS), AS RECOMMENDED BY THE PLANNING ADVISORY COMMITTEE (PAC) AND AS PRESENTED IN COUNCIL REPORT-DP-2025-18.

**STRATEGIC PLAN COMMENTS:**

Sector #6: Governance – Strategic Initiative #4 - Town Council will ensure openness and transparency in its operations.

**BACKGROUND:**

A Public Meeting was scheduled for November 4, 2025, for the property at 145 River Street. The application was for an Official Plan Amendment to redesignate the lands from Residential to General Commercial Exception and a Development Permit to Progressive Commercial designation.

**INFORMATION/DISCUSSION:**

At the meeting of October 28, 2025, the Planning Advisory Committee (PAC) considered the applications.

Staff provided an overview before the committee and the policies that the Town have in place for the review of *Planning Act* applications. A lengthy discussion was held with regards to the proposal on the subject property with the committee, applicant and members of the public.

The following Motions were considered and passed by PAC:

**PAC-COA-PSC Motion #2025-36 – OPA8/2025 – 145 River Street (Mathews)**

**Moved by:** Neil McCarney

**Seconded by:** Emery Groen

THAT PLANNING ADVISORY COMMITTEE recommends that the application OPA8/2025 be deferred and the applicant resubmit and review the designation of lands to a residential exception.

- **CARRIED**

**PAC-COA-PSC Motion #2025-37 – DP2025-15/2025 – 145 River Street (Matthews)**

**Moved by:** Brian Brooks

**Seconded by:** Emery Groen

THAT PLANNING ADVISORY COMMITTEE recommends to Council that application DP2025-13 – 145 River Street (Matthews) be deferred, to redesignate the lands from Residential to Commercial Traditional exception, until such time as an Official Plan Amendment has been approved.

AND FURTHER, should an Official Plan Amendment be obtained the Application for Development Permit be resubmitted and reviewed accordingly.

- **CARRIED**

In addition to and given the foregoing, Staff are in receipt of a request by the applicant to defer the scheduled Public Meeting at this time.

**APPLICABLE POLICY/LEGISLATION:**

*Planning Act*, Provincial Policy Statement, Official Plan, Development Permit By-law

**FINANCIAL CONSIDERATIONS/GRANT OPPORTUNITIES:**

n/a

**CONSULTATIONS:**

n/a

**ATTACHMENTS:**

Attachment 1 – Application to Postpone.

<b>APPROVAL</b>	<div data-bbox="305 1486 1052 1528"><hr/>Brenda Guy, Manager of Planning and Development</div> <div data-bbox="305 1577 667 1612"><hr/>John Morrison, Treasurer</div> <div data-bbox="305 1617 1421 1690">Certifies that unless otherwise provided for in this report the funds are contained within the approved Budgets and that the financial transactions are in compliance with Council's own policies and guidelines and the <i>Municipal Act</i> and regulations.</div> <div data-bbox="305 1728 605 1764"><hr/>Melanie Kirkby, CAO</div>
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## Brenda Guy

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**From:** Brenda Guy  
**Sent:** October 29, 2025 3:25 PM  
**To:** Lynsey Zufelt  
**Cc:** Melanie Kirkby  
**Subject:** FW: 145 River Street - Meeting

FYI: See request for deferral below for the Public Meeting on November 4, 2025.

### Brenda Guy

Manager of Planning and Development  
613 382-2149 ext.1126

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**From:** Gan Fitness [REDACTED]  
**Sent:** October 29, 2025 3:01 PM  
**To:** Brenda Guy <BGuy@gananoque.ca>  
**Subject:** 145 River Street - Meeting

Hi Brenda.

I think it's best we defer Tues November 4th council meeting until our amendments are completed.

Thank you,

Bethanie  
Gan Fitness  
[REDACTED]

**REGULAR COUNCIL MEETING MINUTES**  
 Held on Tuesday, October 21, 2025, at 5:00 PM  
**Held Virtually and In-Person**

COUNCIL MEMBERS PRESENT		STAFF PRESENT
Mayor:	John Beddows	Melanie Kirkby, CAO
Councillors:	Colin Brown	Brenda Guy, Manager of Planning and Development
	Matt Harper	John Morrison, Treasurer
	Patrick Kirkby	David Armstrong, Manager of Public Works
	Anne-Marie Koiner	Jeff Johnston, Manager of Parks and Recreation
	Vicky Leakey	Lynsey Zufelt, Deputy Clerk
	David Osmond	
Regrets:		Penny Kelly, Clerk

1.	<b>Call Meeting to Order</b>
	Mayor Beddows called the meeting to order at 5:01 PM.
2.	<b>Disclosure of Pecuniary Interest &amp; General Nature Thereof – None</b>
3.	<b>Canadian National Anthem</b>
	<ul style="list-style-type: none"> <li>The National Anthem was played.</li> </ul>
4.	<b>Land Acknowledgement Statement</b>
	<ul style="list-style-type: none"> <li>Mayor Beddows read the Land Acknowledgement Statement.</li> </ul>
5.	<b>Public Question / Comment</b> (Only Addressing Motion(s) or Reports on the Agenda)
	<ul style="list-style-type: none"> <li>Members of the Public addressed Reports listed on the Agenda.</li> </ul>
6.	<b>Disclosure of Additional Items</b>
	1. Councillor Harper – Vote of Non-Confidence
	2. Mayor Beddows – Concerns about Councillor Interaction and Communication with Staff
7.	<b>Public Meeting – None</b>
8.	<b>Presentations / Awards / Deputations</b>
	<b>1. KPMG – Lori Huber, Lead Audit Engagement Partner – Town of Gananoque 2024 Audited Financial Statement (+Ref. Report Council-FIN-2025-28)</b>
	<ul style="list-style-type: none"> <li>Lori Huber, KPMG Lead Audit Engagement Partner appeared online before Council and presented a PowerPoint presentation entitled, “Corporation of the Town of Gananoque Audit Findings Report for the Year Ended December 31, 2024”.</li> </ul>
<b>**At this point, Council considered Report Council-FIN-2025-28.</b>	
9.	<b>Delegations</b>
	<b>1. Cataraqui Region Conservation Authority (CRCA) – Holly Evans, Watershed Planning Coordinator – 2026 Regional Invasive Phragmites Control Fund Project</b>
	<ul style="list-style-type: none"> <li>Holly Evans, Cataraqui Region Conservation Authority (CRCA) Watershed Planning Coordinator, appeared before Council and presented a PowerPoint Presentation entitled, “Cataraqui Region Phragmites Management”, regarding the 2026 Regional Invasive Phragmites Control Fund Project.</li> </ul>



**By-law No. 2025-097 – Amend By-law No. 2024-078 – Civic Collections Policy**

**Moved By:** Councillor Koiner

**Seconded By:** Councillor Osmond

BE IT RESOLVED THAT THE COUNCIL OF THE TOWN OF GANANOQUE  
PASS BY-LAW NO. 2025-097, BEING A BY-LAW TO AMEND BY-LAW NO.  
2024-078, COLLECTIONS MANAGEMENT POLICY TO AMEND THE  
FOLLOWING SECTIONS:

1. TO REMOVE IN ITS ENTIRETY SECTION 13.2, **CRITERIA FOR COLLECTING** AND REPLACE WITH THE AMENDED 13.2 VERSION AS PRESENTED;
2. TO REMOVE IN ITS ENTIRETY SECTION 13.3, **CRITERIA FOR NOT ACCEPTING OBJECTS**, AND REPLACE WITH THE AMENDED 13.3 VERSION AS PRESENTED.

**CARRIED – UNANIMOUS**

**Motion #2025-143 – Artefact Oversight 2026 Funding Proposal – Refer to 2026 Budget Deliberations**

**Moved By: Councillor Koiner**

**Seconded By:** Councillor Osmond

BE IT RESOLVED THAT THE COUNCIL OF THE TOWN OF GANANOQUE REFERS THE 1000 ISLANDS HISTORY MUSEUM ARTEFACT OVERSIGHT 2025 FUNDING PROPOSAL IN THE AMOUNT OF \$21,935 TO MAYOR BEDDOWS FOR THE 2026 BUDGET DELIBERATION PROCESS, AS PRESENTED ON TUESDAY, OCTOBER 21, 2025.

**CARRIED – UNANIMOUS**

- Joanne van Dreumel, 1000 Islands History Museum Executive Director, appeared before Council and presented a PowerPoint presentation entitled, “1000 Islands History Museum – A Year-In Review”.
- Following the presentation, Council considered the following recommendation.

**Motion #2025-144 – 1000 Islands History Museum – A Year In Review Presentation**

**Moved By:** Councillor Koiner

**Seconded By:** Councillor Osmond

BE IT RESOLVED THAT THE COUNCIL OF THE TOWN OF GANANOQUE RECEIVES THE 1000 ISLANDS HISTORY MUSEUM 2024 FINANCIAL STATEMENTS AND PRESENTATION ENTITLED, "A YEAR IN REVIEW 2025", AS PRESENTED ON TUESDAY, OCTOBER 21, 2025.

**CARRIED – UNANIMOUS**

**Motion #2025-145 – 1000 Islands History Museum – 2026 Operations and Programming Budget Proposal**

**Moved By:** Councillor Koiner

**Seconded By:** Councillor Osmond

BE IT RESOLVED THAT THE COUNCIL OF THE TOWN OF GANANOQUE REFERS THE 1000 ISLANDS HISTORY MUSEUM 2026 OPERATIONS AND PROGRAMMING BUDGET PROPOSAL IN THE AMOUNT OF \$62,115 TO MAYOR BEDDOWS FOR THE 2026 BUDGET DELIBERATION PROCESS, AS PRESENTED ON TUESDAY, OCTOBER 21, 2025.

**CARRIED – UNANIMOUS**

**\*\*The Chair called a recess at 6:25 PM**

**\*\*The meeting resumed at 6:38 PM**

<b>**At this point, the Mayor moved to Item #18 and invited Councillor Harper to speak to the proposed Motion.</b>																																								
	<ul style="list-style-type: none"><li>• Councillor Harper brought forward a Vote of Non Confidence in the Head of Council (Mayor).</li><li>• Council members provided their comments regarding the Vote of Non Confidence.</li><li>• Mayor Beddows reserved comments at this time.</li><li>• Councillor Harper requested a recorded vote on the recommendation being considered below.</li></ul>																																							
	<div><b>Motion #2025-146 – Vote of Non-Confidence</b> <b>Moved By:</b> Councillor Harper                      <b>Seconded By:</b> Deputy Mayor Leakey BE IT RESOLVED THAT THE COUNCIL OF THE TOWN OF GANANOQUE PROCEEDS WITH A VOTE OF NON CONFIDENCE IN THE LEADERSHIP (HEAD OF COUNCIL) OF THE MAYOR.</div> <table><tr><th>RECORDED VOTE:</th><th>Aye</th><th>Nay</th><th>Abstained</th></tr><tr><td>Brown, Colin</td><td>X</td><td></td><td></td></tr><tr><td>Harper, Matt</td><td>X</td><td></td><td></td></tr><tr><td>Kirkby, Patrick</td><td>X</td><td></td><td></td></tr><tr><td>Koiner, Anne-Marie</td><td>X</td><td></td><td></td></tr><tr><td>Leakey, Vicki</td><td>X</td><td></td><td></td></tr><tr><td>Osmond, David</td><td>X</td><td></td><td></td></tr><tr><td>Beddows, John</td><td></td><td></td><td>X</td></tr><tr><td>TOTALS</td><td>6</td><td>0</td><td>1</td></tr></table> <div>CARRIED – 6 Ayes, 1 Abstain</div>				RECORDED VOTE:	Aye	Nay	Abstained	Brown, Colin	X			Harper, Matt	X			Kirkby, Patrick	X			Koiner, Anne-Marie	X			Leakey, Vicki	X			Osmond, David	X			Beddows, John			X	TOTALS	6	0	1
RECORDED VOTE:	Aye	Nay	Abstained																																					
Brown, Colin	X																																							
Harper, Matt	X																																							
Kirkby, Patrick	X																																							
Koiner, Anne-Marie	X																																							
Leakey, Vicki	X																																							
Osmond, David	X																																							
Beddows, John			X																																					
TOTALS	6	0	1																																					
10.	Mayor’s Declaration																																							
	<div>1. Ontario Municipal Water Association (OMWA) – Operator Appreciation Day</div> <ul style="list-style-type: none"><li>• Mayor Beddows proclaimed October 23<sup>rd</sup> to be observed as “Water &amp; Wastewater &amp; Stormwater Operators Appreciation Day” in the Town of Gananoque.</li></ul>																																							
11.	Unfinished Business																																							
	<div>1. Gananoque Police Services Board Vacancy</div> <ul style="list-style-type: none"><li>• The Chair requested Gananoque Police Services Board (PSB) Chair Christine Milks to come forward to address Council on the matter.</li></ul>																																							
<b>**Mayor Beddows vacated the Chair and left the room at 7:05 PM.</b> <b>**Deputy Mayor Leakey took the Chair.</b>																																								
	<ul style="list-style-type: none"><li>• Gananoque Police Services Board (PSB) Chair Ms. Milks briefed Council on the member/quorum status of the Board.</li><li>• Council members provided their comments.</li></ul>																																							
<b>**Mayor Beddows returned to the room at 7:21 PM.</b> <b>**Councillor Harper left the room.</b>																																								
	<ul style="list-style-type: none"><li>• Mayor Beddows made a statement regarding the matter.</li></ul>																																							
<b>**Following the Mayor’s statement, he resumed the Chair.</b> <b>**Councillor Harper returned to the room.</b>																																								
12.	Approval of Minutes – Tuesday, October 7, 2025																																							
	<div><b>Motion #25-140 – Approval of Minutes – Tuesday, October 7, 2025</b> <b>Moved By:</b> Councillor Koiner                      <b>Seconded By:</b> Councillor Osmond BE IT RESOLVED THAT THE COUNCIL OF THE TOWN OF GANANOQUE HEREBY ADOPTS THE REGULAR COUNCIL MINUTES OF TUESDAY, OCTOBER 7<sup>TH</sup>, 2025.</div> <div>CARRIED – UNANIMOUS</div>																																							



<b>13.</b>	<b>Staff Reports</b>
<b>Council-FIN-2025-28 – 2024 KPMG Audited Findings Report</b>	
	<p><b>Motion #2025-147 – 2024 KPMG Audited Findings Report (+Ref. Presentation)</b></p> <p><b>Moved By:</b> Councillor Koiner      <b>Seconded By:</b> Councillor Osmond</p> <p>BE IT RESOLVED THAT THE COUNCIL OF THE TOWN OF GANANOQUE RECEIVES THE 2024 DRAFT FINANCIAL STATEMENTS AND AUDIT FINDINGS REPORT AS PRESENTED BY KPMG ON OCTOBER 21, 2025, AND AS PRESENTED IN REPORT COUNCIL FIN-2025-28.</p> <p style="text-align: right;"><b>CARRIED – UNANIMOUS</b></p>
<b>Council-REC-2025-17 – Lease Agreement – 400 Stone Street North – YMCA of Eastern Ontario</b>	
	<p><b>By-law No. 2025-096 – Lease Agreement – 400 Stone Street North – YMCA of Eastern Ontario</b></p> <p><b>Moved By:</b> Councillor Koiner      <b>Seconded By:</b> Councillor Osmond</p> <p>BE IT RESOLVED THAT THE COUNCIL OF THE TOWN OF GANANOQUE PASS BY-LAW NO. 2025-096, BEING A BY-LAW TO AUTHORIZE THE MAYOR AND CLERK TO SIGN A LEASE AGREEMENT WITH THE YMCA OF EASTERN ONTARIO FOR A PORTION OF 400 STONE STREET NORTH FOR TWENTY (20) YEARS, AS PRESENTED IN COUNCIL REPORT REC-2025-17.</p> <p style="text-align: right;"><b>CARRIED – UNANIMOUS</b></p>
<b>14.</b>	<b>Motions</b> (Council Direction to Staff) – None
<b>15.</b>	<b>Correspondence</b>
	1. Lynda Garrah – Letter to Mayor and Council
	2. Lanark, Leeds and Grenville Addictions and Mental Health – Media Release – HART Hub location announcement
	3. Greer Galloway – Response to Resident Correspondence Regarding Species at Risk
	4. South East Health Unit – Media Release – September 24, 2025
	5. Ontario Sheep Farmers – Letter to Municipalities with High Predation
<b>16.</b>	<b>Notice Required Under the Notice By-law</b>
	<ul style="list-style-type: none"><li>• Mayor Beddows advised that a Public Meeting is scheduled for Tuesday, November 4, 2025 at 5:00 PM, regarding Proposed Official Plan Amendment and Class III Development Permit – OPA8-25 / DP2025-13 – 145 River Street – Residential to a Site Specific General Commercial Designation to Permit a Commercial Sports and Recreation Facility and, Redesignate the Property from the Residential to Site Specific Progressive Commercial Use (PC-XX) to Permit a Commercial Sports and Recreation Facility.</li></ul>
<b>17.</b>	<b>Committee Updates (Council Reps)</b>
	<ul style="list-style-type: none"><li>• Councillor Koiner – South East Public Health Unit levy harmonization. The 2026 Levy is anticipated to be a 5 – 6% increase over 2025.</li><li>• The remaining Committee Updates were postponed to the next scheduled meeting of Council (Tuesday, November 4, 2025).</li></ul>
<b>18.</b>	<b>Discussion of Additional Items</b>
	1. Concerns about Councillor Interaction and Communication with Staff – Mayor Beddows
<b>19.</b>	<b>Questions from the Media</b> – None



25.	Adjournment	
	<b>Moved By:</b> Councillor Koiner Be it resolved that Council hereby adjourns this regular meeting of Council at 8:43 PM. <b>CARRIED – UNANIMOUS</b>	
<hr/> John S. Beddows, Mayor		<hr/> Lynsey Zufelt, Deputy Clerk

**Held via Teleconference and Virtual**

COUNCIL MEMBERS PRESENT		STAFF PRESENT
Mayor:	John Beddows	Melanie Kirkby, CAO
Councillors:	Anne-Marie Koiner	Brenda Guy, Manager of Planning and Development
	Vicki Leakey	John Morrison, Treasurer
	David Osmond	David Armstrong, Manager of Public Works
		Jeff Johnston, Manager of Parks & Recreation
		Andrew Dickson, Fire Chief
		Rich Swann, Police Chief
		Lynsey Zufelt, Deputy Clerk
	Regrets:	Colin Brown
Matt Harper		
Patrick Kirkby		

<b>1.</b>	<b>Call Meeting to Order</b>
	Mayor Beddows called the meeting to order at 1:18 PM.
<b>2.</b>	<b>Disclosure of Pecuniary Interest &amp; General Nature Thereof – None</b>
<b>3.</b>	<b>Public Questions/Comments – None</b>
<b>4.</b>	<b>Closed Session</b>
	Moved by Councillor Koiner that the Council of the Town of Gananoque, in accordance with Section 239.2 of the <i>Municipal Act</i> , moves into Closed Session at 1:20 PM for the Purpose of Educating or Training the Members. <b>CARRIED – UNANIMOUS</b>
<b>5.</b>	<b>Move Out of Closed Session at 7:08 PM</b>
<b>6.</b>	<b>Council resumed the Open Session at 7:09 PM</b>
<b>7.</b>	<b>Reporting Out of Closed Session</b>
	<ul style="list-style-type: none"> <li>A Closed Meeting was held. Council discussed one (1) item under the Purpose of Educating or Training the Members with respect to the Strategic Plan 2025-2030 Review Session. There was nothing to report out on this item.</li> </ul>
<b>8.</b>	<b>Questions from the Media – None</b>
<b>9.</b>	<b>Confirmation By-law</b>
	<b>By-law No. 2025-099 – Confirming By-law – October 23, 2025</b> <b>Moved By:</b> Councillor Osmond <b>Seconded By:</b> Councillor Koiner BE IT RESOLVED THAT THE COUNCIL OF THE TOWN OF GANANOQUE PASS BY-LAW NO. 2025-099, BEING A BY-LAW TO CONFIRM THE PROCEEDINGS OF COUNCIL AT ITS SPECIAL MEETING HELD ON THURSDAY, OCTOBER 23 <sup>RD</sup> , 2025, BE READ THREE TIMES AND FINALLY PASSED THIS 23 <sup>RD</sup> DAY OF OCTOBER 2025.  <b>CARRIED – UNANIMOUS</b>

10.	<b>Next Meeting(s):</b> Regular Council – Tuesday, November 4, 2025, at 5:00 PM	
11.	<b>Adjournment</b>	
	<b>Moved By:</b> Councillor Osmond Be it resolved that Council hereby adjourns this special meeting of Council at 7:10 PM. <div>CARRIED – UNANIMOUS</div>	
<hr/> John S. Beddows, Mayor		<hr/> Lynsey Zufelt, Deputy Clerk



## Council Report – PD-2025-17

**Date:** November 4, 2025

☐ **IN CAMERA**

**Subject:** Public Meeting Requirements under *Planning Act*

**Author:** Brenda Guy, Manager of Planning and Development

☒ **OPEN SESSION**

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### RECOMMENDATION:

BE IT RESOLVED THAT THE COUNCIL OF THE TOWN OF GANANOQUE RECEIVES FOR INFORMATION THIS REPORT OUTLINING THE METHODS FOR PROVIDING NOTICE TO THE PUBLIC ON STATUTORY NOTICE REQUIREMENTS, AS PRESENTED IN COUNCIL REPORT-PD-2025-17.

### STRATEGIC PLAN COMMENTS:

Sector #6: Governance – Strategic Initiative #4 - Town Council will ensure openness and transparency in its operations.

### BACKGROUND:

The Canadian Union of Postal Workers launched a national strike on September 25, 2025, which is now a rotating strike. Due to the strike, the delivery of all municipal documents is slowed and timelines can be affected. Areas include property tax bills, water and sewer billing, Planning Act applications and other municipal notices.

This report is with regards to the Planning Act requirements for giving Notice as strike action appears to be returning more frequently causing a scramble for giving proper notice to our *Planning Act* applications. The *Planning Act* prescribes how notice is to be given as shown in Attachment 1. The Development Permit By-law is somewhat separate as the *Planning Act* does not specifically define the notice requirements, but they are outlined in the By-law itself.

### INFORMATION/DISCUSSION:

The Town has continued to take the position of circulating to residents within 60m or 120m, depending on the application, as it is the best form of communication to our residents and property owners.

Given the Canada Post strikes, there is continued uncertainty on how or when mail is being delivered. The *Planning Act* provides how notice is to be issued and most of the applications indicate circulation to all residents within 120m (60m for consent) of a property by mail or personal delivery. If this is the route you choose, you are also required to post the site. We have followed this same process in the Development Permit By-law.

In 2024, the option of utilizing the website as an option and passing Planning Act legislation. Newspapers are declining and either limited or not an option to municipalities. The Act states that notice may given by newspaper, or, if it is the opinion that “sufficient general circulation in the area” is not met by newspaper you may post by giving notice on the Town’s website. This equates to circulation by 1) personal or ordinary mail and posting of the site or 2) newspaper/website.

Historically, Notice of Public meetings were posted by Staff in the Gananoque Reporter for larger applications or when Staff felt that the application was wide-spread. In the last couple of years, the use of the Gananoque Reporter has not been utilized as it does not necessarily reach every door. In Staff’s own experience there have been gaps in delivery areas of Town for upwards of six months which presents an unreliable method of communication. Given this is a private newspaper, the Town has no insight why other than it may be due to the lack of couriers in one given area.

Staff wish to note that the use of Subsections 6.1 (Consent), 7.1 (Official Plan) and 5.1 (Subdivision) being notice on the website will be the formal means of circulation if deemed necessary, as a prescribed requirement to an application. It is Staff’s intent that a by-law be passed to amend the Development Permit By-law notification to reflect a similar method.

In summary and during any strike action Public Notices for *Planning Act* Application, Staff will continue to post a physical sign on the subject property and post on the Town’s website. This will be above the minimum requirements of the Planning Act as the option is mail/post signage or newspaper/website for consents, official plans and subdivisions. Additionally, we will continue to provide delivery door-to-door during mail strikes or reductions in mail service delivery to the best of our ability.

Residents/property owners are encouraged to subscribe to Public Notices to find public notices online by viewing the public meeting agendas <https://www.gananoque.ca/town-hall/public-meetings>. Particularly tenant/landlord properties where the owner resides outside of the circulation area or the Town.

This report is being presented for information only. The intent is to provide clear direction to the residents/property owners that applications will be posted on the Town’s website, particularly during mail strikes or reductions in mail service delivery. Should the Province make further amendments Staff will modify accordingly.

**APPLICABLE POLICY/LEGISLATION:**

*Planning Act*

**FINANCIAL CONSIDERATIONS/GRANT OPPORTUNITIES:**

n/a

**CONSULTATIONS:**

n/a

**ATTACHMENTS:**

Attachment 1 – Legislation Requirements

<b>APPROVAL</b>	<div data-bbox="305 1478 1052 1528"><hr/>Brenda Guy, Manager of Planning and Development</div> <div data-bbox="305 1562 1422 1688"><hr/>John Morrison, Treasurer Certifies that unless otherwise provided for in this report the funds are contained within the approved Budgets and that the financial transactions are in compliance with Council's own policies and guidelines and the Municipal Act and regulations.</div> <div data-bbox="305 1717 607 1768"><hr/>Melanie Kirkby, CAO</div>
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**Council-PD-2025-17, Attachment 1 – Legislative Requirements**

Application	Requirement															
Consent Application	<p>O.Reg.197/96 3. (2) 1. Subsection (3), (6) <b>or</b> (6.1)</p> <p>(3) Notice shall be given, (a) by personal service or ordinary mail, to every owner of land within 60 metres of the subject land, subject to subsections (4) and (5); <b>and</b> (b) by posting a notice, clearly visible and legible from a public highway or other place to which the public has access, at every separately assessed property within the subject land, or, if posting on the property is impractical, at a nearby location chosen by the official described in subsection (7). O. Reg. 547/06, s. 2.</p> <p>(6) Notice shall be given by publishing a notice in a newspaper that, in the opinion of the official described in subsection (7), is of sufficiently general circulation in the area adjoining the subject land that it would give the public in the area reasonable notice of the application. O. Reg. 547/06, s. 2.</p> <p>(6.1) If, in the official's opinion, a newspaper described in subsection (6) does not exist, notice shall be given by posting a notice on the website of the municipality, municipal planning authority or planning board. O. Reg. 288/24, s. 1 (2).</p>															
Development Permit Bylaw	<p>O.Reg.176/16 4.(2) A community planning permit by-law shall, (e) set out the manner in which notice shall be given, under subsection 10 (13), of <b>decisions</b> made under subsection 10 (9);</p> <table><tr><th>CLASS</th><th>APPROVAL</th><th>NOTIFICATION REQUIREMENTS</th></tr><tr><td>I</td><td>Manager of Planning and Development</td><td>None</td></tr><tr><td>Ia – Additional Residential Unit (ARU)</td><td>Manager of Planning and Development</td><td>Post of Site for minimum five (5) calendar days</td></tr><tr><td>II</td><td>Planning Advisory Committee</td><td>Posting of Property Circulation of properties within 120m (393.7ft) of the subject lands or newspaper/website</td></tr><tr><td>III</td><td>Council</td><td>Posting of Property Circulation of properties within 120m (393.7ft) of the subject lands or newspaper/website</td></tr></table>	CLASS	APPROVAL	NOTIFICATION REQUIREMENTS	I	Manager of Planning and Development	None	Ia – Additional Residential Unit (ARU)	Manager of Planning and Development	Post of Site for minimum five (5) calendar days	II	Planning Advisory Committee	Posting of Property Circulation of properties within 120m (393.7ft) of the subject lands or newspaper/website	III	Council	Posting of Property Circulation of properties within 120m (393.7ft) of the subject lands or newspaper/website
CLASS	APPROVAL	NOTIFICATION REQUIREMENTS														
I	Manager of Planning and Development	None														
Ia – Additional Residential Unit (ARU)	Manager of Planning and Development	Post of Site for minimum five (5) calendar days														
II	Planning Advisory Committee	Posting of Property Circulation of properties within 120m (393.7ft) of the subject lands or newspaper/website														
III	Council	Posting of Property Circulation of properties within 120m (393.7ft) of the subject lands or newspaper/website														
Official Plan Amendment	<p>O.Reg.543/06 3.(3) 1. Subsection (4), (7) <b>or</b> (7.1).</p> <p>(4) Notice shall be given, (a) by personal service or ordinary mail, to every owner of land within 120 metres of the subject land, subject to subsections (5) and (6); <b>and</b> (b) by posting a notice, clearly visible and legible from a public highway or other place to which the public has access, at every separately assessed property within the subject land or, if posting on the property is impractical, at a nearby location chosen by the clerk of the municipality or the secretary-treasurer of the planning board. O. Reg. 543/06, s. 3 (4).</p>															

	<p>(7) Notice shall be given by publishing a notice in a newspaper that, in the opinion of the clerk of the municipality or the secretary-treasurer of the planning board, is of sufficiently general circulation in the area to which the proposed official plan or plan amendment would apply that it would give the public reasonable notice of the public meeting or open house, as the case may be. O. Reg. 543/06, s. 3 (7).</p> <p>(7.1) If, in the opinion of the clerk or the secretary-treasurer, a newspaper described in subsection (7) does not exist, notice shall be given by posting a notice on the website of the municipality or planning board. O. Reg. 285/24, s. 1 (2).</p>
Plan of Subdivision	<p>O.Reg.544/06 4. (1) 1. Subsection (2), (5) <b>or</b> (5.1)</p> <p>(2) Notice shall be given, (a) by personal service or ordinary mail, to every owner of land within 120 metres of the subject land and every owner of land within 120 metres of land that abuts the subject land and is owned by the same person that owns the subject land; <b>and</b> (b) by posting a notice, clearly visible and legible from a public highway or other place to which the public has access, at every separately assessed property within the subject land or, if posting on the property is impractical, at a nearby location chosen by the official described in subsection (6). O. Reg. 544/06, s. 4 (2).</p> <p>(5) Notice shall be given by publishing it in a newspaper that, in the opinion of the official described in subsection (6), is of sufficiently general circulation in the area adjoining the subject land that it would give the public reasonable notice of the application. O. Reg. 544/06, s. 4 (5).</p> <p>(5.1) If, in the official's opinion, a newspaper described in subsection (5) does not exist, notice shall be given by posting a notice on the website of the municipality, municipal planning authority or planning board, or on a Government of Ontario website. O. Reg. 287/24, s. 1 (2).</p>

**Council Report – CAO-2025-13**

**Date:** November 4, 2025 ☐ **IN CAMERA**

**Subject:** Strategic Plan 2026 – 2030 Update

**Author:** Melanie Kirkby, CAO ☒ **OPEN COUNCIL**

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**RECOMMENDATION:**

BE IT RESOLVED THAT THE COUNCIL OF THE TOWN OF GANANOQUE RECEIVE FOR INFORMATION THE STRATEGIC PLAN 2026 – 2030 PROJECT UPDATE, AS PRESENTED IN COUNCIL REPORT CAO-2025-13.

**STRATEGIC PLAN COMMENTS:**

Sector 1 – Economic Prosperity – Strategic Initiative #1 – Ensure that Gananoque is and remains an affordable place to do business and raise a family.

**BACKGROUND:**

At the September 16, 2025, Council meeting, Council awarded a contract to Suzanne Gibson for the facilitation of the new Strategic Plan 2026- 2030. Ms. Gibson had submitted a proposed work plan which included the proposed timeline for the project.

A kick off training session was held with senior management on October 14<sup>th</sup> and a training working session with Council and Senior Management was held on October 23<sup>rd</sup>.

A public meeting will be held on February 10 in conjunction with the issuance of an online survey to ensure opportunity for public consultation.

The final plan would be tentatively scheduled for Council adoption in late March 2026.

**INFORMATION/DISCUSSION:**

Through out November and December staff will be working with Ms. Gibson to compile a draft document for a public meeting on February 10, 2026.

In addition to the public meeting, a survey will be issued for Town residents and Property Owners who don't wish to attend the public meeting.

Once all of the Public comments are compiled, a final plan would be tentatively scheduled for Council adoption in late March 2026.

**APPLICABLE POLICY/LEGISLATION:**

N/A

**FINANCIAL CONSIDERATIONS:**

The award of the contract for the agreed scope of work was \$20,200.

**CONSULTATIONS:**

Suzanne Gibson

**ATTACHMENTS:**

None

<b>APPROVAL</b>	<div></div> <div><hr/></div> <div>Melanie Kirkby, CAO</div> <div>Certifies that unless otherwise provided for in this report the funds are contained within the approved Budgets and that the financial transactions follow Council's own policies and guidelines and the <i>Municipal Act</i> and regulations.</div>
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## Council Report – CAO-2025-14

**Date:** November 4, 2025 ☐ **IN CAMERA**

**Subject:** 2021 – 2025 Legal Costs by Category

**Author:** Melanie Kirkby, CAO ☒ **OPEN COUNCIL**

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### **RECOMMENDATION:**

BE IT RESOLVED THAT THE COUNCIL OF THE TOWN OF GANANOQUE RECEIVES FOR INFORMATION THE 2021 – 2025 LEGAL COSTS BY CATEGORY REPORT, AS PRESENTED IN COUNCIL REPORT CAO-2025-14.

### **STRATEGIC PLAN COMMENTS:**

Sector 1 – Economic Prosperity – Strategic Initiative #1 – Ensure that Gananoque is and remains an affordable place to do business and raise a family.

### **BACKGROUND:**

At the October 21<sup>st</sup>, 2025, Council meeting, Council passed Motion #25-148, directing staff to bring a report detailing the legal costs of the Town by category, for years 2021 to 2025 inclusive.

### **INFORMATION/DISCUSSION:**

Staff have reviewed and categorized all legal service invoices for years 2021 – 2024 and 2025 paid by October 27, 2025.

Attached is a summary by category of these costs by category. The Corporate Services is a mix of items, such as lease renewal reviews, agreement reviews, etc.

### **APPLICABLE POLICY/LEGISLATION:**

N/A

### **FINANCIAL CONSIDERATIONS:**

As described.

### **CONSULTATIONS:**

None

### **ATTACHMENTS:**

Legal Services Costs for years 2021 – 2025 as of October 27, 2025

<p><b>APPROVAL</b></p>	<p>_____</p> <p>Melanie Kirkby, CAO</p> <p>Certifies that unless otherwise provided for in this report the funds are contained within the approved Budgets and that the financial transactions follow Council's own policies and guidelines and the <i>Municipal Act</i> and regulations.</p>
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Town of Gananoque Cost of Legal Services:

Category / Matter	2021	2022	2023	2024	2025	Subtotal By Category
Council Training			\$ 2,544.00	\$ 4,527.71	\$ 10,153.00	\$ 17,224.71
Legal Opions for Council					\$ 15,663.93	\$ 15,663.93
Integrity Commisioner	\$ 12,225.50	\$ 12,100.61	\$ 3,714.24	\$ 3,001.92	\$ 12,787.57	\$ 43,829.84
Judicial Review Application					\$ 52,704.52	\$ 52,704.52
HR Issues	\$ 9,567.41	\$ 2,202.54	\$ 12,985.09	\$ 6,726.56	\$ 15,543.31	\$ 47,024.91
Corp Services	\$ 992.16	\$ 2,274.88	\$ 7,206.36	\$ 4,156.76	\$ 2,838.73	\$ 17,468.89
Insurance Claims	\$ 4,189.46	\$ 2,583.18	\$ 5,037.78			\$ 11,810.42
Sale / Purchase of Property	\$ 6,773.59	\$ 9,825.22	\$ 3,540.61	\$ 4,290.39		\$ 24,429.81
400 Stone Title	\$ 3,456.38					\$ 3,456.38
Casino Appeal	\$ 2,425.28	\$ 2,594.88				\$ 5,020.16
Police	\$ 5,606.98		\$ 3,553.06	\$ 2,996.21	\$ 1,036.94	\$ 13,193.19
Bylaw Enforcement						\$ -
Animal Control			\$ 2,583.18	\$ 1,553.37		\$ 4,136.55
Utility Bill Disputes			\$ 559.68		\$ 5,668.22	\$ 6,227.90
GBM	\$ 4,540.53			\$ 7,093.14		\$ 11,633.67
Condo Developments	\$ 29,837.08	\$ 36,486.52	\$ 10,251.31	\$ 17,724.57	\$ 21,169.07	\$ 115,468.55
Heritage Registry	\$ 1,302.29	\$ 899.66	\$ 2,557.52			\$ 4,759.47
LPAT (Land Tribunal)	\$ 27,896.92					\$ 27,896.92
Planning Issues	\$ 10,265.03	\$ 5,540.69	\$ 559.68	\$ 279.84		\$ 16,645.24
Subtotal by Year	\$ 119,078.61	\$ 74,508.18	\$ 55,092.51	\$ 52,350.47	\$ 137,565.29	\$ 438,595.06

## Council Report – FIN-2025-29

**Date:** November 4, 2025 ☐ **IN CAMERA**

**Subject:** 2025 Quarter Three (Q3) Financial Results and Forecast

**Author:** John Morrison, Treasurer ☒ **OPEN SESSION**

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### **RECOMMENDATION:**

BE IT RESOLVED THAT THE COUNCIL OF THE TOWN OF GANANOQUE RECEIVES THE 2025 QUARTER THREE (Q3) BUDGET VARIANCE AND FORECAST FOR INFORMATION, AS PRESENTED IN COUNCIL REPORT FIN-2025-29.

### **STRATEGIC PLAN COMMENTS:**

Sector 3 – Financial Sustainability – Strategic Initiative #1 – Ensure that Gananoque is and remains an affordable place to do business and raise a family.

### **BACKGROUND:**

This report provides Council with Q3 year-to-date (YTD) results and a seasonally adjusted forecast by service and by category. Departmental responsibilities have not changed; the presentation follows provincial guidance and is intended to give Council a concise picture of performance and risks.

### **INFORMATION/DISCUSSION:**

Two views are provided: (1) Budget variance and forecast by functional service, and (2) Budget variance and forecast by category (revenues and expenditures). Variances reflect seasonality and timing—some revenues and costs occur later in the year.

### **EXECUTIVE SUMMARY**

On a seasonally realistic basis, the Town is tracking a small operating surplus of \$171,594 versus budget. Favourable results in Protection to Persons & Property, General Government, Environmental Services, and Recreation & Culture offset pressures in Net Taxation, Transportation, and Planning & Development. Casino revenue is forecast at its cap of \$938,302 (below budget).

#### **Overall Financial Position – Key Drivers**

- Casino revenues (cap \$938,302 vs budget): -\$261,698
- Investment income: \$240,284
- User fees & other revenues (net): \$65,591
- Grants (other): \$26,152
- Licenses & permits: \$9,595
- Penalties & interest: \$11,357
- Utilities & insurance: \$219,647



Transfers to other funds (timing incl. Casino cap offset): \$199,747

- Contracted services: -\$199,643
- Materials & other expenditures: -\$139,438
- Salaries, wages & benefits: \$0
- Financial expenses: \$0
- Net effect of category drivers — Revenue: \$91,281, Expenditures: \$80,313 → Total: \$171,594

## **Budget by Services**

### Budget Variance by Service

	Actual	Budget	YTD Projection	Surplus/(Deficit)
Net Taxation	(\$122,923.87)	(\$250,462.00)	(\$66,391.84)	(\$184,070.16)
Unconditional grants	(\$883,125.00)	(\$1,177,500.00)	(\$1,177,500.00)	\$0.00
General government	\$2,451,811.60	\$3,348,280.00	\$3,161,634.41	\$186,645.59
Protection to Persons & Property	\$3,422,031.31	\$4,948,410.00	\$4,714,971.92	\$233,438.08
Transportation services	\$1,626,422.83	\$2,067,760.00	\$2,188,862.35	(\$121,102.35)
Environmental services	\$1,672,602.41	\$172,540.00	\$28,454.09	\$144,085.91
Health services	\$587,606.28	\$663,849.00	\$690,593.41	(\$26,744.41)
Social & family services	\$178,805.50	\$230,586.00	\$234,733.24	(\$4,147.24)
Social housing	\$207,985.97	\$277,315.00	\$277,314.63	\$0.37
Recreation & cultural services	\$386,688.84	\$795,021.00	\$709,602.00	\$85,419.00
Planning & development	\$591,792.23	\$437,411.00	\$579,342.16	(\$141,931.16)
Total Operating	\$10,119,698.10	\$11,513,210.00	\$11,341,616.36	\$171,593.64

## **FUNCTIONAL PERFORMANCE — How each service is doing**

### **General Government**

Status: \$186,646 (favourable).

Drivers: Investment income above plan, utilities savings; Casino capped (offset by lower reserve transfer).

### **Protection to Persons & Property**

Status: \$233,438 (favourable).

Drivers: Grants and permitting stronger than planned; savings in utilities, contracted services, and materials.

### **Transportation Services**

Status: -\$121,102 (unfavourable).

Drivers: Contracted services and materials above plan (roads/maintenance); utilities savings partly offset.

### **Environmental Services**

Status: \$144,086 (favourable).

Drivers: Utilities/contracted/materials below plan; revenues aligned to seasonal recognition profile.

**Health Services**

Status: -\$26,744 (unfavourable).

Drivers: Higher contracted services and materials year-to-date; monitor for year-end containment.

**Social & Family Services**

Status: -\$4,147 (unfavourable).

Drivers: Slight pressure in materials; otherwise in line with plan.

**Social Housing**

Status: \$0 (favourable).

Drivers: Tracking on budget.

**Recreation & Cultural Services**

Status: \$85,419 (favourable).

Drivers: Utilities savings at arena/marina; spend tightly managed.

**Planning & Development**

Status: -\$141,931 (unfavourable).

Drivers: Program/materials higher than plan and internal transfers; fees slightly soft; some utility and contracted savings.

**Net Taxation & Unconditional Grants**

Net Taxation variance is -\$184,070 (unfavourable) due to assessment adjustments and rebates above plan.

Unconditional Grants (OMPF) are on plan; no variance expected.

## Budget by Category

Budget Variance by Category

	Actual	Budget	YTD Projection	Surplus/(Deficit)
Taxation	(\$296,601.49)	(\$297,962.00)	(\$297,962.00)	\$0.00
Grants	(\$1,101,364.22)	(\$1,577,853.00)	(\$1,604,005.31)	\$26,152.31
Other municipalities	(\$109,170.35)	(\$223,853.00)	(\$223,853.00)	\$0.00
Casino revenues	(\$444,559.00)	(\$1,200,000.00)	(\$938,302.00)	(\$261,698.00)
Investment income	(\$563,181.31)	(\$685,530.00)	(\$925,813.56)	\$240,283.56
User fees & other revenues	(\$5,401,169.13)	(\$8,954,736.00)	(\$9,020,326.95)	\$65,590.95
Licenses & permits	(\$1,130,568.85)	(\$1,093,980.00)	(\$1,103,575.47)	\$9,595.47
Penalties & interest	(\$93,062.82)	(\$120,000.00)	(\$131,356.54)	\$11,356.54
Rental donations & other	(\$184,480.88)	(\$243,200.00)	(\$243,200.00)	\$0.00
Transfers from other funds	(\$6,277.89)	(\$481,945.00)	(\$481,945.00)	\$0.00
Internal Charges	\$0.00	(\$104,529.00)	(\$104,529.00)	\$0.00
Total Revenue	(\$9,330,435.94)	(\$14,983,588.00)	(\$15,074,868.83)	\$91,280.83
Salaries wages & benefits	\$7,609,271.97	\$10,221,588.00	\$10,221,588.00	\$0.00
Utilities & insurance	\$871,636.46	\$1,381,829.00	\$1,162,181.95	\$219,647.05
Contracted services	\$1,778,238.40	\$2,171,342.00	\$2,370,984.53	(\$199,642.53)
Materials & Other expenditures	\$3,407,418.33	\$4,403,786.00	\$4,543,224.44	(\$139,438.44)
Financial expenses	\$459,196.38	\$611,835.00	\$611,835.00	\$0.00
Transfer to other funds	\$5,324,372.50	\$7,706,418.00	\$7,506,671.27	\$199,746.73
Total expenditures	\$19,450,134.04	\$26,496,798.00	\$26,416,485.19	\$80,312.81
Total Operating	\$10,119,698.10	\$11,513,210.00	\$11,341,616.36	\$171,593.64

## EXPENSE DRIVER CONTEXT — What's behind the costs

### A) Contracted Services — projection vs budget (+/-)

Line	Variance
Engineering & other services	\$65,252
IT contracted services	\$81,957
IT Software as a Service	\$47,810
Legal	\$42,232
Audit	-\$37,230
MPAC	-\$408

Actions: Gate new consulting and SaaS to essential only; right-size licenses; defer non-critical scopes; use internal crews where practicable.

### B) Materials & Other — projection vs budget (+/-)

Line	Variance
Materials & supplies	\$114,592
Program expenditures	\$95,112
Taxation – other municipalities (assessment adjustments)	\$184,070
Administrative	-\$152,281
Equipment	-\$18,529

<b>Meetings &amp; Conferences</b>	-\$27,846
<b>Committees</b>	-\$7,436
<b>Fuel</b>	-\$1,762
<b>Property rental expenses</b>	-\$4,585
<b>Materials (treatment)</b>	-\$28,449
<b>Vehicle repairs &amp; maintenance</b>	-\$16,000

Actions: Pause or scale non-core programs in Q4 (esp. P&D); consolidate purchases and draw down inventories; defer non-urgent equipment.

### **C) Utilities & Insurance — projection vs budget (+/-)**

<b>Line</b>	<b>Variance</b>
<b>Utilities</b>	-\$282,114
<b>Insurance</b>	\$74,810
<b>Telephone</b>	-\$1,403
<b>Internet</b>	-\$10,940

Actions: Maintain energy set-points and scheduling; continue claims prevention and validate coverage schedules ahead of renewal.

### **OUTLOOK:**

The Town remains in a stable position. Positive contributions from investment income, utilities savings, and stronger permitting/grants are expected to offset shortfalls from the Casino cap and higher road/program costs. With continued spending discipline in Transportation and P&D, and timely posting of transfers and grants.

### **The Capital Program**

The 2025 Capital Program has 109 active projects. The amount of \$12,455,048 is the carry forward from the previous year's capital program. Added to this work-in-progress is the approved capital budget for 2025 of \$6,148,477. Further, Council has approved another \$607,743 in budget deviations year-to-date. The work-in-progress for 2025 is currently totaling \$19,211,268.

With the purchase order module still in its implementation phase, the year-to -date actual expenditures where run to the end of May. At this point, the Capital program has spent about 35.98% of its work-in-progress - \$6,912,686.

### **Financial Health Indicators**

Some of the Town's sustainability Indicators are

#### **1/ Cash Ratio (Cash as a % of Current Liabilities)**

	Sept 2024	Sept 2025
Cash &Cash equivalents	\$ 27,215,151	\$ 26,295,017
Current Liabilities	\$ 4,013,199	\$ 3,727,240
	678%	705.5%

In actual reported Cash Ratio in 2023 was 537.4%. Our Cash Ratio in 2024 is 519.5% The Ministry of Municipal Affairs and Housing (MMAH) indicates that having a value greater than >50% is considered a low level of risk. The average for a single tier in 2023 was 172.0%. As the year progresses, this ratio will fall closer to our 5-year average of 518.6%

## 2/ Total Taxes Receivable as % of Total Taxes

	Sept 2024	Sept 2025
Taxes receivable	\$ 3,444,249	\$ 3,518,211
Taxes levied	\$ 10,565,200	\$ 11,513,210
	32.6%	30.6%

This MMAH indicator considers any value <10% is a low level of risk. The Town's actual indicator value in 2023 was 6.4% The ratio value for 2024 is 7.8%. This ratio will fall to historical levels by year end. The average for a single tier in 2023 was 6.3%

## 3/ Total Reserves & Discretionary funds as % of Municipal Expenses

	Sept 2024	Sept 2025
Reserves	\$ 13,665,894	\$ 16,564,004
Municipal Expenses	\$ 17,693,032	\$ 19,450,134
	77.2%	85.2%

This MMAH indicator considers any value >20% is a low level of risk. The Town's actual indicator value in 2023 102.5%. The ratio value for 2024 is 93.8%. This ratio will fall within historical levels by year end. The average for a single tier in 2023 was 87.0%

### APPLICABLE POLICY/LEGISLATION:

2025 Budget By-law No. 2025-001.

### FINANCIAL CONSIDERATIONS / GRANT OPPURTUNITES:

The current seasonally adjusted YTD projection is a surplus of \$171,594. Staff will continue to align expenditures with available funding and pursue opportunities to enhance revenues where possible

### CONSULTATIONS:

Senior Management

### ATTACHMENTS:

2025 Q3 Budget variance by Service  
 2025 Q3 Budget variance by Category  
 2025 Q3 Consolidated Balance Sheet  
 2025 Work-in Progress  
 Accounts Payable – July 1 to September 30, 2025

<p><b>APPROVAL</b></p>	<div data-bbox="305 1562 930 1608"> <p>_____ John Morrison, Treasurer</p> </div> <div data-bbox="310 1610 1385 1707"> <p>Certifies that unless otherwise provided for in this report the funds are contained within the approved Budgets and that the financial transactions are in compliance with Council's own policies and guidelines and the <i>Municipal Act</i> and regulations.</p> </div> <div data-bbox="310 1772 938 1818"> <p>_____ Melanie Kirkby, CAO</p> </div>
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TOWN OF GANANOQUE

BUDGET VARIANCE BY SERVICE



Council-FIN-2025-29, Attachment 1

For Period Ending 30-Sep-2025

	ACTUAL 2024	BUDGET 2024	VARIANCE	%	ACTUAL 2025	BUDGET 2025	VARIANCE	%
OPERATING								
Net Taxation								
Supplemental & omitted assessment	-10,326.81	-25,000.00	-14,673.19	0.59	-6,028.94	-25,000.00	-18,971.06	0.76
PILs	-96,267.16	-259,397.00	-163,129.84	0.63	-290,572.55	-272,962.00	17,610.55	-0.06
MOS/357/358/ARB	16,020.13	47,500.00	31,479.87	0.66	173,677.62	47,500.00	-126,177.62	-2.66
Total Net Taxation	-90,573.84	-236,897.00	-146,323.16	0.62	-122,923.87	-250,462.00	-127,538.13	0.51
Unconditional Grants								
OMPF	-883,125.00	-1,177,500.00	-294,375.00	0.25	-883,125.00	-1,177,500.00	-294,375.00	0.25
Total Unconditional Grants	-883,125.00	-1,177,500.00	-294,375.00	0.25	-883,125.00	-1,177,500.00	-294,375.00	0.25
General government								
User fees and service charges	-49,544.34	-57,130.00	-7,585.66	0.13	-50,788.20	-52,500.00	-1,711.80	0.03
Casino Revenue	-475,149.00	-1,107,200.00	-632,051.00	0.57	-444,559.00	-1,200,000.00	-755,441.00	0.63
Investments	-913,464.57	-410,000.00	503,464.57	-1.23	-555,212.67	-500,000.00	55,212.67	-0.11
Penalties and interest on taxes	-100,273.11	-102,400.00	-2,126.89	0.02	-93,062.82	-120,000.00	-26,937.18	0.22
Rental & other income	-132,802.15	-224,115.00	-91,312.85	0.41	-145,683.06	-188,820.00	-43,136.94	0.23
Transfer from reserves & reserve funds	-141,145.00	-141,145.00	0.00	0.00	0.00	-141,145.00	-141,145.00	1.00
Council expenditures	121,407.52	163,165.00	41,757.48	0.26	182,973.98	170,365.00	-12,608.98	-0.07
Corporate expenditures	2,382,858.16	3,817,529.00	1,434,670.84	0.38	2,604,723.89	4,088,422.00	1,483,698.11	0.36
Elections expenditures	5,429.04	13,680.00	8,250.96	0.60	5,729.04	13,780.00	8,050.96	0.58
IT expenditures	197,664.93	208,145.00	10,480.07	0.05	157,343.58	208,145.00	50,801.42	0.24
Town Hall expenditures	143,963.21	217,805.00	73,841.79	0.34	154,326.39	231,252.00	76,925.61	0.33
Buildings & other properties	347,900.33	670,100.00	322,199.67	0.48	581,291.47	765,401.00	184,109.53	0.24
MPAC	53,543.10	73,380.00	19,836.90	0.27	54,729.00	73,380.00	18,651.00	0.25
Total General government	1,440,388.12	3,121,814.00	1,681,425.88	0.54	2,451,811.60	3,348,280.00	896,468.40	0.27
Protection to Persons & Property								
Fire Services revenues	-17,994.55	-15,000.00	2,994.55	-0.20	-29,485.67	-14,500.00	14,985.67	-1.03
Police Services revenues	-1,291,717.78	-1,295,278.00	-3,560.22	0.00	-980,577.41	-1,322,520.00	-341,942.59	0.26
Building permits & inspections	-220,632.00	-115,100.00	105,532.00	-0.92	-128,030.35	-175,000.00	-46,969.65	0.27
Animal Control revenues	-7,545.00	-6,850.00	695.00	-0.10	-7,325.00	-8,350.00	-1,025.00	0.12
By-Law enforcement revenues	0.00	-2,000.00	-2,000.00	1.00	-2,857.98	-2,000.00	857.98	-0.43
Fire Services expenditures	664,354.19	944,440.00	280,085.81	0.30	737,541.67	1,034,962.00	297,420.33	0.29
ES Building expenditures	216,212.28	306,710.00	90,497.72	0.30	225,261.71	314,090.00	88,828.29	0.28
Police Services expenditures	3,290,312.64	4,319,938.00	1,029,625.36	0.24	3,263,437.44	4,562,826.00	1,299,388.56	0.28
Building Inspections	157,809.12	202,100.00	44,290.88	0.22	163,022.83	308,452.00	145,429.17	0.47
Animal Control expenditures	12,431.89	23,600.00	11,168.11	0.47	15,527.12	27,300.00	11,772.88	0.43
ByLaw Enforcement expenditures	44,444.87	69,855.00	25,410.13	0.36	53,879.93	72,259.00	18,379.07	0.25
Crossing Guards expenditures	26,803.66	50,335.00	23,531.34	0.47	26,853.53	50,306.00	23,452.47	0.47
Emergency Preparedness expenses	1,907.06	3,500.00	1,592.94	0.46	872.80	3,500.00	2,627.20	0.75
Conservation Authority	52,264.94	52,265.00	0.06	0.00	55,085.69	55,085.00	-0.69	0.00
Community Safety & Wellbeing	0.00	0.00	0.00	0.00	28,825.00	42,000.00	13,175.00	0.31
Total Protection to Persons & Property	2,928,651.32	4,538,515.00	1,609,863.68	0.35	3,422,031.31	4,948,410.00	1,526,378.69	0.31
Transportation services								
User fees & services charges	-11,058.51	0.00	11,058.51	0.00	-127,654.62	0.00	127,654.62	0.00

TOWN OF GANANOQUE

BUDGET VARIANCE BY SERVICE



For Period Ending 30-Sep-2025

	ACTUAL 2024	BUDGET 2024	VARIANCE	%	ACTUAL 2025	BUDGET 2025	VARIANCE	%
OPERATING								
Transfer from reserves & internal chrg	0.00	-57,000.00	-57,000.00	1.00	0.00	-161,529.00	-161,529.00	1.00
Parking Fines & other revenues	-116,222.41	-145,280.00	-29,057.59	0.20	-136,921.49	-150,500.00	-13,578.51	0.09
Transportation	169,108.55	222,862.00	53,753.45	0.24	193,614.75	239,226.00	45,611.25	0.19
Fleet & Equipment	120,509.59	179,920.00	59,410.41	0.33	138,588.86	186,300.00	47,711.14	0.26
Roadways	513,594.21	622,000.00	108,405.79	0.17	699,028.97	872,232.00	173,203.03	0.20
Bridges & culverts	3,568.98	12,448.00	8,879.02	0.71	15,629.75	7,529.00	-8,100.75	-1.08
Roadside maintenance	194,344.67	233,210.00	38,865.33	0.17	189,062.11	229,932.00	40,869.89	0.18
Hardtop	56,739.57	99,760.00	43,020.43	0.43	118,323.94	112,531.00	-5,792.94	-0.05
Gravel roads	14,420.41	26,605.00	12,184.59	0.46	18,814.41	25,560.00	6,745.59	0.26
Traffic operations	119,569.20	108,265.00	-11,304.20	-0.10	95,124.46	117,699.00	22,574.54	0.19
Winter Control	100,660.12	306,905.00	206,244.88	0.67	168,609.79	227,970.00	59,360.21	0.26
Parking	39,278.55	68,500.00	29,221.45	0.43	43,523.25	69,100.00	25,576.75	0.37
Steet Lighting	159,974.62	230,705.00	70,730.38	0.31	210,678.65	231,566.00	20,887.35	0.09
Total Transportation services	1,364,487.55	1,908,900.00	544,412.45	0.29	1,626,422.83	2,007,616.00	381,193.17	0.19
Environmental services								
Waste collection revenues	-183,067.50	-248,600.00	-65,532.50	0.26	-175,240.00	-248,600.00	-73,360.00	0.30
Recycling revenues	-45,635.46	-50,700.00	-5,064.54	0.10	-28,589.49	-14,752.00	13,837.49	-0.94
Wastewater revenues	-1,946,372.52	-2,575,640.00	-629,267.48	0.24	-1,320,782.99	-2,748,583.00	-1,427,800.01	0.52
Water revenues	-2,556,961.04	-3,252,800.00	-695,838.96	0.21	-1,733,801.35	-3,390,255.00	-1,656,453.65	0.49
Waste collection	202,901.30	355,545.00	152,643.70	0.43	252,589.07	351,142.00	98,552.93	0.28
Recycling	62,021.25	111,000.00	48,978.75	0.44	28,403.92	84,750.00	56,346.08	0.66
Storm Water	0.00	0.00	0.00	0.00	0.00	60,144.00	60,144.00	1.00
Wastewater collection & treatment	1,858,171.24	2,534,718.00	676,546.76	0.27	2,039,246.11	2,717,740.00	678,493.89	0.25
Water distribution & treatment	2,335,706.29	3,163,315.00	827,608.71	0.26	2,501,511.53	3,290,191.00	788,679.47	0.24
Utility Fleet & Equipment	66,087.33	130,407.00	64,319.67	0.49	109,265.61	130,907.00	21,641.39	0.17
Total Environmental services	-207,149.11	167,245.00	374,394.11	2.24	1,672,602.41	232,684.00	-1,439,918.41	-6.19
Health services								
Health Unit funding	-9,633.00	0.00	9,633.00	0.00	0.00	0.00	0.00	0.00
Physician recruitment funding	-41,143.73	-53,845.00	-12,701.27	0.24	-37,129.62	-136,500.00	-99,370.38	0.73
Joint Services allocation	-28,373.61	-31,350.00	-2,976.39	0.09	-2,693.50	-3,515.00	-821.50	0.23
Health Unit	80,184.87	85,720.00	5,535.13	0.06	81,134.04	91,720.00	10,585.96	0.12
Ambulance Services	358,234.30	506,740.00	148,505.70	0.29	398,063.66	521,614.00	123,550.34	0.24
Physician recruitment	88,496.07	171,495.00	82,998.93	0.48	148,231.70	190,530.00	42,298.30	0.22
Total Health services	447,764.90	678,760.00	230,995.10	0.34	587,606.28	663,849.00	76,242.72	0.11
Social & family services								
St Lawerance Lodge revenues	-17,728.71	-15,150.00	2,578.71	-0.17	-17,443.10	-15,150.00	2,293.10	-0.15
Child Care	32,808.18	38,200.00	5,391.82	0.14	29,476.20	43,221.00	13,744.80	0.32
St Lawerance Lodge	88,231.94	103,855.00	15,623.06	0.15	79,721.67	86,211.00	6,489.33	0.08
Social & family services	108,614.39	139,470.00	30,855.61	0.22	87,050.73	116,304.00	29,253.27	0.25
Total Social & family services	211,925.80	266,375.00	54,449.20	0.20	178,805.50	230,586.00	51,780.50	0.22
Social Housing								
Social Housing	248,208.88	271,040.00	22,831.12	0.08	207,985.97	277,315.00	69,329.03	0.25



TOWN OF GANANOQUE

BUDGET VARIANCE BY SERVICE



For Period Ending 30-Sep-2025

	ACTUAL 2024	BUDGET 2024	VARIANCE	%	ACTUAL 2025	BUDGET 2025	VARIANCE	%
OPERATING								
Total Social Housing	248,208.88	271,040.00	22,831.12	0.08	207,985.97	277,315.00	69,329.03	0.25
Recreation & cultural services								
Donations, Rentals & other income	-1,700.00	-4,680.00	-2,980.00	0.64	-3,314.96	-13,180.00	-9,865.04	0.75
Park & playground income	-12,720.35	-17,000.00	-4,279.65	0.25	-19,697.74	-12,700.00	6,997.74	-0.55
Baseball & other field income	-7,493.57	-4,000.00	3,493.57	-0.87	-2,066.45	-4,400.00	-2,333.55	0.53
Arena Facility income	-248,414.28	-472,225.00	-223,810.72	0.47	-258,558.25	-477,495.00	-218,936.75	0.46
GBM Rink income	-45.00	-10,000.00	-9,955.00	1.00	-1,737.00	-6,000.00	-4,263.00	0.71
Marina Facility income	-1,073,132.11	-1,085,665.00	-12,532.89	0.01	-1,216,140.95	-1,180,238.00	35,902.95	-0.03
Community Grant funding	-40,193.53	-85,000.00	-44,806.47	0.53	-1,776.14	-85,000.00	-83,223.86	0.98
Library funding	-24,987.17	-249,135.00	-224,147.83	0.90	-198,687.40	-278,518.00	-79,830.60	0.29
Special Events funding	-30,383.43	-40,000.00	-9,616.57	0.24	-12,000.00	-40,000.00	-28,000.00	0.70
Recreation expenditures	45,972.35	54,200.00	8,227.65	0.15	51,988.98	67,084.00	15,095.02	0.23
Parks	382,355.85	456,590.00	74,234.15	0.16	386,293.80	507,121.00	120,827.20	0.24
Fleet & Equipment	34,927.61	31,000.00	-3,927.61	-0.13	22,356.15	42,500.00	20,143.85	0.47
Baseball Fields	5,920.49	11,590.00	5,669.51	0.49	1,654.40	7,665.00	6,010.60	0.78
Arena Facility	484,023.38	645,565.00	161,541.62	0.25	524,457.06	761,806.00	237,348.94	0.31
GBM Rink	26,958.26	62,535.00	35,576.74	0.57	33,569.29	47,195.00	13,625.71	0.29
Special Events	63,939.93	85,335.00	21,395.07	0.25	29,959.67	85,335.00	55,375.33	0.65
Non Town Events	3,287.86	1,500.00	-1,787.86	-1.19	7,553.93	1,500.00	-6,053.93	-4.04
Trails	3,028.29	18,500.00	15,471.71	0.84	2,951.75	17,310.00	14,358.25	0.83
Marina	803,152.24	899,205.00	96,052.76	0.11	767,552.79	991,518.00	223,965.21	0.23
Library	199,860.69	249,135.00	49,274.31	0.20	206,665.28	278,518.00	71,852.72	0.26
Community Grants	39,693.53	85,000.00	45,306.47	0.53	65,664.63	85,000.00	19,335.37	0.23
Total Recreation & cultural services	654,051.04	632,450.00	-21,601.04	-0.03	386,688.84	795,021.00	408,332.16	0.51
Planning & development								
Planning & Zoning Fees	-49,387.52	-44,206.00	5,181.52	-0.12	-56,808.26	-44,056.00	12,752.26	-0.29
Committee of Adjustment funding	-1,000.00	-2,000.00	-1,000.00	0.50	-1,250.00	-2,000.00	-750.00	0.38
Economic development funding	-40,540.00	-42,140.00	-1,600.00	0.04	-11,281.77	-50,540.00	-39,258.23	0.78
Reforestation funding	0.00	-40,000.00	-40,000.00	1.00	0.00	0.00	0.00	0.00
Municipal Accomodation Tax	-105,723.76	-415,000.00	-309,276.24	0.75	-119,754.59	-415,000.00	-295,245.41	0.71
Vistor Centre	-97,113.09	-170,875.00	-73,761.91	0.43	-112,036.50	-134,908.00	-22,871.50	0.17
Special Events revenue	-16,750.00	-40,000.00	-23,250.00	0.58	-51,600.00	-50,000.00	1,600.00	-0.03
Tourism funding	-5,000.00	-10,000.00	-5,000.00	0.50	0.00	0.00	0.00	0.00
RED Project/TLTI funding	-7,500.00	-30,000.00	-22,500.00	0.75	0.00	-30,000.00	-30,000.00	1.00
BIA Levy & other revenue	-47,686.25	-72,400.00	-24,713.75	0.34	-56,559.95	-77,070.00	-20,510.05	0.27
Planning & Zoning	128,942.59	183,089.00	54,146.41	0.30	132,381.45	191,440.00	59,058.55	0.31
Committee of Adjustment	2,289.75	4,500.00	2,210.25	0.49	1,910.11	3,950.00	2,039.89	0.52
Economic Development	82,909.04	159,340.00	76,430.96	0.48	120,765.01	189,746.00	68,980.99	0.36
Rural Economic Development / TLTI	22,204.38	30,000.00	7,795.62	0.26	121.09	30,000.00	29,878.91	1.00
Vistor Centre	194,695.63	254,715.00	60,019.37	0.24	204,397.23	237,429.00	33,031.77	0.14
Tourism	10,708.07	27,315.00	16,606.93	0.61	147.64	0.00	-147.64	0.00
MAT Administration	233,025.00	415,000.00	181,975.00	0.44	373,406.49	415,000.00	41,593.51	0.10
Special Events expenditures	73,641.14	74,760.00	1,118.86	0.01	128,392.99	96,350.00	-32,042.99	-0.33
Forestry progam	70,430.22	40,000.00	-30,430.22	-0.76	11,139.14	0.00	-11,139.14	0.00
BIA	13,677.36	72,400.00	58,722.64	0.81	28,422.15	77,070.00	48,647.85	0.63

TOWN OF GANANOQUE

BUDGET VARIANCE BY SERVICE



For Period Ending 30-Sep-2025

	ACTUAL 2024	BUDGET 2024	VARIANCE	%	ACTUAL 2025	BUDGET 2025	VARIANCE	%
OPERATING								
Total Planning & development	461,822.56	394,498.00	-67,324.56	-0.17	591,792.23	437,411.00	-154,381.23	-0.35
Total OPERATING	6,576,452.22	10,565,200.00	3,988,747.78	0.38	10,119,698.10	11,513,210.00	1,393,511.90	0.12

TOWN OF GANANOQUE

BUDGET VARIANCE BY CATEGORY



Council-FIN-2025-29, Attachment 2

For Period Ending 30-Sep-2025

	ACTUAL 2024	BUDGET 2024	VARIANCE	%	ACTUAL 2025	BUDGET 2025	VARIANCE	%
OPERATING								
REVENUE								
Taxation								
Supplemental & omitted assessment	-10,326.81	-25,000.00	14,673.19	-0.59	-6,028.94	-25,000.00	18,971.06	-0.76
PILs	-96,267.16	-259,397.00	163,129.84	-0.63	-290,572.55	-272,962.00	-17,610.55	0.06
<b>Total Taxation</b>	<b>-106,593.97</b>	<b>-284,397.00</b>	<b>177,803.03</b>	<b>-0.63</b>	<b>-296,601.49</b>	<b>-297,962.00</b>	<b>1,360.51</b>	<b>0.00</b>
Grants								
OMFP	-883,125.00	-1,177,500.00	294,375.00	-0.25	-883,125.00	-1,177,500.00	294,375.00	-0.25
Other Ontario grants	-680,088.19	-648,131.00	-31,957.19	0.05	-217,472.72	-399,595.00	182,122.28	-0.46
Other Federal grants	-755.95	-750.00	-5.95	0.01	-766.50	-758.00	-8.50	0.01
<b>Total Grants</b>	<b>-1,563,969.14</b>	<b>-1,826,381.00</b>	<b>262,411.86</b>	<b>-0.14</b>	<b>-1,101,364.22</b>	<b>-1,577,853.00</b>	<b>476,488.78</b>	<b>-0.30</b>
From other municipalities								
Other municipalities	-92,394.25	-220,855.00	128,460.75	-0.58	-109,170.35	-223,853.00	114,682.65	-0.51
<b>Total From other municipalities</b>	<b>-92,394.25</b>	<b>-220,855.00</b>	<b>128,460.75</b>	<b>-0.58</b>	<b>-109,170.35</b>	<b>-223,853.00</b>	<b>114,682.65</b>	<b>-0.51</b>
Casino revenues								
Casino Revenue	-475,149.00	-1,107,200.00	632,051.00	-0.57	-444,559.00	-1,200,000.00	755,441.00	-0.63
<b>Total Casino revenues</b>	<b>-475,149.00</b>	<b>-1,107,200.00</b>	<b>632,051.00</b>	<b>-0.57</b>	<b>-444,559.00</b>	<b>-1,200,000.00</b>	<b>755,441.00</b>	<b>-0.63</b>
Investment Income								
Investment income	-923,209.52	-595,530.00	-327,679.52	0.55	-563,181.31	-685,530.00	122,348.69	-0.18
<b>Total Investment Income</b>	<b>-923,209.52</b>	<b>-595,530.00</b>	<b>-327,679.52</b>	<b>0.55</b>	<b>-563,181.31</b>	<b>-685,530.00</b>	<b>122,348.69</b>	<b>-0.18</b>
User fees & other revenues								
General government	-61,763.46	-78,210.00	16,446.54	-0.21	-73,951.06	-71,600.00	-2,351.06	0.03
Protection to Persons & Property	-936,432.65	-888,743.00	-47,689.65	0.05	-940,065.66	-1,142,973.00	202,907.34	-0.18
Transportation services	-85,440.41	-110,000.00	24,559.59	-0.22	-215,400.62	-100,000.00	-115,400.62	1.15
Environmental services	-164,161.96	-248,600.00	84,438.04	-0.34	-176,229.87	-248,600.00	72,370.13	-0.29
Water & Sewer services	-4,515,002.19	-5,630,945.00	1,115,942.81	-0.20	-3,052,334.34	-5,941,343.00	2,889,008.66	-0.49
Health services	-48,633.34	-44,300.00	-4,333.34	0.10	-12,294.67	-16,317.00	4,022.33	-0.25
Social & family services	-17,728.71	-15,150.00	-2,578.71	0.17	-17,443.10	-15,150.00	-2,293.10	0.15
Recreation & Cultural Services	-365,839.28	-768,680.00	402,840.72	-0.52	-612,527.39	-825,683.00	213,155.61	-0.26
Planning & Development	-227,145.03	-633,760.00	406,614.97	-0.64	-300,922.42	-593,070.00	292,147.58	-0.49
<b>Total User fees &amp; other revenues</b>	<b>-6,422,147.03</b>	<b>-8,418,388.00</b>	<b>1,996,240.97</b>	<b>-0.24</b>	<b>-5,401,169.13</b>	<b>-8,954,736.00</b>	<b>3,553,566.87</b>	<b>-0.40</b>
Licenses & permits								
Licences	-53,286.36	-51,630.00	-1,656.36	0.03	-60,008.55	-76,325.00	16,316.45	-0.21
Permits	-957,267.44	-962,345.00	5,077.56	-0.01	-1,078,382.66	-1,030,980.00	-47,402.66	0.05
<b>Total Licenses &amp; permits</b>	<b>-1,010,553.80</b>	<b>-1,013,975.00</b>	<b>3,421.20</b>	<b>0.00</b>	<b>-1,138,391.21</b>	<b>-1,107,305.00</b>	<b>-31,086.21</b>	<b>0.03</b>
Penalties and interest								
Penalties & interest on taxes	-100,273.11	-102,400.00	2,126.89	-0.02	-93,062.82	-120,000.00	26,937.18	-0.22
<b>Total Penalties and interest</b>	<b>-100,273.11</b>	<b>-102,400.00</b>	<b>2,126.89</b>	<b>-0.02</b>	<b>-93,062.82</b>	<b>-120,000.00</b>	<b>26,937.18</b>	<b>-0.22</b>

TOWN OF GANANOQUE

BUDGET VARIANCE BY CATEGORY



For Period Ending 30-Sep-2025

	ACTUAL 2024	BUDGET 2024	VARIANCE	%	ACTUAL 2025	BUDGET 2025	VARIANCE	%
OPERATING								
Rental. donations & other incomes								
Rental income	-111,985.18	-190,655.00	78,669.82	-0.41	-101,914.11	-162,175.00	60,260.89	-0.37
Donations	-8,425.19	-23,040.00	14,614.81	-0.63	-29,550.90	-12,700.00	-16,850.90	1.33
Other income	-37,657.60	-55,000.00	17,342.40	-0.32	-45,193.51	-55,000.00	9,806.49	-0.18
Total Rental. donations & other incom	-158,067.97	-268,695.00	110,627.03	-0.41	-176,658.52	-229,875.00	53,216.48	-0.23
Transfers from other funds								
Reserves	-123,076.96	-236,790.00	113,713.04	-0.48	-6,277.89	-340,800.00	334,522.11	-0.98
Reserve Funds	-141,145.00	-141,145.00	0.00	0.00	0.00	-141,145.00	141,145.00	-1.00
Total Transfers from other funds	-264,221.96	-377,935.00	113,713.04	-0.30	-6,277.89	-481,945.00	475,667.11	-0.99
Internal Charges								
Transportation services	0.00	0.00	0.00	0.00	0.00	-104,529.00	104,529.00	-1.00
Total Internal Charges	0.00	0.00	0.00	0.00	0.00	-104,529.00	104,529.00	-1.00
Total REVENUE	-11,116,579.75	-14,215,756.00	3,099,176.25	-0.22	-9,330,435.94	-14,983,588.00	5,653,152.06	-0.38
EXPENDITURE								
Salaries wages & benefits								
FT Salaries & Wages	3,831,009.58	5,908,959.00	-2,077,949.42	-0.35	4,392,769.73	6,233,750.00	-1,840,980.27	-0.30
PT Salaries & Contract Salaries	801,764.68	809,745.00	-7,980.32	-0.01	865,882.25	1,095,731.00	-229,848.75	-0.21
OT Wages	364,626.17	361,778.00	2,848.17	0.01	427,786.93	379,705.00	48,081.93	0.13
Salaries - other divisions	841.95	0.00	841.95	0.00	486.24	0.00	486.24	0.00
Stand by salaries	41,515.76	46,680.00	-5,164.24	-0.11	39,920.18	46,669.00	-6,748.82	-0.14
Special allowances	0.00	48,713.00	-48,713.00	-1.00	0.00	16,042.00	-16,042.00	-1.00
Long Service allowance	156.58	2,000.00	-1,843.42	-0.92	0.00	2,000.00	-2,000.00	-1.00
Training wages	59,126.00	73,870.00	-14,744.00	-0.20	68,267.36	84,435.00	-16,167.64	-0.19
PT Fire calls	28,188.34	47,215.00	-19,026.66	-0.40	55,399.89	68,880.00	-13,480.11	-0.20
Honorariums	0.00	12,500.00	-12,500.00	-1.00	0.00	15,500.00	-15,500.00	-1.00
Uniforms	33,677.71	68,800.00	-35,122.29	-0.51	40,516.22	42,300.00	-1,783.78	-0.04
Clearing allowance	177.47	1,000.00	-822.53	-0.82	0.00	1,000.00	-1,000.00	-1.00
Benefits - Retirees	26,646.45	27,413.00	-766.55	-0.03	21,667.08	24,308.00	-2,640.92	-0.11
EHT	101,269.82	126,462.00	-25,192.18	-0.20	113,782.44	151,902.00	-38,119.56	-0.25
Source deductions	329,325.04	308,540.00	20,785.04	0.07	382,888.46	458,609.00	-75,720.54	-0.17
Other benefits	38,108.65	56,960.00	-18,851.35	-0.33	48,669.25	64,600.00	-15,930.75	-0.25
WSIB	191,864.53	192,901.00	-1,036.47	-0.01	180,001.36	247,250.00	-67,248.64	-0.27
Benefits - Manulife	372,592.25	468,739.00	-96,146.75	-0.21	441,081.55	581,111.00	-140,029.45	-0.24
OMERS	422,700.63	579,712.00	-157,011.37	-0.27	479,445.23	675,629.00	-196,183.77	-0.29
Employee Mental Health & Wellness	2,509.91	17,000.00	-14,490.09	-0.85	1,730.49	10,000.00	-8,269.51	-0.83
Employee Programs	1,885.98	4,500.00	-2,614.02	-0.58	1,161.00	8,167.00	-7,006.00	-0.86
Sick Fund Payout	0.00	14,000.00	-14,000.00	-1.00	0.00	14,000.00	-14,000.00	-1.00
Sick Leave Expense	63,042.80	0.00	63,042.80	0.00	47,816.31	0.00	47,816.31	0.00
Total Salaries wages & benefits	6,711,030.30	9,177,487.00	-2,466,456.70	-0.27	7,609,271.97	10,221,588.00	-2,612,316.03	-0.26
Utilities & Insurance								
Utilities	345,953.11	698,610.00	-352,656.89	-0.50	310,988.02	696,765.00	-385,776.98	-0.55

TOWN OF GANANOQUE

BUDGET VARIANCE BY CATEGORY



For Period Ending 30-Sep-2025

	ACTUAL 2024	BUDGET 2024	VARIANCE	%	ACTUAL 2025	BUDGET 2025	VARIANCE	%
OPERATING								
Insurance	417,322.23	422,303.00	-4,980.77	-0.01	466,003.22	546,528.00	-80,524.78	-0.15
Telephone	42,183.35	51,345.00	-9,161.65	-0.18	41,150.47	56,270.00	-15,119.53	-0.27
Internet	36,875.53	75,010.00	-38,134.47	-0.51	53,494.75	82,266.00	-28,771.25	-0.35
Total Utilities & Insurance	842,334.22	1,247,268.00	-404,933.78	-0.32	871,636.46	1,381,829.00	-510,192.54	-0.37
Contracted services								
MPAC	53,543.10	73,380.00	-19,836.90	-0.27	54,729.00	73,380.00	-18,651.00	-0.25
Audit	1,831.68	45,660.00	-43,828.32	-0.96	7,114.27	46,716.00	-39,601.73	-0.85
Legal	31,398.67	68,300.00	-36,901.33	-0.54	97,921.75	88,300.00	9,621.75	0.11
Engineering & other services	1,084,446.18	1,597,127.00	-512,680.82	-0.32	1,306,721.25	1,677,043.00	-370,321.75	-0.22
IT contracted services	176,970.43	216,880.00	-39,909.57	-0.18	245,202.53	244,980.00	222.53	0.00
IT software as services	113,949.78	30,740.00	83,209.78	2.71	66,549.60	40,923.00	25,626.60	0.63
Total Contracted services	1,462,139.84	2,032,087.00	-569,947.16	-0.28	1,778,238.40	2,171,342.00	-393,103.60	-0.18
Materials & other expenditures								
Administrative	130,344.07	274,620.00	-144,275.93	-0.53	113,267.55	303,304.00	-190,036.45	-0.63
Meetings & conferences	132,759.62	223,235.00	-90,475.38	-0.41	140,868.27	215,670.00	-74,801.73	-0.35
Program expenditures	1,197,568.50	1,717,905.00	-520,336.50	-0.30	1,395,246.39	1,765,217.00	-369,970.61	-0.21
Equipment	282,252.48	349,980.00	-67,727.52	-0.19	241,599.95	340,662.00	-99,062.05	-0.29
Supplies	638,533.44	658,746.00	-20,212.56	-0.03	554,842.45	625,198.00	-70,355.55	-0.11
Materials	84,137.32	170,710.00	-86,572.68	-0.51	107,160.44	171,330.00	-64,169.56	-0.37
Committees	75,884.80	241,925.00	-166,040.20	-0.69	177,880.44	244,610.00	-66,729.56	-0.27
Fuel	2,395.19	5,850.00	-3,454.81	-0.59	3,066.00	5,850.00	-2,784.00	-0.48
Cummunity Grants	39,693.53	85,000.00	-45,306.47	-0.53	65,664.63	85,000.00	-19,335.37	-0.23
Property rentals	167,798.17	236,890.00	-69,091.83	-0.29	199,623.43	270,750.00	-71,126.57	-0.26
Taxation	16,020.13	47,500.00	-31,479.87	-0.66	173,677.62	47,500.00	126,177.62	2.66
Maintenances	188,421.46	294,670.00	-106,248.54	-0.36	234,521.16	328,695.00	-94,173.84	-0.29
Total Materials & other expenditures	2,955,808.71	4,307,031.00	-1,351,222.29	-0.31	3,407,418.33	4,403,786.00	-996,367.67	-0.23
Financial expenses								
Principial on Long-term debt	319,474.79	362,238.00	-42,763.21	-0.12	320,593.39	416,005.00	-95,411.61	-0.23
Interest on Long-term debt	150,220.61	178,159.00	-27,938.39	-0.16	138,602.99	195,830.00	-57,227.01	-0.29
Total Financial expenses	469,695.40	540,397.00	-70,701.60	-0.13	459,196.38	611,835.00	-152,638.62	-0.25
Transfer to other funds								
Transfer to reserves	1,234,777.50	2,120,358.00	-885,580.50	-0.42	1,226,782.00	2,242,964.00	-1,016,182.00	-0.45
Transfer to reserve funds	4,017,246.00	5,356,328.00	-1,339,082.00	-0.25	4,097,590.50	5,463,454.00	-1,365,863.50	-0.25
Total Transfer to other funds	5,252,023.50	7,476,686.00	-2,224,662.50	-0.30	5,324,372.50	7,706,418.00	-2,382,045.50	-0.31
Total EXPENDITURE	17,693,031.97	24,780,956.00	-7,087,924.03	-0.29	19,450,134.04	26,496,798.00	-7,046,663.96	-0.27
Total OPERATING	6,576,452.22	10,565,200.00	-3,988,747.78	-0.38	10,119,698.10	11,513,210.00	-1,393,511.90	-0.12

TOWN OF GANANOQUE  
CONSOLIDATED BALANCE SHEET



GL5410

Date : Oct 03, 2025

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Report Council-FIN-2025-29, Attachment 3

For Period Ending 30-Sep-2025

	2024	2025
<b>OPERATING</b>		
<b>Financial assets</b>		
Cash	26,167,289.52	25,268,791.74
Cash Equivalents	1,047,861.54	1,026,224.96
Taxes receivable	3,444,248.98	3,518,210.94
Utility receivable	1,778,950.11	135,777.78
Accounts receivable	676,582.49	804,737.93
Total Financial assets	33,114,932.64	30,753,743.35
<b>Financial liabilities</b>		
Accounts Payable & Accrued Liabilities	(2,279,484.81)	(2,796,868.84)
Other Current Liabilities	(233,874.06)	(217,563.82)
Employee future benefit obligations	(1,258,754.00)	(1,300,694.00)
Asset retirement obligations	(3,114,354.33)	(1,661,254.33)
Deferred revenues	(1,499,839.69)	(712,807.01)
Long-term debts	(5,450,119.62)	(5,087,163.26)
Total Financial liabilities	(13,836,426.51)	(11,776,351.26)
<b>Non Financial assets</b>		
Tanagible Capital Assets	74,979,990.95	80,763,071.44
Inventories	44,714.04	79,146.55
Prepaid expenses	281,250.48	376,949.00
Total Non Financial assets	75,305,955.47	81,219,166.99
<b>Accumulated Surplus</b>		
Discretionary Reserve Funds	(14,408,923.64)	(17,237,121.17)
Obligatory Reserve Funds	(176,365.92)	(266,995.57)
Reserves	(12,384,447.45)	(13,100,826.80)
Amounts to be recovered in future year	9,778,513.91	7,969,965.04
Equity in tangible capital assets	(77,393,238.50)	(77,561,580.58)
Total Accumulated Surplus	(94,584,461.60)	(100,196,559.08)
Total OPERATING	0.00	0.00



2025 WIP		Project #	Carry forward	Budget 2025	2025 Budget Deviations	2025 WIP	2025 Expenditures	POs Committed	Year-End Balance	Comments	Anticipated Completion Date
Dept 30298 General government - rental properties											
Facilities Kinsmen Renovation	240126	\$84,383	\$0	\$819,085	\$903,468	\$741,231	\$0	\$162,237	In Progress		
Facilities Kinsmen Hall Substructure (A) Renewals	266036	\$0	\$9,000	(\$9,000)	\$0	\$0	\$0	\$0			
Facilities Kinsmen Hall Shell (B) Renewals	266037	\$0	\$80,717	(\$80,717)	\$0	\$0	\$0	\$0			
Facilities Kinsmen Hall Interior (C) Renewals	266038	\$0	\$175,585	(\$175,585)	\$0	\$0	\$0	\$0			
Facilities Kinsmen Hall Plumbing (D20) Renewals	266039	\$0	\$37,253	(\$37,253)	\$0	\$0	\$0	\$0			
Facilities Kinsmen Hall HVAC (D30) Renewals	266040	\$0	\$53,227	(\$53,227)	\$0	\$0	\$0	\$0			
Facilities Kinsmen Hall Fire Alarm/Suppression, Emergency Lighting/Equipment & Security (D40/50)	266041	\$0	\$26,134	(\$26,134)	\$0	\$0	\$0	\$0			
Facilities Kinsmen Hall Electrical (D50 & G40) Renewals	266042	\$0	\$43,672	(\$43,672)	\$0	\$0	\$0	\$0			
Facilities Kinsmen Hall Kitchen Equipment Renewals	266043	\$0	\$16,047	(\$16,047)	\$0	\$0	\$0	\$0			
Facilities Kinsmen Hall Exterior Site (G20/40) Renewals	266044	\$0	\$66,557	(\$66,557)	\$0	\$0	\$0	\$0			
Facilities Little Pump House Substructure (A) Renewals	256004	\$0	\$4,000	\$0	\$4,000	\$0	\$0	\$4,000			
Facilities Little Pump House Shell (B) Renewals	256005	\$0	\$8,000	\$0	\$8,000	\$0	\$0	\$8,000			
Facilities Little Pump House Electrical (D50 & G40) Renewals	266046	\$0	\$8,597	\$0	\$8,597	\$0	\$0	\$8,597			
	14	\$84,383	\$528,789	\$310,893	\$924,065	\$741,231	\$0	\$182,834			
Dept 30299 General government											
Facilities Clock Tower Shell (B) Renewals	256001	\$0	\$99,770	\$0	\$99,770	\$0	\$0	\$99,770	Not Started		
Facilities Clock Tower Interior (C) Renewals	256002	\$0	\$60,000	\$0	\$60,000	\$0	\$0	\$60,000	Not Started		
Facilities Customs Building Electrical (D50 & G40) Renewals	256003	\$0	\$1,087	\$0	\$1,087	\$0	\$0	\$1,087	Not Started		
Facilities Library & VC Umbrella Shelter	256006	\$96,200	\$0	\$0	\$96,200	\$3,171	\$0	\$93,029	In Progress		
Replace M370 Firewall at EMS building	257001	\$0	\$13,363	\$0	\$13,363	\$17,452	\$0	(\$4,089)	In Progress		
Arena Access Migration service & replacement	257002	\$0	\$3,168	\$0	\$3,168	\$3,597	\$0	(\$429)	In Progress		
Marina- Network separation & Firewall replacement	257003	\$0	\$9,759	\$0	\$9,759	\$11,102	\$0	(\$1,343)	In Progress		
Building Conditonal assessments	257004	\$0	\$3,500	\$0	\$3,500	\$6,665	\$0	(\$3,165)			
Susan Pust	257008	\$0	\$5,000	\$0	\$5,000	\$0	\$0	\$5,000			
NG 911	257009	\$0	\$0	\$0	\$0	\$54,431	\$0	(\$54,431)			
Facilities ES Building HVAC (D30) Renewals	266026	\$0	\$0	\$0	\$0	\$18,118	\$0	(\$18,118)			
Facilities Town Hall Interior Renewals	266054	\$172,422	\$0	\$0	\$172,422	\$22,566	\$0	\$149,856			
Facilities Town Hall Electrical renewals	266056	\$0	\$0	\$0	\$0	\$1,221	\$0	(\$1,221)			
Facilities Library & VC Substructure Renewals	266058	\$0	\$0	\$0	\$0	\$3,513	\$0	(\$3,513)			
Subtotal	14	\$268,622	\$195,647	\$0	\$464,269	\$141,837	\$0	\$322,432			
Dept 30410 Protective services											
Fire Fleet Truck 3 (1/2 Ton Pickup) Renewal - Vehicle	253001	\$0	\$75,000	\$0	\$75,000	\$69,629	\$0	\$5,371	In Progress		Aug-25

## 2025 WIP

	Project #	Carry forward	Budget 2025	2025 Budget Deviations	2025 WIP	2025 Expenditures	POs Committed	Year-End Balance	Comments	Anticipated Completion Date
Fire Training Facility Upgrades - Building	253008	\$21,112	\$85,000	\$0	\$106,112	\$18,117	\$0	\$87,995	In Progress	Jul-26
Fire Bunker Gear Dryer	253009	\$0	\$0	\$11,850	\$11,850	\$12,415	\$0	(\$565)	Substantial complete	Apr-25
Police Fleet Unit 1752 (Patrol Unit) - Payment #2 - Vehicle	254001	\$0	\$25,000	\$0	\$25,000	\$18,480	\$0	\$6,520	In Progress	
Police IT Renewals - Dispatch Equipment	254002	\$0	\$15,000	\$0	\$15,000	\$19,522	\$0	(\$4,522)		
Police Finger Print Scanner Renewal - Equipment	254003	\$18,750	\$17,250	\$0	\$36,000	\$34,175	\$0	\$1,825	Substantial complete	
Police Protect Vest Renewals - Body Armour	254004	\$0	\$10,000	\$0	\$10,000	\$0	\$0	\$10,000	In Progress	
Police Intoxilyzer Renewal - Equipment	254005	\$0	\$12,500	\$0	\$12,500	\$10,740	\$0	\$1,760	Substantial complete	
<b>Subtotal</b>	8	<b>\$39,862</b>	<b>\$239,750</b>	<b>\$11,850</b>	<b>\$291,462</b>	<b>\$183,078</b>	<b>\$0</b>	<b>\$108,384</b>		

## Dept 30611 Transporation services

PW Roads Annual ACMP (Asphalt, Concrete, Milling & Paving) Program	245901	\$169,176	\$704,000	\$0	\$873,176	\$697,163	\$0	\$176,013	In Progress	Winter 2025
New Salt Shed Construction	245902	\$173,251	\$0	\$0	\$173,251	\$123,156	\$0	\$50,095	In Progress	Summer 2025
King Street Pedestrian Bridge Removal	245903	\$2,219,847	\$0	\$0	\$2,219,847	\$44,084	\$0	\$2,175,763	Tender issued	Fall 2025
Rail-to-Trail Pedestrian Bridge Replacement	245904	\$124,788	\$121,141	\$0	\$245,929	\$0	\$0	\$245,929	Not Started	
Pre-Construction Project Engineering West End Subdivison	245905	\$238,799	\$0	\$0	\$238,799	\$0	\$0	\$238,799	Not Started	
Storm Sewer Maintenance Program	245906	\$200,000	\$0	\$0	\$200,000	\$33,115	\$0	\$166,885	In Progress	
Storm Sewer Master Plan Study	245907	\$146,437	\$0	\$0	\$146,437	\$53,406	\$0	\$93,031	In Progress	
PW Roads Unit 119 (1/2 ton to 1 ton Pickup) Replacement / Upgrade	255001	\$0	\$75,000	\$0	\$75,000	\$82,336	\$0	(\$7,336)	In Progress	Summer 2025
PW Roads Unit 110 (1/2 ton Pickup) Replacement	255002	\$0	\$75,000	\$0	\$75,000	\$62,414	\$0	\$12,586	In Progress	Summer 2025
PW Roads Unit 132 (Tractor) Replacement / Upgrade	255004	\$0	\$140,000	\$0	\$140,000	\$0	\$0	\$140,000	In Progress	Summer 2025
PW Roads Unit 131 (Backhoe) Replacement	255005	\$0	\$340,000	(\$340,000)	\$0	\$0	\$0	\$0	In Progress	
Town Gates Rehabilitation Project	255025	\$0	\$75,000	\$0	\$75,000	\$0	\$0	\$75,000	Not Started	
PW Roads Black Snappers Pedestrian Bridge Rehabilitation	255026	\$0	\$100,000	\$0	\$100,000	\$0	\$0	\$100,000	Not Started	
PW Roads Water Street Swing Bridge Rehabilitation	255027	\$119,710	\$60,000	\$0	\$179,710	\$31,165	\$0	\$148,545	Not Started	
PW Office Facility Capital Repairs & Maintenance	255028	\$0	\$25,000	\$0	\$25,000	\$0	\$0	\$25,000	Not Started	
PW Garage Facility Capital Repairs & Maintenance	255029	\$0	\$30,000	\$0	\$30,000	\$0	\$0	\$30,000	Not Started	
Elmwood Dr (King St E to Pine St E) Stormwater Infrastructure Rough-In	255030	\$0	\$125,000	\$0	\$125,000	\$0	\$0	\$125,000	Not Started	
Arthur St (Charles St S to end Arthur St) Road & Sidewalk Reconstruction	255031	\$0	\$100,000	\$0	\$100,000	\$142,733	\$0	(\$42,733)	Not Started	
Arthur St (Charles St S to end Arthur St) Storm Sewer Replacement	255032	\$0	\$100,000	\$0	\$100,000	\$0	\$0	\$100,000	Not Started	
<b>Subtotal</b>	19	<b>\$3,392,008</b>	<b>\$2,070,141</b>	<b>(\$340,000)</b>	<b>\$5,122,149</b>	<b>\$1,269,571</b>	<b>\$0</b>	<b>\$3,852,578</b>		

## Dept 30811 Environmental services

Shoreline Erosion Mitigation Project	240100	\$78,457	\$0	\$0	\$78,457	\$2,434	\$0	\$76,023	In Progress	
Water/Wastewater GIS Mapping	240901	\$50,000	\$0	\$0	\$50,000	\$0	\$0	\$50,000	In Progress	Fall 2025
Wastewater Master Plan Study	240902	\$121,275	\$0	\$0	\$121,275	\$0	\$0	\$121,275	In Progress	Dec-25
Utilities Storage Facility Project	240903	\$28,045	\$0	\$0	\$28,045	\$4,190	\$0	\$23,855	In Progress	Dec-25
WTP Controls Renewals - Water Network	240904	\$15,000	\$0	\$0	\$15,000	\$4,986	\$0	\$10,014	In Progress	Jun-25
WD Customer Water Meter Renewals - Water Network	240905	\$3,451	\$0	\$0	\$3,451	\$1,284	\$0	\$2,167	In Progress	Dec-25
WD Hydraulic Modelling Study - Water Network	240906	\$10,000	\$0	\$0	\$10,000	\$0	\$0	\$10,000	Not Started	Start Fall 2025
WTP HVAC Upgrades/Renewals - Water Network	250003	\$0	\$25,000	\$0	\$25,000	\$0	\$0	\$25,000	In Progress	Dec-25



## 2025 WIP

	Project #	Carry forward	Budget 2025	2025 Budget Deviations	2025 WIP	2025 Expenditures	POs Committed	Year-End Balance	Comments	Anticipated Completion Date
WTP SCADA Renewals - Water Network	250005	\$256,029	\$0	\$0	\$256,029	\$258,924	\$0	(\$2,895)	In Progress	Jun-25
WTP Electrical/Instrumentation Renewals - Water Network	250007	\$7,691	\$0	\$0	\$7,691	\$16,256	\$0	(\$8,565)	In Progress	Jun-25
WTP Low Lift Pump & Rapid Mixer Renewals - Water Network	250008	\$35,000	\$22,500	\$0	\$57,500	\$50,028	\$0	\$7,472	In Progress	Jul-25
WTP Backwash Renewals - Water Network	250010	\$17,500	\$0	\$0	\$17,500	\$0	\$0	\$17,500	In Progress	Sep-25
WTP High Lift Pump Renewals - Water Network	250012	\$45,000	\$0	\$0	\$45,000	\$0	\$0	\$45,000	Substantial complete	
WT Backflow Renewals - Water Network	250014	\$0	\$10,000	\$0	\$10,000	\$0	\$0	\$10,000	In Progress	Jul-25
WD Arthur St (Charles St S to sub - Arthur st) Watermain Replacement - Water Network	250015	\$0	\$137,500	\$0	\$137,500	\$0	\$0	\$137,500	Not Started	
WD Hydrant Replacement/Rebuild Program - Water Network	250021	\$0	\$25,000	\$0	\$25,000	\$0	\$0	\$25,000	In Progress	Dec-25
WD Valve Replacement Program - Water Network	250022	\$9,717	\$0	\$0	\$9,717	\$3,895	\$0	\$5,822	In Progress	Dec-25
WD Elmwood Dr (King St E to Pine St E) Watermain Replacement - Water Network	250023	\$0	\$325,000	\$0	\$325,000	\$19,482	\$0	\$305,518	In Progress	Nov-25
WD Water Tower Interior Coating Renewal - Water Network	250025	\$0	\$50,000	\$0	\$50,000	\$9,092	\$0	\$40,908	In Progress	Dec-25
WD Lead Service Replacement Program - Water Network	250026	\$25,000	\$0	\$0	\$25,000	\$5,097	\$0	\$19,903	In Progress	Dec-25
Water/Wastewater Study	250027	\$0	\$30,000	\$0	\$30,000	\$0	\$0	\$30,000	Not Started	Fall 2025
WD Curbstop Replacement Program - Water Network	250028	\$0	\$25,000	\$0	\$25,000	\$4,118	\$0	\$20,882	In Progress	Dec-25
EEPS Upgrade Project (Chemical Building/Storage, 2nd Wet Well) - Sanitary Sewer Network	250029	\$6,924,664	\$575,000	\$0	\$7,499,664	\$2,431,575	\$0	\$5,068,089	In Progress	May-26
Lagoon Forcemain Twinning Project - Sanitary Sewer Network	250031	\$387,092	\$400,000	\$0	\$787,092	\$153,369	\$0	\$633,723	In Progress	Dec-25
Lagoon Cell #2 Berm Rehabilitation	250033	\$0	\$0	\$0	\$0	\$35,089	\$0	(\$35,089)	In Progress	TBD
Lagoon Sludge Removal - Sanitary Sewer Network	250035	\$0	\$15,000	\$0	\$15,000	\$0	\$0	\$15,000	In Progress	Sep-25
Lagoon Antizyme Trial - Sanitary Sewer Network	250036	\$0	\$65,000	\$0	\$65,000	\$0	\$0	\$65,000	Not Started	Pilot project on hold
WWC Arthur St (Charles St S to Deadend E of William St S) Sewermain Replacement - Sanitary Sewer Network	250037	\$0	\$125,000	\$0	\$125,000	\$0	\$0	\$125,000	Not Started	
WWC Service Lateral Relining & Replacement / Manhole Reburishment Program - Sanitary Sewer Network	250043	\$31,581	\$0	\$0	\$31,581	\$23,438	\$0	\$8,143	In Progress	Dec-25
WWC Main Street PS#3 Pump Renewals - Sanitary Sewer Network	250045	\$0	\$35,000	\$0	\$35,000	\$0	\$0	\$35,000	In Progress	Sep-25
PW Utilities Fleet Renewal (Mobile #4)	250049	\$0	\$85,000	\$0	\$85,000	\$60,606	\$0	\$24,394	Substantial complete	
<b>Subtotal</b>	31	<b>\$8,045,502</b>	<b>\$1,950,000</b>	<b>\$0</b>	<b>\$9,995,502</b>	<b>\$3,083,863</b>	<b>\$0</b>	<b>\$6,911,639</b>		

## Dept 31610 Recreation & cultural services

Trail Signage	247003	\$6,271	\$0	\$0	\$6,271	\$0	\$0	\$6,271	In Progress	TBD
Recreation Fleet Unit 302 Renewal (3/4 Ton Truck) - Vehicle	252001	\$0	\$90,000	\$0	\$90,000	\$81,727	\$0	\$8,273	In Progress	Awaiting Arrival
Recreation Fleet Unit 312 Renewal (Ride On Mower) - Equipment	252004	\$0	\$36,000	\$0	\$36,000	\$31,164	\$0	\$4,836	Substantial complete	
Recreation Fleet Unit 310 Renewal (Ride On Mower) - Equipment	252007	\$0	\$30,000	\$0	\$30,000	\$31,164	\$0	(\$1,164)	Substantial complete	
<b>Subtotal</b>	4	<b>\$6,271</b>	<b>\$156,000</b>	<b>\$0</b>	<b>\$162,271</b>	<b>\$144,055</b>	<b>\$0</b>	<b>\$18,216</b>		

## Dept 31611 Recreation & cultural services - Marina

Marina Main Fixed Dock Reconstruction - Docks	251001	\$561,400	\$0	\$0	\$561,400	\$459,524	\$0	\$101,876	Substantial complete	
Marina Floating Dock Replacements - Docks	251002	\$0	\$676,650	\$297,750	\$974,400	\$686,658	\$0	\$287,743	Substantial complete	
Marina Main Bldg Main Door Replacement - Building	251003	\$0	\$20,000	\$0	\$20,000	\$0	\$0	\$20,000	Not Started	Mar-26
Marina Electric Transformer Upgrade - Building	251004	\$0	\$90,000	\$0	\$90,000	\$103,536	\$0	(\$13,536)	Substantial complete	
Marina Main Bldg Hot Water Tank Replacement - Building	251005	\$0	\$14,000	\$0	\$14,000	\$0	\$0	\$14,000	In Progress	Aug-25
Marina Dock & Shoreline Rehabilitation	251006	\$0	\$0	\$327,250	\$327,250	\$32,725	\$0	\$294,525	Not Started	Mar-26
<b>Subtotal</b>	6	<b>\$561,400</b>	<b>\$800,650</b>	<b>\$625,000</b>	<b>\$1,987,050</b>	<b>\$1,282,443</b>	<b>\$0</b>	<b>\$704,607</b>		

## Dept 31612 Recreation & cultural services - Arena

Recreation Ice Edger Renewal - Equipment	252006	\$0	\$0	\$0	\$0	\$0	\$0	\$0	Not Started	Winter 2025
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2025 WIP

Arena Boilers Replacements  
Arena Exterior Concrete Block Wall Repairs - Building  
Arena HVAC Renewals - Building  
Arena HVAC Upgrades - Building  
Arena Electrical / Lighting Renewals - Building  
Arena Plumbing Renewals - Building  
Arena Exterior Door & Window Renewals - Building  
Arena Interior Upgrades - Building  
Arena Interior Renewals - Building  
Arena Ice Plant Renewals - Building

Subtotal

Dept 31810 Planning & development

Planning Development Permit By-law  
Official Plan

Subtotal

Total

Project #	Carry forward	Budget 2025	2025 Budget Deviations	2025 WIP	2025 Expenditures	POs Committed	Year-End Balance	Comments	Anticipated Completion Date
242001	\$7,000	\$0	\$0	\$7,000	\$0	\$0	\$7,000	In Progress	Aug-25
252011	\$0	\$25,000	\$0	\$25,000	\$0	\$0	\$25,000	Not Started	Fall 2025
252012	\$0	\$57,000	\$0	\$57,000	\$22,124	\$0	\$34,876	In Progress	Jul-25
252013	\$0	\$20,000	\$0	\$20,000	\$0	\$0	\$20,000	In Progress	Jul-25
252014	\$0	\$23,000	\$0	\$23,000	\$7,370	\$0	\$15,630	In Progress	Sep-25
252015	\$0	\$7,000	\$0	\$7,000	\$0	\$0	\$7,000	In Progress	Sep-25
252016	\$0	\$6,000	\$0	\$6,000	\$2,178	\$0	\$3,822	In Progress	Sep-25
252017	\$0	\$17,000	\$0	\$17,000	\$8,300	\$0	\$8,700	In Progress	Sep-25
252018	\$0	\$30,000	\$0	\$30,000	\$20,038	\$0	\$9,962	In Progress	Sep-25
252019	\$0	\$7,500	\$0	\$7,500	\$0	\$0	\$7,500	In Progress	Aug-25
11	\$7,000	\$192,500	\$0	\$199,500	\$60,010	\$0	\$139,490		
247001	\$50,000	\$0	\$0	\$50,000	\$0	\$0	\$50,000	Not Started	Winter 2026
257007	\$0	\$15,000	\$0	\$15,000	\$6,598	\$0	\$8,402	In Progress	Fall 2025
2	\$50,000	\$15,000	\$0	\$65,000	\$6,598	\$0	\$58,402		
109	\$12,455,048	\$6,148,477	\$607,743	\$19,211,268	\$6,912,686	\$0	\$12,298,582		

## TOWN OF GANANOQUE

## Council/Board Report - Combined



AP5060

Page : 1

Date : Oct 02, 2025

Time : 9:53 am

Report Council-FIN-2025-29, Attachment 5

Vendor : 1000 To ZYCOM

Batch : All

July 1 - Sep 30  
2025

Cash Requirement Date : Sep 30, 2025

Bank : 0099 To 07

Vendor Invoice	Vendor Name Description	Batch/ Medium	Pay Invoice Date/ Code Due Date	Invoice Amount	Paid Amount	Discount Amount	Released Amount	Payable Amount
1000472952	1000472952 ONTARIO INC							
DP2021-22 REFL	DP2021-22 775 KING STREET EAST REFUND	268	29-Sep-2025	209,579.59	0.00	0.00	0.00	209,579.59
		U	29-Sep-2025					
Supplier Totals :				209,579.59	0.00	0.00	0.00	209,579.59
10012	1000 ISLANDS GANANOQUE CHAMBER OF COMMERCE							
2926	4 GALA TICKETS	251	08-Sep-2025	361.60	361.60	0.00	0.00	0.00
		T	08-Sep-2025					
10023	THOUSAND ISLANDS ACCOMODATION PARTNERS							
33RDQTR2025	BYLAW 2019-124 3RD QTR 2025	264	24-Sep-2025	42,500.00	42,500.00	0.00	0.00	0.00
		T	24-Sep-2025					
3RDQTR 2025	BYLAW 2019-124 3RD QTR 2025	170	26-Jun-2025	42,500.00	42,500.00	0.00	0.00	0.00
		T	26-Jun-2025					
10029	1000 ISLANDS SAFETY 11441329 CDA INCORP							
4385	WORKING AT HEIGHTS/CONFINED SPACES /LOAD SECUREMENT	200	10-Jul-2025	847.50	847.50	0.00	0.00	0.00
		T	10-Jul-2025					
10097047	EVb ENGINEERING 10097047 CANADA INC							
9741	WTP & ELECTRICAL UPGRADES	179	30-May-2025	3,409.21	3,409.21	0.00	0.00	0.00
		T	30-May-2025					
9898	WTP PLC UPGRADE	231	01-Jul-2025	1,361.09	1,361.09	0.00	0.00	0.00
		T	01-Jul-2025					
9901	LAGOON ASSESSMENT-PROCES. EVALUTAION	231	01-Jul-2025	211.88	211.88	0.00	0.00	0.00
		T	01-Jul-2025					
10664066	10664006 Canada Inc.							
ENTRANCE FEE 8 @ \$3000 GRADING FEES 2021		183	15-Jul-2025	24,000.00	24,000.00	0.00	0.00	0.00
		T	15-Jul-2025					
1291092ONT	1291092 ONTARIO INC							
REFUND10% DE	REFUND DEVELOPERS DEPOSIT 10% / WATER ACCT DEPOSIT	220	13-Aug-2025	26,022.89	26,022.89	0.00	0.00	0.00
		T	13-Aug-2025					
873076	873076 ONTARIO INC. - VAN'S MOBILE WASH							
17283	VENT HOOD DAYCARE	251	25-Aug-2025	480.25	480.25	0.00	0.00	0.00
		T	25-Aug-2025					
ABC02	ABC FIRE PROTECTION INC							
29838	JUNE 20 INV ANNUAL FIRE EXT INSPECTION	253	01-Jul-2025	145.77	145.77	0.00	0.00	0.00
		T	01-Jul-2025					
29876	ANNUAL INSPECTION FIRE ALARM SPRINKER BACK FLOW	183	14-Jul-2025	3,390.00	3,390.00	0.00	0.00	0.00
		T	14-Jul-2025					
29937	5LB FIRE EXTINGUISHERS	225	15-Aug-2025	254.25	254.25	0.00	0.00	0.00
		T	15-Aug-2025					
ABE01	ABELL PEST CONTROL							
A7138153	PEST CONTROL	177	01-Jul-2025	125.69	125.69	0.00	0.00	0.00
		T	01-Jul-2025					
A7146819	PEST CONTROL	212	01-Aug-2025	125.69	125.69	0.00	0.00	0.00
		T	01-Aug-2025					

## Council/Board Report - Combined



AP5060

Date : Oct 02, 2025

Page : 2

Time : 9:53 am

Vendor : 1000 To ZYCOM

Batch : All

Cash Requirement Date : Sep 30, 2025

Bank : 0099 To 07

Vendor Invoice	Vendor Name Description	Batch/ Medium	Pay Invoice Date/ Code Due Date	Invoice Amount	Paid Amount	Discount Amount	Released Amount	Payable Amount
A7300555	pest control	237	01-Sep-2025	125.69	125.69	0.00	0.00	0.00
		T	01-Sep-2025					
<b>ACT02</b>	<b>ACTION CAR AND TRUCK ACCESSORIES</b>							
52701128	SADDLE TOOK BOX	220	24-Jul-2025	1,733.66	1,733.66	0.00	0.00	0.00
	2025 GM SILV 2500	T	24-Jul-2025					
52701130	SIDE BOX ALUMINUM	212	24-Jul-2025	1,269.43	1,269.43	0.00	0.00	0.00
		T	24-Jul-2025					
52701134	ILOW-SIDE BOX	200	24-Jul-2025	1,269.43	1,269.43	0.00	0.00	0.00
		T	24-Jul-2025					
<b>ADGDBIEB</b>	<b>ADAIR GOLDBLATT BIEBER LL P</b>							
INV01-4907	JUDICAL REVIEW	264	31-Aug-2025	1,957.40	1,957.40	0.00	0.00	0.00
	APPLICATION	T	31-Aug-2025					
INVO1-4649	JUDICAL REVIEW	231	14-Aug-2025	4,108.68	4,108.68	0.00	0.00	0.00
	APPLICATION	T	14-Aug-2025					
<b>AIR02</b>	<b>AIRD &amp; BERLIS LLP</b>							
1445728	JUDICIAL REVIEW	220	31-Jul-2025	18,170.40	18,170.40	0.00	0.00	0.00
	APPLICATION	T	31-Jul-2025					
1449943	JUDICIAL REVIEW	251	31-Aug-2025	28,229.10	28,229.10	0.00	0.00	0.00
	APPLICATION	T	31-Aug-2025					
1450164	LEGISLATIVE AND	251	31-Aug-2025	5,436.43	5,436.43	0.00	0.00	0.00
	OPERATIONAL ADVICE	T	31-Aug-2025					
<b>AJS01</b>	<b>A J STONE COMPANY LTD</b>							
188548	JAN 17 CREDIT	220	01-Jul-2025	-499.46	-499.46	0.00	0.00	0.00
	CALIBRATION	T	01-Jul-2025					
192885	FREIGHT G1 SCBA	183	16-Jul-2025	29.75	29.75	0.00	0.00	0.00
	REPAIR	T	16-Jul-2025					
193119	SUPPLIES	200	29-Jul-2025	451.44	451.44	0.00	0.00	0.00
		T	29-Jul-2025					
193353	ICE SUITS VESTS	220	08-Aug-2025	11,862.62	11,862.62	0.00	0.00	0.00
	HELMETS SUPPLIES	T	08-Aug-2025					
<b>ALL03</b>	<b>ALLIED MEDICAL INSTRUMENTS INC</b>							
142416	CREDITFOR	587	19-Jan-2017	-141.25	0.00	0.00	0.00	-141.25
	ELECTRODES	U	31-Dec-2017					
<b>Supplier Totals :</b>				<b>-141.25</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>-141.25</b>
<b>ALL04</b>	<b>ALLAN GRAPHICS LTD.</b>							
71010	5000 TOURISM MAPS	253	10-Sep-2025	1,005.70	1,005.70	0.00	0.00	0.00
		T	10-Sep-2025					
<b>ALL11</b>	<b>ALLIANCE SECURITY TEAM</b>							
C2751-070125	VOICE LOGGER ANSWE	179	01-Jul-2025	249.95	249.95	0.00	0.00	0.00
	SERVICE	T	01-Jul-2025					
C2751-080125	ANSWERING SERVICE	220	01-Aug-2025	251.08	251.08	0.00	0.00	0.00
		T	01-Aug-2025					
C2751-090125	AC V98CE / ANSWER	253	01-Sep-2025	259.64	259.64	0.00	0.00	0.00
		T	01-Sep-2025					
YAL3390-11875-C	WATER HATCH REPAIR	212	23-Jul-2025	465.71	465.71	0.00	0.00	0.00
		T	23-Jul-2025					
<b>ALLBMI</b>	<b>ALL ABOUT MEETINGS INC.</b>							

**TOWN OF GANANOQUE**  
**Council/Board Report - Combined**



Vendor : 1000 To ZYCOM  
 Batch : All

Cash Requirement Date : Sep 30, 2025  
 Bank : 0099 To 07

Vendor Invoice	Vendor Name Description	Batch/ Pay Medium Code	Invoice Date/ Due Date	Invoice Amount	Paid Amount	Discount Amount	Released Amount	Payable Amount
AAM502	PARLIAMENTARY PROCEDURE COURSE	220 T	11-Aug-2025 11-Aug-2025	768.40	768.40	0.00	0.00	0.00
ALT01	ALTEC INDUSTRIES LTD.							
5970475	MAR 18 INV PM TEST DIELECTRIC TEST	190 T	01-Jul-2025 01-Jul-2025	1,717.60	1,717.60	0.00	0.00	0.00
5973176	APR 14 INV REPLACE BATTERY CABLES	190 T	01-Jul-2025 01-Jul-2025	878.58	878.58	0.00	0.00	0.00
5977355	MAY 16 INV MATERIAL SUPPLIES LABOUR TRAVEL	220 T	01-Jul-2025 01-Jul-2025	3,345.56	3,345.56	0.00	0.00	0.00
5983956	SUPPLIES LABOUR TRAVEL	220 T	14-Jul-2025 14-Jul-2025	1,218.04	1,218.04	0.00	0.00	0.00
ARC02	ARCTIC GLACIER							
3251517802	ICE - MARINA	170 T	27-Jun-2025 27-Jun-2025	1,220.60	1,220.60	0.00	0.00	0.00
3251524015	ICE	253 T	28-Aug-2025 28-Aug-2025	481.19	481.19	0.00	0.00	0.00
4219519702	ICE MARINA	200 T	16-Jul-2025 16-Jul-2025	943.25	943.25	0.00	0.00	0.00
4219520710	MARINA ICE	212 T	26-Jul-2025 26-Jul-2025	1,612.97	1,612.97	0.00	0.00	0.00
4219521304	MARINA ICE	212 T	01-Aug-2025 01-Aug-2025	1,142.81	1,142.81	0.00	0.00	0.00
4220522102	MARINE - ICE	220 T	09-Aug-2025 09-Aug-2025	985.88	985.88	0.00	0.00	0.00
		237 T	02-Sep-2025 02-Sep-2025	10,319.11	10,319.11	0.00	0.00	0.00
ASI01	ASIA EMBROIDERY INC.							
11406	YIPI SUPPLIES	179 T	26-Jun-2025 26-Jun-2025	1,014.74	1,014.74	0.00	0.00	0.00
11429	YIPI	231 T	22-Jul-2025 22-Jul-2025	265.55	265.55	0.00	0.00	0.00
11443	POLOS AND CREST	237 T	11-Aug-2025 11-Aug-2025	117.49	117.49	0.00	0.00	0.00
AUD02	AUDIO CINE FILMS INC.							
194380	MOVIE NIGHT	220 T	08-Aug-2025 08-Aug-2025	401.15	401.15	0.00	0.00	0.00
194403	MOVIE NIGHT IN PARK	220 T	08-Aug-2025 08-Aug-2025	401.15	401.15	0.00	0.00	0.00
AXO01	AXON PUBLIC SAFETY CANANDA INC.							
INCA004564	TASER CARTRIDGES WARRANTY BATTERY PACK	231 T	10-Jul-2025 10-Jul-2025	2,091.86	2,091.86	0.00	0.00	0.00
INCA004701	PRO LIC BUNDLE	212 T	01-Aug-2025 01-Aug-2025	1,075.76	1,075.76	0.00	0.00	0.00
INCA004703	BASIC LICENSE / PRO LICENSE BUNDLE	212 T	01-Aug-2025 01-Aug-2025	10,641.44	10,641.44	0.00	0.00	0.00
AYL01	AYLMER POLICE SERVICE							

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SMALLMIDCHIEF	SEPT 16-17 REGISTRATION FEES	232 C	25-Aug-2025 25-Aug-2025	350.00	350.00	0.00	0.00	0.00
BAITFUEL	BAITFUEL FISHING TOUR							
MOTION 2025-2C	FA-0684 FISHING DERBY TAP GRANT	251 T	01-Jul-2025 01-Jul-2025	13,336.59	13,336.59	0.00	0.00	0.00
BAR11	BARIL JENNIFER							
EXPJUNE202025	MILEAGE	177 T	20-Jun-2025 20-Jun-2025	59.76	59.76	0.00	0.00	0.00
BAT01	BATTLEFIELD EQUIP RENTALS							
24287680	DOZER JUNE 23 & 24	179 T	03-Jul-2025 03-Jul-2025	1,771.72	1,771.72	0.00	0.00	0.00
BED02	BEDDOWS JOHN							
EXPAUG202025	2025 AMO CONFERENCE	231 T	20-Aug-2025 20-Aug-2025	1,285.76	1,285.76	0.00	0.00	0.00
EXPJULY142025	MILEAGE	179 T	14-Jul-2025 14-Jul-2025	115.34	115.34	0.00	0.00	0.00
BEL04	BELL MOBILITY INC							
530782071 AUG2	53078207UQC189 AUG 2025 EMPLOYEE	237 T	27-Aug-2025 27-Aug-2025	6,636.54	6,636.54	0.00	0.00	0.00
530782071 JUNE	BELL 530782071 JUNE 27 2025	177 T	27-Jun-2025 27-Jun-2025	6,333.79	6,333.79	0.00	0.00	0.00
530782071JULY2	53078207UQC189 JULY 27 2025 EMPL PLAN	212 T	27-Jul-2025 27-Jul-2025	7,117.21	7,117.21	0.00	0.00	0.00
BEL08	BELL CANADA							
AUG2025PAPPM	AUGUST 2025 PAP PMTS	245 E	31-Aug-2025 31-Aug-2025	5,545.26	5,545.26	0.00	0.00	0.00
JULY2025PAP	JULY 2025 PAP PMT	218 E	31-Jul-2025 31-Jul-2025	5,189.86	5,189.86	0.00	0.00	0.00
BELLASS	BELL & ASS ARCHITECTURE INC							
224-25-009	BYLAW 2024-062 DESIGN SERVICES	179 T	30-Jun-2025 30-Jun-2025	7,627.50	7,627.50	0.00	0.00	0.00
224-25-010	YMCA DAYCARE JULY 2025 BYLAW 2024-062	253 T	31-Jul-2025 31-Jul-2025	13,219.87	13,219.87	0.00	0.00	0.00
BIS04	BISHOP MICHAEL							
JULY262025	SUMMER CONCERT LOS CHANNELL JULY 26 2025	190 T	21-Jul-2025 21-Jul-2025	1,200.00	1,200.00	0.00	0.00	0.00
SEPT 11 2025	GAN FARMERS MARKET SEPT 11	251 T	10-Sep-2025 10-Sep-2025	225.00	225.00	0.00	0.00	0.00
BMO01	BMO MASTERCARD							
AUG272025 STM	BMO MASTERCARD AUG 27 2025 DRAW SEPT 17	255 E	27-Aug-2025 27-Aug-2025	35,898.47	35,898.47	0.00	0.00	0.00
JULY272025STM	BMO MASTERCARD STM JULY 27 2025 DRAW AUG 17	223 E	27-Jul-2025 27-Jul-2025	22,154.95	22,154.95	0.00	0.00	0.00
MCJUNE272025	MASTERCARD JUNE 27 2025 STATEMENT	209 E	01-Jul-2025 01-Jul-2025	41,796.23	41,796.23	0.00	0.00	0.00

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BOA02	BOATING ONTARIO ASSOCIATION							
52736	2026 MEMBERSHIP DUES	212 T	01-Aug-2025 01-Aug-2025	733.37	733.37	0.00	0.00	0.00
BRE07	BRENNTAG CANADA INC							
46968237	CHLORINE AND RETURNABLES	177 T	02-Jun-2025 02-Jun-2025	8,308.23	8,308.23	0.00	0.00	0.00
46986741	CHLORINE / RETURNABLES	231 T	21-Jul-2025 21-Jul-2025	8,389.99	8,389.99	0.00	0.00	0.00
46992334	RETURNABLES	231 T	04-Aug-2025 04-Aug-2025	-5,085.00	-5,085.00	0.00	0.00	0.00
46998358	CHLORINE TRAINING	231 T	20-Aug-2025 20-Aug-2025	374.80	374.80	0.00	0.00	0.00
BRESASH	BRESNAHAN ASHLEY							
EXPJULY22025	PURCHASE PANTS	177 T	02-Jul-2025 02-Jul-2025	99.54	99.54	0.00	0.00	0.00
BRITESPAN	BRITESPAN BUILDING SYSTEM OF ONTARIO							
24-11590	BYLAW2024-074 41X60FT FABRIC BUILDING	170 T	19-Jun-2025 19-Jun-2025	111,190.31	111,190.31	0.00	0.00	0.00
24-11590 INV-F	bylaw 2024-074 FINAL 10% FABRIC BUILDING	220 T	30-Jul-2025 30-Jul-2025	22,238.06	22,238.06	0.00	0.00	0.00
BRO01	BROCKVILLE POLICE SERVICE							
#25-20	EQUIPMENT CONST RG	170 T	20-Jun-2025 20-Jun-2025	613.06	613.06	0.00	0.00	0.00
#25-26	2025 USE OF FORCE / CARBINE USER	237 T	27-Aug-2025 27-Aug-2025	3,352.77	3,352.77	0.00	0.00	0.00
BRO06	BROWN HOSPITALITY CORP							
COMF INN 98947	ROOM 126 AUG 1 &2	253 T	03-Aug-2025 03-Aug-2025	700.42	700.42	0.00	0.00	0.00
BROUGH	BROUGH SHEET METAL CO LTD							
63150	GREASE FITTINGS	253 T	14-Jul-2025 14-Jul-2025	2,469.05	2,469.05	0.00	0.00	0.00
BSIONLINE	BSI ONLINE ULC							
1426	ANNUAL SUBSCRIPTION FEE	179 T	01-Jul-2025 01-Jul-2025	672.35	672.35	0.00	0.00	0.00
BUR06	BURTCH SHEILA							
REFUNDBUSKEI	REFUND DUPLICATE PAYMENT R0000246567 B 15635	201 C	24-Jul-2025 24-Jul-2025	20.00	20.00	0.00	0.00	0.00
BUR09	BURNS SCOTT							
AUG162025	2025 SUMMER CONCERT AUG 16 2025	220 T	12-Aug-2025 12-Aug-2025	1,200.00	1,200.00	0.00	0.00	0.00
SEPT42025	FARMERS MARKET SEP 4	237 T	02-Sep-2025 02-Sep-2025	225.00	225.00	0.00	0.00	0.00
CAD01	CADUCEON ENVIRONMENTAL LABS							
I25-010522	SEWAGE SAMPLES	179 T	02-Jul-2025 02-Jul-2025	2,279.41	2,279.41	0.00	0.00	0.00

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I25-010523	COLIFORMS E COLI ETC TESTING	179 T	02-Jul-2025 02-Jul-2025	1,123.90	1,123.90	0.00	0.00	0.00
I25-010524	VENSTRA DEV	179 T	02-Jul-2025 02-Jul-2025	50.60	50.60	0.00	0.00	0.00
I25-012864	SEWAGE SAMPLES	231 T	06-Aug-2025 06-Aug-2025	2,324.13	2,324.13	0.00	0.00	0.00
I25-012865	COLIFORM E COLI	231 T	06-Aug-2025 06-Aug-2025	1,606.60	1,606.60	0.00	0.00	0.00
I25-012867	INTERNAL PLUMBING LEAD	231 T	06-Aug-2025 06-Aug-2025	44.12	44.12	0.00	0.00	0.00
I25-014467	SEWAGE SAMPLES	253 T	03-Sep-2025 03-Sep-2025	2,150.03	2,150.03	0.00	0.00	0.00
I25-014468	COLIFORMS ECOLI	253 T	03-Sep-2025 03-Sep-2025	1,404.87	1,404.87	0.00	0.00	0.00
I25-12866	LEAD SAMPLING	231 T	06-Aug-2025 06-Aug-2025	44.12	44.12	0.00	0.00	0.00
CAM08	CAMBIUM INC.							
2025-55212	LAGOON BERM SEEPAG	200 T	22-Jul-2025 22-Jul-2025	9,605.00	9,605.00	0.00	0.00	0.00
2025-55873	LAGOON BERM SEEPAG	237 T	28-Aug-2025 28-Aug-2025	226.00	226.00	0.00	0.00	0.00
CAN06	CANTY AIDAN							
5	OLG EVENT PHOTOGRAPHY	268 U	22-Sep-2025 22-Sep-2025	500.00	0.00	0.00	0.00	500.00
EXPJULY82025	MILEAGE	177 T	08-Jul-2025 08-Jul-2025	101.08	101.08	0.00	0.00	0.00
EXPSEPT252025	REIMB FOR VARIOUS EXPENSES	264 T	25-Sep-2025 25-Sep-2025	234.76	234.76	0.00	0.00	0.00
FARMERSMARK	JULY 24 2025 FARMERS MARKET	190 T	21-Jul-2025 21-Jul-2025	225.00	225.00	0.00	0.00	0.00
Supplier Totals :				1,060.84	560.84	0.00	0.00	500.00
CAN16	CANADIAN NIAGARA POWER INC							
AUG2025PAPPM	AUG 2025 PAP PMTS	245 E	31-Aug-2025 31-Aug-2025	37,300.86	37,300.86	0.00	0.00	0.00
JULY2025PAPPM	JULY 2025 PAP PMTS	218 E	31-Jul-2025 31-Jul-2025	36,904.22	36,904.22	0.00	0.00	0.00
CAR13	CARRIER COMMERCIAL SERVICE							
C021780	CREDIT BILLING #8 OF 13	936 U	17-Nov-2015 17-Dec-2015	-394.70	0.00	0.00	0.00	-394.70
Supplier Totals :				-394.70	0.00	0.00	0.00	-394.70
CAT02	CATHOLIC DISTRICT SCHOOL BOARD							
2025 3RD QTR	2025 3RD QTR	253 T	16-Sep-2025 16-Sep-2025	69,635.86	69,635.86	0.00	0.00	0.00
CED01	CEDAR SIGNS							
INV/2025/3143	CUSTOM SIGN NO MOTORIZED VEHICLES	220 T	06-Aug-2025 06-Aug-2025	432.29	432.29	0.00	0.00	0.00



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INV/2025/3334	SIGNS	225	15-Aug-2025	2,670.37	2,670.37	0.00	0.00	0.00
		T	15-Aug-2025					
INV/2025/3856	FIRE ROUTE	264	11-Sep-2025	259.41	259.41	0.00	0.00	0.00
		T	11-Sep-2025					
<b>CELLCOM</b>	<b>8755477 CANADA INC.</b>							
453943-B1	IPHONE 16 256GB BLACK	177	27-Jun-2025	538.90	538.90	0.00	0.00	0.00
		T	27-Jun-2025					
456423-B1	SAMSUNG GALAXY S25+ 256 GB SILVER	177	04-Jul-2025	710.77	710.77	0.00	0.00	0.00
		T	04-Jul-2025					
457143-B1	IPHONE 16 PRO MAX 256GB DESERT	177	07-Jul-2025	730.26	730.26	0.00	0.00	0.00
		T	07-Jul-2025					
457485-B1	FREIGHT CHG-TEMPERED GLASS COVERED BY LEASE	183	08-Jul-2025	10.73	10.73	0.00	0.00	0.00
		T	08-Jul-2025					
463989-B1	GOOGLE PIXEL 9 PRO	212	31-Jul-2025	774.05	774.05	0.00	0.00	0.00
		T	31-Jul-2025					
<b>CEN04</b>	<b>CENTRALSQUARE CANADA SOFTWARE INC.</b>							
440913	PURCHASE ORDER MODULE	200	01-Jul-2025	2,606.06	2,606.06	0.00	0.00	0.00
		T	01-Jul-2025					
443150	PURCHASE ORDER MODULE	212	30-Jul-2025	127.13	127.13	0.00	0.00	0.00
		T	30-Jul-2025					
445271	PURCHASE ORDER	251	28-Aug-2025	127.13	127.13	0.00	0.00	0.00
		T	28-Aug-2025					
445273	PURCHASE ORDERS	251	28-Aug-2025	762.75	762.75	0.00	0.00	0.00
		T	28-Aug-2025					
445275	PROPERTY TAXES	251	28-Aug-2025	63.56	63.56	0.00	0.00	0.00
		T	28-Aug-2025					
445276	PROPERTY TAXES	251	28-Aug-2025	508.50	508.50	0.00	0.00	0.00
		T	28-Aug-2025					
446324	TRAINING MASTERING ICITY PAYROLL	253	11-Sep-2025	276.85	276.85	0.00	0.00	0.00
		T	11-Sep-2025					
<b>CHI05</b>	<b>CHIASSE FORD</b>							
185558	FORD 150 RED COMM SAFETY	170	26-May-2025	447.07	447.07	0.00	0.00	0.00
		T	26-May-2025					
186277	2014 CHEV SILV 3500 COMM SAFETY	231	20-Aug-2025	543.65	543.65	0.00	0.00	0.00
		T	20-Aug-2025					
3126	2025 FORD F-150XL VERM	177	02-Jul-2025	61,750.65	61,750.65	0.00	0.00	0.00
		T	02-Jul-2025					
	1FTFW1P87SKE25815							
<b>CIM01</b>	<b>CIMCO REFRIGERATION</b>							
90982919	REFRIGERATION ROOM YRLY MAINTENANCE	237	25-Aug-2025	4,116.03	4,116.03	0.00	0.00	0.00
		T	25-Aug-2025					
90984589	COMPRESSOR ROOM WATER TANK SUPPLY AND INSTALL	268	19-Aug-2025	14,591.69	0.00	0.00	0.00	14,591.69
		U	19-Aug-2025					
<b>Supplier Totals :</b>				<b>18,707.72</b>	<b>4,116.03</b>	<b>0.00</b>	<b>0.00</b>	<b>14,591.69</b>
<b>CIN01</b>	<b>CINTAS CANADA LIMITED</b>							
4241845849	RUG RENTAL	237	02-Sep-2025	66.90	66.90	0.00	0.00	0.00
		T	02-Sep-2025					

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4242565429	WKLY RUG ROTATION	251	08-Sep-2025	66.90	66.90	0.00	0.00	0.00
		T	08-Sep-2025					
4243294994	WKLY RUG ROTATION	253	15-Sep-2025	66.90	66.90	0.00	0.00	0.00
		T	15-Sep-2025					
4244034706	WKLY RUG ROTATION	264	22-Sep-2025	66.90	66.90	0.00	0.00	0.00
		T	22-Sep-2025					
4244784425	WEEKLY RUG ROTATION	268	29-Sep-2025	50.85	0.00	0.00	0.00	50.85
		U	29-Sep-2025					
4244784707	WEEKLY RUG ROTATION	268	29-Sep-2025	66.90	0.00	0.00	0.00	66.90
		U	29-Sep-2025					
Supplier Totals :				385.35	267.60	0.00	0.00	117.75

## CIT04 CITY OF BROCKVILLE

18707	SEMI-ANNUAL LODGE DEBT	251	09-Sep-2025	9,031.47	9,031.47	0.00	0.00	0.00
		T	09-Sep-2025					

## CITYCRUISE CITY CRUISES GANANOQUE

5926722-600245	TICKET SALES JUNE 16-30	179	01-Jul-2025	3,951.74	3,951.74	0.00	0.00	0.00
		T	01-Jul-2025					
6008655-610500	TICKET SALES JULY 1-15 2025	183	16-Jul-2025	5,555.05	5,555.05	0.00	0.00	0.00
		T	16-Jul-2025					
6105062-629300	TICKETS JULY 16031ST	212	01-Aug-2025	5,831.28	5,831.28	0.00	0.00	0.00
		T	01-Aug-2025					
6211080-631131	TICKET SALES AUG 1-15 2025	225	18-Aug-2025	8,265.25	8,265.25	0.00	0.00	0.00
		T	18-Aug-2025					
6312549-640579	TICKET SALES AUG 16-31	237	31-Aug-2025	7,819.36	7,819.36	0.00	0.00	0.00
		T	31-Aug-2025					
6400854-646961	TICKET SALES SEPT 1-15 2025	253	16-Sep-2025	2,951.31	2,951.31	0.00	0.00	0.00
		T	16-Sep-2025					

## CITYPETER CITY OF PETERBOROUGH

SEPT 9 2025	EASTERN ONTARIO MAYORS CAUCUS	261	09-Sep-2025	1,600.00	1,600.00	0.00	0.00	0.00
		C	09-Sep-2025					

## CLA04 CLARKE &amp; WRIGHT PROFESSIONAL CORPORATION

36196	MAY 1 INV DP2024-30 CONTE	200	01-Jul-2025	366.73	366.73	0.00	0.00	0.00
		T	01-Jul-2025					

## CLE03 CLEARTECH INDUSTRIES INC

INV1178629	SERVICE REQUESTED WTP	253	09-Sep-2025	9,716.91	9,716.91	0.00	0.00	0.00
		T	09-Sep-2025					

## CLE04 CLEAR WATER

92088-2	400 STONE N SOD WATER	183	11-Jun-2025	456.55	456.55	0.00	0.00	0.00
		T	11-Jun-2025					
93329-1	400 STONE N WATER SOD	183	18-Jun-2025	460.35	460.35	0.00	0.00	0.00
		T	18-Jun-2025					
93329-4	400 STONE N SOD	170	25-Jun-2025	475.57	475.57	0.00	0.00	0.00
		T	25-Jun-2025					
93329-5	400 STONE SOD	170	27-Jun-2025	475.57	475.57	0.00	0.00	0.00
		T	27-Jun-2025					
93329-6	WATER SOD 400 STONE	177	30-Jun-2025	433.56	433.56	0.00	0.00	0.00
		T	30-Jun-2025					
93329-7	400 STONE ST SOD WATER	177	02-Jul-2025	433.56	433.56	0.00	0.00	0.00
		T	02-Jul-2025					

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93329-8	400 STONE SOD WATER	177 T	04-Jul-2025 04-Jul-2025	433.56	433.56	0.00	0.00	0.00
94985-1	394 PINE WATER SOD	200 T	22-Jul-2025 22-Jul-2025	672.20	672.20	0.00	0.00	0.00
94988-1	394 PINE SOD	200 T	23-Jul-2025 23-Jul-2025	587.31	587.31	0.00	0.00	0.00
94989-1	394 PINE SOD	200 T	24-Jul-2025 24-Jul-2025	635.52	635.52	0.00	0.00	0.00
94990-1	394 PINE SOD	200 T	25-Jul-2025 25-Jul-2025	550.63	550.63	0.00	0.00	0.00
94991-1	394 PINE SOD	200 T	26-Jul-2025 26-Jul-2025	550.63	550.63	0.00	0.00	0.00
<b>CLOUDPERM</b>	<b>CLOUDPERMIT INC</b>							
201901364	CLOUDPERMIT MODULE	251 T	01-Jul-2025 01-Jul-2025	5,650.00	5,650.00	0.00	0.00	0.00
<b>CMRCH</b>	<b>C &amp; M RANCH</b>							
1688	PETTING ZOO	179 T	04-Jul-2025 04-Jul-2025	250.00	250.00	0.00	0.00	0.00
1698	AUG 3 2025 PETTING ZOO	200 T	28-Jul-2025 28-Jul-2025	250.00	250.00	0.00	0.00	0.00
<b>COC02</b>	<b>GIP PROPERTIES CORP</b>							
1445918	GRANULAR B	179 T	29-May-2025 29-May-2025	1,421.24	1,421.24	0.00	0.00	0.00
1454803	GRANULAR A	179 T	10-Jun-2025 10-Jun-2025	2,969.71	2,969.71	0.00	0.00	0.00
1472873	GRANULAR B	179 T	26-Jun-2025 26-Jun-2025	2,880.69	2,880.69	0.00	0.00	0.00
1505016	GRANULAR 1 AND GRANULAR B	220 T	29-Jul-2025 29-Jul-2025	3,645.69	3,645.69	0.00	0.00	0.00
1505017	GRANULAR B	220 T	29-Jul-2025 29-Jul-2025	2,170.09	2,170.09	0.00	0.00	0.00
<b>COG01</b>	<b>COGECO CONNEXION INC.</b>							
JULY2025PAPPN	JULY 2025 PAP PMT	218 E	31-Jul-2025 31-Jul-2025	5,855.41	5,855.41	0.00	0.00	0.00
<b>COGCHQ</b>	<b>COGECO CONNEXION INC</b>							
110079469136	50028312978 BUSINESS ULTRAFIBRE	239 C	09-Aug-2025 09-Aug-2025	523.29	523.29	0.00	0.00	0.00
<b>COMPETERS</b>	<b>COMPETERS INC</b>							
10635	SOFTWARE - MONTHLY	179 T	02-Jul-2025 02-Jul-2025	339.00	339.00	0.00	0.00	0.00
<b>CON01</b>	<b>CONSEIL DE LES ECOLES PUBLIQUE</b>							
2025 3RD QTR	2025 3RD QTR	253 T	16-Sep-2025 16-Sep-2025	3,863.92	3,863.92	0.00	0.00	0.00
<b>CONLIN</b>	<b>CONLIN TY</b>							
EXPAUG 18 2025	MILEAGE	225 T	18-Aug-2025 18-Aug-2025	89.28	89.28	0.00	0.00	0.00
<b>COOPD</b>	<b>COOPER DAVID</b>							

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AUG212025	FARMERS MARKET AUG 21 2025	225 T	20-Aug-2025 20-Aug-2025	225.00	225.00	0.00	0.00	0.00
GANFMRSMT	JULY 17TH PERFORMANCE FARMERS MARKET	179 T	14-Jul-2025 14-Jul-2025	225.00	225.00	0.00	0.00	0.00
CRA07	CRAFTS ON THE RIVER							
MOTION 2025-19	TAP GRANT CRAFTS ON THE RIVER	253 T	01-Jul-2025 01-Jul-2025	2,500.00	2,500.00	0.00	0.00	0.00
CSC01	C S C D C E							
2025 3RD QTR	2025 3RD QUARTER	261 C	16-Sep-2025 16-Sep-2025	7,334.35	7,334.35	0.00	0.00	0.00
CUN01	CUNNINGHAM SWAN CARTY LITTLE & BONHAM LLP							
200349	JAN 27 INV LEGAL SERVICES FILE 16418-123	231 T	01-Jul-2025 01-Jul-2025	339.00	339.00	0.00	0.00	0.00
204243	JUNE 24 LEGAL MATTERS	253 T	01-Jul-2025 01-Jul-2025	593.25	593.25	0.00	0.00	0.00
205909	INTEGRITY COMMISSIONER ADV TO MBR OF COUNCIL	251 T	25-Aug-2025 25-Aug-2025	367.25	367.25	0.00	0.00	0.00
205956	LEGAL SERVICES FILE 16418.0138	251 T	25-Aug-2025 25-Aug-2025	186.45	186.45	0.00	0.00	0.00
206402	FILE 16418.0146 HR MATTER	253 T	28-Aug-2025 28-Aug-2025	734.50	734.50	0.00	0.00	0.00
CUP01	CANADIAN UNION OF PUBLIC EMPLOYEES							
AUG 2025 DUES	AUGUST CUPE UNION DUES	251 T	05-Sep-2025 05-Sep-2025	2,217.85	2,217.85	0.00	0.00	0.00
JULY25CUPE	JULY 2025 CUPE UNION DUES	190 T	21-Jul-2025 21-Jul-2025	1,483.26	1,483.26	0.00	0.00	0.00
JUNECUPE	JUNE 2025 CUPE UNION DUES	190 T	01-Jul-2025 01-Jul-2025	2,252.20	2,252.20	0.00	0.00	0.00
CUP02	DAVID J. CUPIDO CONSTRUCTION LTD.							
9664 DRAW 1	JUNE 25 INV BYLAW2025-041 DAYCARE RENOVATION	190 T	01-Jul-2025 01-Jul-2025	229,396.80	229,396.80	0.00	0.00	0.00
9710	BYLAW 2025-041 DRAW 2 DAYCARE RENOVATION	225 T	25-Jul-2025 25-Jul-2025	167,494.23	167,494.23	0.00	0.00	0.00
CUR02	JAYNE CURTIS							
JULY192025	SALADES RE BBQ EMERG SERVICES	190 T	19-Jul-2025 19-Jul-2025	100.00	100.00	0.00	0.00	0.00
DAR03	DARLINGTON DANA							
PERDIEMJUNE3	JUNE 5 10 13 18 19 25 26	177 T	30-Jun-2025 30-Jun-2025	140.00	140.00	0.00	0.00	0.00
DAV06	DAVTECH							
SI-172498	BALANCE OWING	179 T	04-Jul-2025 04-Jul-2025	53.08	53.08	0.00	0.00	0.00
DCCOMMUN	DC COMMUNICATIONS 2015 IN							

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5704	VEHICLE UPDATES	220	01-Aug-2025	14,823.63	14,823.63	0.00	0.00	0.00
		T	01-Aug-2025					
5705	VHF UNITY GAIN	220	04-Aug-2025	30.74	30.74	0.00	0.00	0.00
	ANTENNA BOAT	T	04-Aug-2025					
5707	PUMPER LIGHT SWAP	220	11-Aug-2025	169.50	169.50	0.00	0.00	0.00
		T	11-Aug-2025					
5710	NEW RADIO INSTALL	225	12-Aug-2025	1,364.09	1,364.09	0.00	0.00	0.00
		T	12-Aug-2025					
5711	TRUCK INSTALLS	253	15-Aug-2025	79.56	79.56	0.00	0.00	0.00
		T	15-Aug-2025					
5720	F;PPR MOUNT	251	19-Aug-2025	48.03	48.03	0.00	0.00	0.00
		T	19-Aug-2025					
8708	OLD PICK UP	220	11-Aug-2025	211.88	211.88	0.00	0.00	0.00
		T	11-Aug-2025					
<b>DCML</b>	<b>DCML ENTERPRISES LTD</b>							
1125	CONSULTING MAY	170	06-Jun-2025	6,185.50	6,185.50	0.00	0.00	0.00
	26-JUNE 13	T	06-Jun-2025					
1126	CONSULTING JUNE	170	20-Jun-2025	6,065.28	6,065.28	0.00	0.00	0.00
	9-JUNE 20	T	20-Jun-2025					
1127	CONSULTING JUNE	200	04-Jul-2025	5,181.21	5,181.21	0.00	0.00	0.00
	23-JULY 4	T	04-Jul-2025					
1128	CONSULTING JULY	200	18-Jul-2025	4,197.57	4,197.57	0.00	0.00	0.00
	7-JULY 18 2025	T	18-Jul-2025					
1129	CONSULTING JULY 21	225	01-Aug-2025	6,483.43	6,483.43	0.00	0.00	0.00
	TO AUG 1 2025	T	01-Aug-2025					
1130	AUG 4 TO AUG 15	225	15-Aug-2025	5,773.94	5,773.94	0.00	0.00	0.00
	CONSULTING	T	15-Aug-2025					
	WATER/WASTEWATER							
1131	CONSULTING SERVICES	251	29-Aug-2025	6,411.72	6,411.72	0.00	0.00	0.00
	AUG 18 - AUG 29	T	29-Aug-2025					
<b>DEBBMO</b>	<b>MORRISON DEBBI BURNS</b>							
AUG 2 2025	AUG 2 TOWN PARK LE	200	25-Jul-2025	700.00	700.00	0.00	0.00	0.00
	FESTIVILES PLEIN	T	25-Jul-2025					
	AIR							
<b>DEL04</b>	<b>DELAGE LANDEN FINANCIAL SERVICES CANADA INC.</b>							
10293047	IPHONES	190	16-Jul-2025	379.80	379.80	0.00	0.00	0.00
		T	16-Jul-2025					
10342619	IPHONE CONTRACT	225	16-Aug-2025	379.80	379.80	0.00	0.00	0.00
		T	16-Aug-2025					
<b>DENNMAT</b>	<b>DENNISON MATTHEW C.J.</b>							
EXPSEPT222025	MILEAGE NENA	264	22-Sep-2025	111.88	111.88	0.00	0.00	0.00
	CONFERENCE	T	22-Sep-2025					
EXPSEPT32025	NENA CONF SEPT 8-10	237	03-Sep-2025	105.00	105.00	0.00	0.00	0.00
		T	03-Sep-2025					
EXPSEPT82025	REIMB FIRST AID /	251	08-Sep-2025	180.00	180.00	0.00	0.00	0.00
	CPR	T	08-Sep-2025					
<b>DIG02</b>	<b>QUADIENT LEASING</b>							
03092025	LEASE PAYMENT OCT	251	03-Sep-2025	203.08	203.08	0.00	0.00	0.00
	2025	T	03-Sep-2025					

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2109180	SEPT20 POSTAGE	253	18-Sep-2025	10,000.00	10,000.00	0.00	0.00	0.00
		T	18-Sep-2025					
6322669	LEASE PMT AUG 2025	179	01-Jul-2025	203.08	203.08	0.00	0.00	0.00
		T	01-Jul-2025					
6323742	LEASE PAYMENT	220	01-Aug-2025	203.08	203.08	0.00	0.00	0.00
		T	01-Aug-2025					
DILIGENT	DILIGENT CANADA INC							
INV493164	DOMMUNITY PLATFORM	251	29-Aug-2025	6,590.16	6,590.16	0.00	0.00	0.00
		T	29-Aug-2025					
		264	29-Sep-2025	558.46	558.46	0.00	0.00	0.00
		T	29-Sep-2025					
		212	05-Aug-2025	558.46	558.46	0.00	0.00	0.00
		T	05-Aug-2025					
		225	15-Aug-2025	558.46	558.46	0.00	0.00	0.00
		T	15-Aug-2025					
		237	02-Sep-2025	558.46	558.46	0.00	0.00	0.00
		T	02-Sep-2025					
		177	08-Jul-2025	558.46	558.46	0.00	0.00	0.00
		T	08-Jul-2025					
		251	11-Sep-2025	558.46	558.46	0.00	0.00	0.00
		T	11-Sep-2025					
		190	21-Jul-2025	558.46	558.46	0.00	0.00	0.00
		T	21-Jul-2025					
DMITCHELL	DOUG MITCHELL C/O MITCHELL & SON CONTRA							
20250026	PRESSURE WASH / PAINT EXTERIOR	179	08-Jul-2025	11,209.60	11,209.60	0.00	0.00	0.00
		T	08-Jul-2025					
20250028	REC CENTER	212	23-Jul-2025	5,188.96	5,188.96	0.00	0.00	0.00
		T	23-Jul-2025					
20250033	KATE ST PAINTING TRIM DOORS 3 SIDES BUILDING	225	18-Aug-2025	7,910.00	7,910.00	0.00	0.00	0.00
		T	18-Aug-2025					
DRA05	DRAPER DOORS							
35008	SERVICE GATE HEADER	179	03-Jul-2025	333.35	333.35	0.00	0.00	0.00
		T	03-Jul-2025					
DRJRALEIGH	DR JAMES RALEIGH							
QTRLY	QTRLY PHYSICIAN RECRUITMENT	251	02-Sep-2025	5,000.00	5,000.00	0.00	0.00	0.00
		T	02-Sep-2025					
DRTRDR	DREW TRUESDELL DRAFTING							
1	ARENA DRAWINGS	220	08-Aug-2025	700.00	700.00	0.00	0.00	0.00
		T	08-Aug-2025					
DUN04	DUNDEE MARINE							
1824	UNDERWATER INSPECTION	253	12-Sep-2025	5,650.00	5,650.00	0.00	0.00	0.00
		T	12-Sep-2025					
DUNTAY	DUNCAN TAYLOR							
INV-295	LEFESTIVILES CARNIVAL GAMES	220	10-Jun-2025	2,316.50	2,316.50	0.00	0.00	0.00
		T	10-Jun-2025					
EAS01	EASTERN RINK SERVICES							

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25110	2025 ARENA ICE PAINTING	251	02-Sep-2025 T 02-Sep-2025	4,232.42	4,232.42	0.00	0.00	0.00
<b>EBSCO</b>	<b>EBSCO CANADA LTD.</b>							
9971270	MAGAZINES	220	02-Jul-2025 T 02-Jul-2025	743.35	743.35	0.00	0.00	0.00
<b>EDW01</b>	<b>EDWARDS CLIFF</b>							
SUMMER CONCI	JULY 18 2025 SUMMER CONCERT	179	15-Jul-2025 T 15-Jul-2025	1,200.00	1,200.00	0.00	0.00	0.00
<b>EMC01</b>	<b>EMCO LTD</b>							
358253000283	DE-CHLOR PUCKS	170	23-Jun-2025 T 23-Jun-2025	1,237.35	1,237.35	0.00	0.00	0.00
358253000390	WATER MAIN SUPPLIES	231	07-Aug-2025 T 07-Aug-2025	563.19	563.19	0.00	0.00	0.00
<b>EVA02</b>	<b>EVANS UTILITY AND MUNICIPAL</b>							
173175	NEPTUNE 360 AMR 1001 TO 2500 ENDPOINTS	231	02-Aug-2025 T 02-Aug-2025	4,819.45	4,819.45	0.00	0.00	0.00
<b>EXCELPRO</b>	<b>EXCELPRO AUTOMATION INC.</b>							
36863	SYNOLOGY NAS SERVE	179	25-Jun-2025 T 25-Jun-2025	3,673.63	3,673.63	0.00	0.00	0.00
37089	WTP SERVICE CALL	200	17-Jul-2025 T 17-Jul-2025	4,271.40	4,271.40	0.00	0.00	0.00
37423	SERVICE CALL TROUBLESHOOT ALARM	231	13-Aug-2025 T 13-Aug-2025	1,556.01	1,556.01	0.00	0.00	0.00
37567	SERVICE CALL CT CALC	237	29-Aug-2025 T 29-Aug-2025	163.85	163.85	0.00	0.00	0.00
<b>FACHEUX</b>	<b>FACHEUX THEATRE</b>							
AUG32025	LE FESTIVILES FRENCH PLAY AUG 3 2025	200	25-Jul-2025 T 25-Jul-2025	2,800.00	2,800.00	0.00	0.00	0.00
<b>FAM02</b>	<b>FAMILY SERVICES EAP KINGSTON</b>							
EAP-25-8408	JULY AUG SEPT 2025	264	15-Aug-2025 T 15-Aug-2025	1,161.00	1,161.00	0.00	0.00	0.00
<b>FAS02</b>	<b>FASTENAL CANADA LTD.</b>							
ONBRC188338	SUPPLIES	200	21-Jul-2025 T 21-Jul-2025	485.52	485.52	0.00	0.00	0.00
ONBRC188989	SUPPLIES	251	29-Aug-2025 T 29-Aug-2025	260.41	260.41	0.00	0.00	0.00
<b>FEL001</b>	<b>FELTHAM CLIFFORD DAVID</b>							
JULY312025	TRIVIA TOWN PARK JULY 31	200	25-Jul-2025 T 25-Jul-2025	515.00	515.00	0.00	0.00	0.00
<b>FIDENG</b>	<b>FIDELITY ENGINEERING &amp; CONSTRUCTION INC.</b>							
PPC 4	MARCH 1 - JULY 1 2025 BYLAW 2024-079 WATER ST RETAINING WALL	183	01-Jul-2025 T 01-Jul-2025	3,694.52	3,694.52	0.00	0.00	0.00
PPC 5 HOLDBAC	HOLDBACK FEES BYLAW 2024-079 WATER ST RETAINING WALL	183	03-Jul-2025 T 03-Jul-2025	60,950.95	60,950.95	0.00	0.00	0.00
<b>FIR02</b>	<b>FIREFIXX</b>							

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2097	EQUIPMENT TESTING	225	11-Aug-2025	1,413.53	1,413.53	0.00	0.00	0.00
		T	11-Aug-2025					
2104	ANNUAL AERIAL TESTING AND CERTIFICATION EMERG VEHICLE INSP	225	20-Aug-2025	1,463.35	1,463.35	0.00	0.00	0.00
		T	20-Aug-2025					
<b>FIR04</b>	<b>FIRE MARSHAL'S PUBLIC FIRE SAFETY COUNCIL</b>							
IN169591	SMOKE ALARMS	264	23-Sep-2025	1,804.24	1,804.24	0.00	0.00	0.00
		T	23-Sep-2025					
<b>FLA04</b>	<b>FLAGS UNLIMITED</b>							
AR047209	MARINA 24 BOAT FLAGS	200	24-Jul-2025	304.85	304.85	0.00	0.00	0.00
		T	24-Jul-2025					
<b>FLEMA</b>	<b>FLEMING MANDY</b>							
REFUNDENTPEI	REFUND 380 VICTORIA AVE ENTRANCE PERMIT	179	15-Jul-2025	250.00	250.00	0.00	0.00	0.00
		T	15-Jul-2025					
<b>FRO05</b>	<b>FRONTENAC MUNICIPAL LAW ENFORCEMENT INC.</b>							
GAN-2025-AUGL	ANIMAL CONTROL / PARKING /BYLAW ENF	264	31-Aug-2025	8,250.63	8,250.63	0.00	0.00	0.00
		T	31-Aug-2025					
GAN-2025-JUNE	ANIMAL CONTROL / PARKING /BYLAW ENF	177	30-Jun-2025	8,250.63	8,250.63	0.00	0.00	0.00
		T	30-Jun-2025					
GAN-LANDFILL-2	YARD WASTE ATTENDANT	264	31-Aug-2025	1,289.52	1,289.52	0.00	0.00	0.00
		T	31-Aug-2025					
GAN-LANDFILL2	YARD WASTE ATTENDANT	264	31-Jul-2025	1,129.74	1,129.74	0.00	0.00	0.00
		T	31-Jul-2025					
GAN-LANDFILL2	YARD WASTE ATTENDANT	179	30-Jun-2025	1,129.74	1,129.74	0.00	0.00	0.00
		T	30-Jun-2025					
GAN02025-JULY	ANIMAL CONTROL / PARKING /BYLAW ENF	264	31-Jul-2025	8,250.63	8,250.63	0.00	0.00	0.00
		T	31-Jul-2025					
<b>FRO08</b>	<b>FRONTLINE OUTFITTERS</b>							
IN2294137	PANTS / SHIRTS	179	02-Jul-2025	842.79	842.79	0.00	0.00	0.00
		T	02-Jul-2025					
IN2294157	CLOTHING	179	02-Jul-2025	88.14	88.14	0.00	0.00	0.00
		T	02-Jul-2025					
IN2294158	SHIRTS PANTS	179	02-Jul-2025	954.23	954.23	0.00	0.00	0.00
		T	02-Jul-2025					
IN2327031	SHIRTS PANTS FLASH VEST	237	26-Aug-2025	416.25	416.25	0.00	0.00	0.00
		T	26-Aug-2025					
IN2329326	SHIRTS / FLASH	237	28-Aug-2025	170.86	170.86	0.00	0.00	0.00
		T	28-Aug-2025					
IN2329328	UNIFORM SHIRT FLASH	237	28-Aug-2025	189.84	189.84	0.00	0.00	0.00
		T	28-Aug-2025					
IN2330338	SHIRT FLASH VEST	237	29-Aug-2025	170.86	170.86	0.00	0.00	0.00
		T	29-Aug-2025					
<b>FRONTCOMM</b>	<b>FRONTLINE COMMUNICATIONS</b>							
01072025-GANFI	RADIO MAINT SERVICES	212	01-Jul-2025	800.42	800.42	0.00	0.00	0.00
		T	01-Jul-2025					
01072025-GANPI	RADIO MAINT SERVICE	212	01-Jul-2025	988.75	988.75	0.00	0.00	0.00
		T	01-Jul-2025					
01082025-GANFI	RADIO MAINT SERVICE	212	01-Aug-2025	800.42	800.42	0.00	0.00	0.00
		T	01-Aug-2025					



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01082025-GANPI	RADIO MAINT SERVICES	212 T	01-Aug-2025 01-Aug-2025	988.75	988.75	0.00	0.00	0.00
FRONTSYS	FRONTLINE SYSTEMS INC							
43255	JUNE 4 INV STREETPOLE BANNER	200 T	01-Jul-2025 01-Jul-2025	2,195.03	2,195.03	0.00	0.00	0.00
FSET	FSET INC.							
7108	DESKTOP	179 T	01-Jul-2025 01-Jul-2025	7,085.10	7,085.10	0.00	0.00	0.00
7220	DESKTOP SERVICE	212 T	01-Aug-2025 01-Aug-2025	7,085.10	7,085.10	0.00	0.00	0.00
FUNNELL	FUNNELL ELECTRICAL CONTRACTING INC.							
1029	REPLACE FOUNTAIN WIRE	200 T	23-Jul-2025 23-Jul-2025	1,695.00	1,695.00	0.00	0.00	0.00
1128	DISCONNECT DUCK PONT FOUNTAIN	253 T	11-Sep-2025 11-Sep-2025	163.85	163.85	0.00	0.00	0.00
GAL07	GAL POWER SYSTEMS OTTAWA LTD.							
131496F	ANNUAL FUEL INSPECTION	200 T	21-Jul-2025 21-Jul-2025	678.00	678.00	0.00	0.00	0.00
GAN02	GANANOQUE CANOE CLUB							
COMGRANT202	CDN SPIRIT NATIONAL COMMUNITY GRANT	212 T	31-Jul-2025 31-Jul-2025	3,000.00	3,000.00	0.00	0.00	0.00
GAN08	GANANOQUE CHEVROLET BUICK GMC CADILLAC							
385113	2009 CHEV SILV RED NOT SHIFTING AC WINDOW	170 T	13-May-2025 13-May-2025	1,687.10	1,687.10	0.00	0.00	0.00
386874	2023 CHEV TRAILBLAZER BK COURTESY INSPECTION	179 T	20-Jun-2025 20-Jun-2025	95.74	95.74	0.00	0.00	0.00
387007	2023 GMC 1500 REPLACE 4 TIRES	179 T	24-Jun-2025 24-Jun-2025	1,760.55	1,760.55	0.00	0.00	0.00
387459	2014 CHEV 3500 TIRE REPAIR	179 T	04-Jul-2025 04-Jul-2025	61.59	61.59	0.00	0.00	0.00
388742	2025 CHEV SILV 2500 COMMERCIAL SAFETY	220 T	30-Jul-2025 30-Jul-2025	260.97	260.97	0.00	0.00	0.00
388782	2011 GMC SIERRA OIL CHANGE	220 T	31-Jul-2025 31-Jul-2025	313.32	313.32	0.00	0.00	0.00
389530	2025 CHEV SUMMET SAFETY CERTIFICATE	251 T	18-Aug-2025 18-Aug-2025	1,668.32	1,668.32	0.00	0.00	0.00
389567	2020 CHEV TAHOE 4WD OIL CHANGE	237 T	18-Aug-2025 18-Aug-2025	129.55	129.55	0.00	0.00	0.00
390133	PLUGS	253 T	29-Aug-2025 29-Aug-2025	828.55	828.55	0.00	0.00	0.00
390888	2011 CHEV SILV 1500 AUTO SENSOR / TIRE	264 T	16-Sep-2025 16-Sep-2025	1,311.75	1,311.75	0.00	0.00	0.00
391191	2018 GMC SIERRA 1500 OIL CHANGE	264 T	23-Sep-2025 23-Sep-2025	129.55	129.55	0.00	0.00	0.00
53154	BYLAW 2025-038 CHEV SILV 2025 2500 IGC3KLE79SF329102	225 T	18-Jul-2025 18-Jul-2025	75,580.62	75,580.62	0.00	0.00	0.00

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53155	BYLAW20. IGC3KSE79SF329059 CHEV SILV 3500 2025 WHITE	200 T	18-Jul-2025 18-Jul-2025	78,060.97	78,060.97	0.00	0.00	0.00
53292	BYLAW2025-038 2025 GM SILV 1500 WH 3GCUKAED8SG374710 RDS-2025-02	220 T	23-Jul-2025 23-Jul-2025	59,766.27	59,766.27	0.00	0.00	0.00
53293	BYLAW 2025-038 GM SILV 1500 WH 3GCUKAED1SG374712	220 T	23-Jul-2025 23-Jul-2025	59,766.27	59,766.27	0.00	0.00	0.00
<b>GAN09</b>	<b>GANANOQUE HISTORICAL SOCIETY</b>							
2025POLICESEF	MEMBERSHIP	212 T	01-Aug-2025 01-Aug-2025	60.00	60.00	0.00	0.00	0.00
LIBRARY2025	MEMBERSHIP	212 T	01-Aug-2025 01-Aug-2025	60.00	60.00	0.00	0.00	0.00
TH2025	MEMBERSHIP	212 T	01-Aug-2025 01-Aug-2025	60.00	60.00	0.00	0.00	0.00
<b>GAN26</b>	<b>GANANOQUE CURLING CLUB</b>							
920767	SIGN RENTAL IN ICE&SCOREBOARD 2025-2026	253 T	16-Sep-2025 16-Sep-2025	847.50	847.50	0.00	0.00	0.00
MOTION 2025-17	TAP GRANT	251 T	01-Jul-2025 01-Jul-2025	5,500.00	5,500.00	0.00	0.00	0.00
<b>GAN28</b>	<b>GANANOQUE POLICE ASSOCIATION</b>							
2NDQTR2025	2ND QTR 2025 UNION DUES	190 T	01-Jul-2025 01-Jul-2025	4,687.50	4,687.50	0.00	0.00	0.00
<b>GAN44</b>	<b>GAN SIGN WORKS</b>							
1714	DIGITAL PRINT FARMERS MARKET YARD SIGNS	170 T	18-Jun-2025 18-Jun-2025	587.60	587.60	0.00	0.00	0.00
1733	SINGLE SIDED	177 T	02-Jul-2025 02-Jul-2025	452.00	452.00	0.00	0.00	0.00
1783	DIGITAL PRINTS	220 T	12-Aug-2025 12-Aug-2025	253.01	253.01	0.00	0.00	0.00
1788	13 WRITEABLE PARKING CARDS	225 T	14-Aug-2025 14-Aug-2025	162.72	162.72	0.00	0.00	0.00
1796	KING ST PED BRIDGE CONST REMOVAL SIGNS	251 T	25-Aug-2025 25-Aug-2025	537.04	537.04	0.00	0.00	0.00
1799	REPLACE BANNER CULTURE DAYS	251 T	28-Aug-2025 28-Aug-2025	1,383.12	1,383.12	0.00	0.00	0.00
1806	DRESSING ROOM SIGNAGE	251 T	04-Sep-2025 04-Sep-2025	746.87	746.87	0.00	0.00	0.00
<b>GANARTS01</b>	<b>GANANOQUE ARTS NETWORK</b>							
MOTION2025-01	FEB24 CULTURE DAYS	251 T	01-Jul-2025 01-Jul-2025	7,053.38	7,053.38	0.00	0.00	0.00
T SHIRTS	SOUVENIR T-SHIRTS GAN ARTS FEST 2025	253 T	16-Sep-2025 16-Sep-2025	2,800.00	2,800.00	0.00	0.00	0.00
<b>GANSENASS</b>	<b>GANANOQUE SENIORS ASS</b>							
2025COMMGRAI	SENIORS RECREATION & EDUCATION PROGRAMING COMM GRANT	200 T	10-Jul-2025 10-Jul-2025	5,000.00	5,000.00	0.00	0.00	0.00

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GE	GE VERNOVA ELECTRIFICATION SOFTWARE							
14002100007984	IFIX SOFTWARE WTP	264	29-Aug-2025	14,284.24	14,284.24	0.00	0.00	0.00
		T	29-Aug-2025					
GFF	GEORGETTE FRY & FRIENDS							
AUG292025	SUMMER CONCERT AUC 29 2025	231	26-Aug-2025	1,200.00	1,200.00	0.00	0.00	0.00
		T	26-Aug-2025					
GILMOREP	GILMORE REPRODUCTIONS A DIVISION OF R E GILMORE							
645690	MAY 28 INV TOWN OF GAN BRANDED	190	01-Jul-2025	223.89	223.89	0.00	0.00	0.00
		T	01-Jul-2025					
646595	25,000 VISITOR GUIDES	177	24-Jun-2025	17,097.47	17,097.47	0.00	0.00	0.00
		T	24-Jun-2025					
647560	LEFESTIVILES	212	29-Jul-2025	159.79	159.79	0.00	0.00	0.00
		T	29-Jul-2025					
GMPAPPMT	GM FINANCIAL							
JULY2025PAPPMT	JULY 2025 PAP PMT	218	31-Jul-2025	744.57	744.57	0.00	0.00	0.00
		E	31-Jul-2025					
GOF01	GOFF CLIFF							
WF2025	WATERFRONT CLEANUP	179	30-Jun-2025	8,141.65	8,141.65	0.00	0.00	0.00
		T	30-Jun-2025					
GOL01	GOLDSMITH SAW TOOL & KNIFE							
1999898	ZAMBONI BLADE SHARPENING	251	29-Aug-2025	229.96	229.96	0.00	0.00	0.00
		T	29-Aug-2025					
GOMMIKE	GOMULKIEWICZ MIKE							
EXPAUG292025	THERST AUG 21 2025	237	29-Aug-2025	169.50	169.50	0.00	0.00	0.00
		T	29-Aug-2025					
HEALTH CLAIMS	HEALTH CLAIMS	200	29-Jul-2025	1,369.00	1,369.00	0.00	0.00	0.00
		T	29-Jul-2025					
GOW01	GOWLING WLG (CANADA) LLP							
20527971	LEGAL SERVICES 53640-189373	179	30-Jun-2025	2,279.98	2,279.98	0.00	0.00	0.00
		T	30-Jun-2025					
GRA07	TRUDY GRAVEL							
EXPJULY102025	OPPI CONF JULY7-9	179	10-Jul-2025	455.42	455.42	0.00	0.00	0.00
		T	10-Jul-2025					
GRA11	MARK GRAHAM							
EXPAUG272025	UNIVERSITY COURSE	237	27-Aug-2025	986.64	986.64	0.00	0.00	0.00
		T	27-Aug-2025					
GRA19	GRAHAM LEIGH							
JULY12025	JULY 1ST CANADA DAY CELEBRATION	190	01-Jul-2025	4,000.00	4,000.00	0.00	0.00	0.00
		T	01-Jul-2025					
GRE09	GREEN TRACTORS INC.							
P64544	STABILIZER /DRAFT LINK	225	18-Aug-2025	1,899.60	1,899.60	0.00	0.00	0.00
		T	18-Aug-2025					
GRE13	GREER GALLOWAY A DIVISION OF JP2G							
45525	BYLAW 2024-002 KING ST PEDESTRIAN BRIDGE	200	15-Jul-2025	1,019.83	1,019.83	0.00	0.00	0.00
		T	15-Jul-2025					
45783	BYLAW 2024-002 KING ST PED BRIDGE	225	07-Aug-2025	2,011.40	2,011.40	0.00	0.00	0.00
		T	07-Aug-2025					

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REMOVAL								
45793	BYLAW2024-002 KING ST PEDESTRIAN BRIDGE	225 T	07-Aug-2025 07-Aug-2025	1,683.70	1,683.70	0.00	0.00	0.00
45795	BYLAW 2024-079 WATER ST BRIDGE	225 T	07-Aug-2025 07-Aug-2025	1,793.88	1,793.88	0.00	0.00	0.00
46221	BYLAW 2024-002 PEDESTRIAN BRIDGE REMOVAL	253 T	08-Sep-2025 08-Sep-2025	15,887.80	15,887.80	0.00	0.00	0.00
46380	BYLAW 2024-079 WATER ST WING BRIDGE AUG 2025	253 T	15-Sep-2025 15-Sep-2025	8,443.93	8,443.93	0.00	0.00	0.00
46382	BYLAW 2024-002 PEDESTRIAN BRIDGE REMOVAL	253 T	15-Sep-2025 15-Sep-2025	4,514.35	4,514.35	0.00	0.00	0.00
GREAT GIGPRINT								
CT09072025F	7500 WINDOW ENV	190 T	23-Jul-2025 23-Jul-2025	1,916.05	1,916.05	0.00	0.00	0.00
CT19062025B	GARBAGE TAGES 504701-538000 33,300	177 T	07-Jul-2025 07-Jul-2025	4,867.76	4,867.76	0.00	0.00	0.00
GREMAPLES GREEN MAPLES ENVIRONMENTAL INC								
GME 7467	MONTHLY JANITORIAL	200 T	22-Jul-2025 22-Jul-2025	2,879.24	2,879.24	0.00	0.00	0.00
GME 7468	PW JANITORIAL	200 T	22-Jul-2025 22-Jul-2025	470.08	470.08	0.00	0.00	0.00
GME 7469	MO JANITORIAL	200 T	22-Jul-2025 22-Jul-2025	1,615.90	1,615.90	0.00	0.00	0.00
GME 7470	MONTHLY JANITORIAL	200 T	22-Jul-2025 22-Jul-2025	232.59	232.59	0.00	0.00	0.00
GME 7659	MONTHLY JANITORIAL	264 T	22-Sep-2025 22-Sep-2025	2,879.24	2,879.24	0.00	0.00	0.00
GME 7660	MONTHLY JANITORIAL	264 T	22-Sep-2025 22-Sep-2025	470.08	470.08	0.00	0.00	0.00
GME 7661	MONTHLY JANITORIAL	264 T	22-Sep-2025 22-Sep-2025	1,615.90	1,615.90	0.00	0.00	0.00
GME 7662	MONTHLY JANITORIAL	264 T	22-Sep-2025 22-Sep-2025	232.59	232.59	0.00	0.00	0.00
GME7372	EMERG SERVICES JUNE CLEANING	170 T	23-Jun-2025 23-Jun-2025	2,879.24	2,879.24	0.00	0.00	0.00
GME7373	PW JUNE JANITORIAL	170 T	23-Jun-2025 23-Jun-2025	470.08	470.08	0.00	0.00	0.00
GME7374	TH JUNE JANITORIAL	170 T	23-Jun-2025 23-Jun-2025	1,615.90	1,615.90	0.00	0.00	0.00
GME7375	CUSTOMS JUNE CLEANING	170 T	23-Jun-2025 23-Jun-2025	232.59	232.59	0.00	0.00	0.00
GME7559	EMERGENCY SERVICES JANITORIAL	231 T	22-Aug-2025 22-Aug-2025	2,879.24	2,879.24	0.00	0.00	0.00
GME7560	PW JANITORIAL	231 T	22-Aug-2025 22-Aug-2025	470.08	470.08	0.00	0.00	0.00
GME7561	TH MONTHLY CLEANING	231 T	22-Aug-2025 22-Aug-2025	1,615.90	1,615.90	0.00	0.00	0.00

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GME7562	CUSTOMS CLEANING	231	22-Aug-2025	232.59	232.59	0.00	0.00	0.00
		T	22-Aug-2025					
GRI05	GRIFFIN JEFF							
EXPJULY182025	MTO MEDICAL	200	18-Jul-2025	100.00	100.00	0.00	0.00	0.00
		T	18-Jul-2025					
GTSIGNS	GT SIGNS 1155481 ONT LTD							
136213	SUPPLY AND INSTALL SIGNAGE	220	11-Aug-2025	3,842.00	3,842.00	0.00	0.00	0.00
		T	11-Aug-2025					
HAL06	HALPENNY INSURANCE BROKERS LTD							
0020729	POLICY CP84327 EFF JULY 29 2025 INSURANCE	200	29-Jul-2025	442,399.48	442,399.48	0.00	0.00	0.00
		T	29-Jul-2025					
HALLTIM	HALLMAN TIM							
FARMERSMARK	JULY 10TH FARMERS MARKET	177	09-Jul-2025	225.00	225.00	0.00	0.00	0.00
		T	09-Jul-2025					
HAMMD	HAMMOND LLP							
14602	WATER RATES	237	28-Aug-2025	1,921.00	1,921.00	0.00	0.00	0.00
		T	28-Aug-2025					
HAN01	HANSLER SMITH LTD							
5840238	SUPPLIES	170	18-Jun-2025	110.65	110.65	0.00	0.00	0.00
		T	18-Jun-2025					
5840516	LEVELS	170	20-Jun-2025	286.07	286.07	0.00	0.00	0.00
		T	20-Jun-2025					
5840720	SUPPLIES	170	23-Jun-2025	110.65	110.65	0.00	0.00	0.00
		T	23-Jun-2025					
5842135	SHOVEL	179	03-Jul-2025	259.72	259.72	0.00	0.00	0.00
		T	03-Jul-2025					
5842176	SHOVELS	179	03-Jul-2025	64.93	64.93	0.00	0.00	0.00
		T	03-Jul-2025					
5842249	GLOVES TOWEL DISPENSER CIG RECEIPT	179	04-Jul-2025	828.88	828.88	0.00	0.00	0.00
		T	04-Jul-2025					
5844914	HARD HAT	200	24-Jul-2025	48.43	48.43	0.00	0.00	0.00
		T	24-Jul-2025					
5845050	VESTS	200	25-Jul-2025	34.78	34.78	0.00	0.00	0.00
		T	25-Jul-2025					
5847476	CUT OFF WHEEL	225	14-Aug-2025	196.24	196.24	0.00	0.00	0.00
		T	14-Aug-2025					
5847802	RETURN3851358	253	18-Aug-2025	-3.39	-3.39	0.00	0.00	0.00
		T	18-Aug-2025					
5849154	GLOVES	237	27-Aug-2025	138.85	138.85	0.00	0.00	0.00
		T	27-Aug-2025					
5850528	BRAS GUARD LOCK	253	09-Sep-2025	224.28	224.28	0.00	0.00	0.00
		T	09-Sep-2025					
HAR16	HARTINGTON EQUIPMENT							
IV93429	MOWER BLADES	231	25-Aug-2025	181.09	181.09	0.00	0.00	0.00
		T	25-Aug-2025					
HARTDRB	B. HART MEDICINE PROFESSIONAL CORPORTION							

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1132	JAN 2025 LOCUM DR FS	55 C	24-Feb-2025 24-Feb-2025	4,950.00	4,950.00	0.00	0.00	0.00
1133	LOCUM REBATE DR U JAN 2025	55 C	24-Feb-2025 24-Feb-2025	4,950.00	4,950.00	0.00	0.00	0.00
HARVEYC	THE NOT SO AMATEUR AMATEU CHRISTINE HARVEY							
AUG102025	FACE PAINTING	229 C	10-Aug-2025 10-Aug-2025	240.00	240.00	0.00	0.00	0.00
HEW01	HEWITT (BROCKVILLE) LTD.							
100253	CHECK VALVE REPLACEMENT	212 T	29-Jul-2025 29-Jul-2025	6,209.35	6,209.35	0.00	0.00	0.00
HIGGSLORI	HIGGS LORI							
EXPJULY82025	BOATER COFFEE STN SUPPLIES	179 T	08-Jul-2025 08-Jul-2025	19.08	19.08	0.00	0.00	0.00
EXPSEPT182025	SUPPLIES MARINA	253 T	18-Sep-2025 18-Sep-2025	12.42	12.42	0.00	0.00	0.00
HIS01	HISTORIC 1000 ISLANDS VILLAGE FOUNDATION							
240	LEFESTIVILES PROGRAMMING	200 T	24-Jul-2025 24-Jul-2025	500.00	500.00	0.00	0.00	0.00
HOLMJ	HOLMES JOAN							
REFUNDDEPOS	DRIVEWAY DEPOSIT 134 WELLINGTON	229 C	21-Aug-2025 21-Aug-2025	260.00	260.00	0.00	0.00	0.00
HOP01	HOPKINS CHITTY LAND SURVEYORS INC.							
11971	STAKING & MEASURING EXISTING FORCE MAIN PIPE	212 T	29-Jul-2025 29-Jul-2025	5,562.43	5,562.43	0.00	0.00	0.00
HOTSPOT	HOTSPOT PARKING INC							
10000659	ENF ANNUAL LPR FEES 2025	212 T	04-Aug-2025 04-Aug-2025	7,910.00	7,910.00	0.00	0.00	0.00
HPEMFAA	HPEMFAA TRAINING COMPLEX							
2025009	NFPA 1033 FIRE INVESTIGATOR MARCH 6-9 2025	180 C	30-Jun-2025 30-Jun-2025	559.35	559.35	0.00	0.00	0.00
HUDFILM	HUDSON FILMS MEDIA							
JULY242025	CANADA DAY COVERAG 2025	200 T	24-Jul-2025 24-Jul-2025	297.79	297.79	0.00	0.00	0.00
HVC01	H.V CONSTRUCTION LTD.							
2754	CONCRETE WORK	190 T	18-Jul-2024 18-Jul-2024	10,359.16	10,359.16	0.00	0.00	0.00
2761	176 WELLINGTON /JOEL STONE PARK EXCAV PREP FORM POUR CONCRETE	251 T	19-Aug-2025 19-Aug-2025	4,897.18	4,897.18	0.00	0.00	0.00
IND02	INDUSTRIAL ELECTRICAL CONTRACTORS LTD.							
5893	BYLAW 2024-095 WTP SCADA PLC PROG	170 T	25-Jun-2025 25-Jun-2025	32,391.09	32,391.09	0.00	0.00	0.00
5906	ARENA LIGHTING	170 T	25-Jun-2025 25-Jun-2025	785.73	785.73	0.00	0.00	0.00
5932	ARENA TRANSFORMER REPLACEMENT	183 T	09-Jul-2025 09-Jul-2025	4,990.93	4,990.93	0.00	0.00	0.00

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5974	TOWN HALL PARK DECORATIVE POLE	225 T	22-Jul-2025 22-Jul-2025	11,255.14	11,255.14	0.00	0.00	0.00
5999HB	HOLDBACK BYLAW 2024-095 WTP UPGRADES	264 T	31-Jul-2025 31-Jul-2025	28,099.07	28,099.07	0.00	0.00	0.00
6040	4FT LED COMPRESSOR ROOM	231 T	22-Aug-2025 22-Aug-2025	403.18	403.18	0.00	0.00	0.00
6041	ARENA COMPRESSOR ROOM	251 T	22-Aug-2025 22-Aug-2025	1,497.59	1,497.59	0.00	0.00	0.00
6042	HIGH LIFE TEMP MONTITORING	237 T	22-Aug-2025 22-Aug-2025	2,011.24	2,011.24	0.00	0.00	0.00
6045	ARENA EXTERIOR LIGHTING PROJECT	268 U	26-Aug-2025 26-Aug-2025	3,337.00	0.00	0.00	0.00	3,337.00
Supplier Totals :				84,770.97	81,433.97	0.00	0.00	3,337.00

## INT09 INTERPROVINCAL INSULATION INC.

J002857	MECHANICAL INSULATION	253 T	09-Sep-2025 09-Sep-2025	4,508.70	4,508.70	0.00	0.00	0.00
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## IRONMTN IRON MOUNTAIN

AUG2025PAP	AUG 2025 PAP PMTS	245 E	31-Aug-2025 31-Aug-2025	644.78	644.78	0.00	0.00	0.00
JULY2025PAP	JULY 2025 PAP PMT	218 E	31-Jul-2025 31-Jul-2025	875.17	875.17	0.00	0.00	0.00

## JESSEV JESSICA SEVIER

JULY192025	SUMMER CONCERT JUL 19TH 2025	179 T	14-Jul-2025 14-Jul-2025	1,200.00	1,200.00	0.00	0.00	0.00
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## JET02 JET ELECTRICAL CONTRACTORS

8899	LOCATES	170 T	20-Jun-2025 20-Jun-2025	1,644.15	1,644.15	0.00	0.00	0.00
8901	STREETLIGHTS	170 T	20-Jun-2025 20-Jun-2025	6,806.27	6,806.27	0.00	0.00	0.00
8906	WTP TRACING WIRE	170 T	20-Jun-2025 20-Jun-2025	2,429.50	2,429.50	0.00	0.00	0.00
8910	STREETLIGHTS SYDENHAM POLE REMOVAL	179 T	24-Jun-2025 24-Jun-2025	2,700.70	2,700.70	0.00	0.00	0.00
8912	LOCATES	179 T	23-Jun-2025 23-Jun-2025	3,309.77	3,309.77	0.00	0.00	0.00
8914	POLE GARDEN ST	179 T	24-Jun-2025 24-Jun-2025	4,938.10	4,938.10	0.00	0.00	0.00
8921	KING & HERBERT	179 T	03-Jul-2025 03-Jul-2025	519.80	519.80	0.00	0.00	0.00
8922	GARFIELD GEORGINA	264 T	03-Jul-2025 03-Jul-2025	305.10	305.10	0.00	0.00	0.00
8924	KING & CARMICHAEL	179 T	04-Jul-2025 04-Jul-2025	1,663.93	1,663.93	0.00	0.00	0.00
8926	KING & OSBORNE	179 T	04-Jul-2025 04-Jul-2025	932.25	932.25	0.00	0.00	0.00
8929	NORTH STR PULL STUBB POLE	190 T	04-Jul-2025 04-Jul-2025	960.50	960.50	0.00	0.00	0.00

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8934	NORTH ST POLE	190	04-Jul-2025	237.30	237.30	0.00	0.00	0.00
		T	04-Jul-2025					
8935	WTP SLUDGE PUMP	200	04-Jul-2025	593.25	593.25	0.00	0.00	0.00
		T	04-Jul-2025					
8936	LOCATES	220	11-Jul-2025	1,992.39	1,992.39	0.00	0.00	0.00
		T	11-Jul-2025					
8938	STONE & CHARLES	200	18-Jul-2025	237.30	237.30	0.00	0.00	0.00
		T	18-Jul-2025					
8941	STREETLIGHTS GARDEI	200	17-Jul-2025	1,257.13	1,257.13	0.00	0.00	0.00
		T	17-Jul-2025					
8942	LOCATES	220	18-Jul-2025	2,316.50	2,316.50	0.00	0.00	0.00
		T	18-Jul-2025					
8943	KING ST 241 PIZZA WIRES	200	18-Jul-2025	711.90	711.90	0.00	0.00	0.00
		T	18-Jul-2025					
8947	LOCATES	220	18-Jul-2025	2,627.25	2,627.25	0.00	0.00	0.00
		T	18-Jul-2025					
8949	STREETLIGHTS CHARLES & CEMETERY RD	200	22-Jul-2025	559.35	559.35	0.00	0.00	0.00
		T	22-Jul-2025					
8950	STREETLIGHTS POLE REPLACEMENT NORTH ST	200	23-Jul-2025	4,612.32	4,612.32	0.00	0.00	0.00
		T	23-Jul-2025					
8951	STREETLIGHTS HYBRID	200	23-Jul-2025	4,710.74	4,710.74	0.00	0.00	0.00
		T	23-Jul-2025					
8952	GARDEN POLE	200	24-Jul-2025	3,118.80	3,118.80	0.00	0.00	0.00
		T	24-Jul-2025					
8953	MARKET ST STREETLIGHTS	200	24-Jul-2025	474.60	474.60	0.00	0.00	0.00
		T	24-Jul-2025					
8954	STREETLIGHTS 64 GARDEN	200	24-Jul-2025	6,332.29	6,332.29	0.00	0.00	0.00
		T	24-Jul-2025					
8958	LOCATES	220	28-Jul-2025	5,570.90	5,570.90	0.00	0.00	0.00
		T	28-Jul-2025					
8965	STREETLIGHTS GARDEI	220	29-Jul-2025	1,734.55	1,734.55	0.00	0.00	0.00
		T	29-Jul-2025					
8966	STREETLIGHTS KING ST	220	01-Aug-2025	6,384.50	6,384.50	0.00	0.00	0.00
		T	01-Aug-2025					
8967	LOCATES CHARLES ST N FIRST ST	220	01-Aug-2025	305.10	305.10	0.00	0.00	0.00
		T	01-Aug-2025					
8968	TROUBLESHOOT PUMP WTP	231	06-Aug-2025	1,741.56	1,741.56	0.00	0.00	0.00
		T	06-Aug-2025					
8974	STREETLIGHTS COBRA REPAIR	220	09-Aug-2025	1,118.70	1,118.70	0.00	0.00	0.00
		T	09-Aug-2025					
8975	VARIOUS LOCATES	225	09-Aug-2025	2,067.90	2,067.90	0.00	0.00	0.00
		T	09-Aug-2025					
8978	234 GARDEN ROCK DRILLING	251	20-Aug-2025	1,384.25	1,384.25	0.00	0.00	0.00
		T	20-Aug-2025					
8979	STREETLIGHTS	251	20-Aug-2025	2,966.25	2,966.25	0.00	0.00	0.00
		T	20-Aug-2025					
8980	254 NORTH ROCK DRILLING	251	20-Aug-2025	2,966.25	2,966.25	0.00	0.00	0.00
		T	20-Aug-2025					
8985	KING & WILLIAM	251	18-Aug-2025	1,231.70	1,231.70	0.00	0.00	0.00
		T	18-Aug-2025					



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8986	WTP HOOK UP TIMER	237 T	18-Aug-2025 18-Aug-2025	961.52	961.52	0.00	0.00	0.00
8987	LOCATES	251 T	18-Aug-2025 18-Aug-2025	1,107.40	1,107.40	0.00	0.00	0.00
8997	LOCATES	251 T	28-Aug-2025 28-Aug-2025	1,661.10	1,661.10	0.00	0.00	0.00
9001	STREETLIGHTS	253 T	05-Sep-2025 05-Sep-2025	339.00	339.00	0.00	0.00	0.00
9002	LOCATES	253 T	05-Sep-2025 05-Sep-2025	740.15	740.15	0.00	0.00	0.00
9005	LOCATES	264 T	10-Sep-2025 10-Sep-2025	3,423.90	3,423.90	0.00	0.00	0.00
9008	STREETLIGHTS MAIN ST DECOS	264 T	11-Sep-2025 11-Sep-2025	1,158.25	1,158.25	0.00	0.00	0.00
9009	LOCATES	264 T	15-Sep-2025 15-Sep-2025	3,288.30	3,288.30	0.00	0.00	0.00
9010	REMOVE STREETLIGHT WIRE	264 T	04-Sep-2025 04-Sep-2025	339.00	339.00	0.00	0.00	0.00
9012	KING & HERBERT	264 T	04-Sep-2025 04-Sep-2025	135.60	135.60	0.00	0.00	0.00
9013	LOCATES	264 T	04-Sep-2025 04-Sep-2025	372.90	372.90	0.00	0.00	0.00
9014	VARIOUS LOCATES	264 T	18-Sep-2025 18-Sep-2025	711.90	711.90	0.00	0.00	0.00
9015	KING & STONE	264 T	19-Sep-2025 19-Sep-2025	135.60	135.60	0.00	0.00	0.00
JJM01	J J MACKAY LTD							
INV1069654	MAY30 INV JETT RENTAL	200 T	01-Jul-2025 01-Jul-2025	742.30	742.30	0.00	0.00	0.00
INV1069837	GATEWAY HOSTING NOTIFICATION SENTINEL	177 T	25-Jun-2025 25-Jun-2025	6,712.20	6,712.20	0.00	0.00	0.00
INV1069996	SERVICE CALL TANGO COMM	200 T	22-Jul-2025 22-Jul-2025	626.59	626.59	0.00	0.00	0.00
JLR01	J L RICHARDS & ASSOCIATES							
127098	EEPS PH2 MAY TENDER SUPPORT	170 T	05-Jun-2025 05-Jun-2025	45,361.84	45,361.84	0.00	0.00	0.00
127393	EAST END FORCE MAIN TWIN EXPANSION MAY 2025	170 T	10-Jun-2025 10-Jun-2025	36,888.25	36,888.25	0.00	0.00	0.00
127705	CDN HSWS FUNDING APP JUNE 2025	179 T	04-Jul-2025 04-Jul-2025	3,289.51	3,289.51	0.00	0.00	0.00
127869	EEPS PH2 JUNE 2025 BYLAW 2024-080	183 T	08-Jul-2025 08-Jul-2025	31,926.78	31,926.78	0.00	0.00	0.00
127920	BYLAW 2024-068 STORMWATER MG MASTER PLAN JUNE 2025	183 T	09-Jul-2025 09-Jul-2025	5,542.65	5,542.65	0.00	0.00	0.00
127927	BYLAW 2017-093 EAST END FORCE MAIN TWIN EXPANSION JUNE 2025	183 T	09-Jul-2025 09-Jul-2025	24,688.10	24,688.10	0.00	0.00	0.00
128482	EEPS PH 2 JULY 2025 BYLAW 2024-080	220 T	07-Aug-2025 07-Aug-2025	32,348.16	32,348.16	0.00	0.00	0.00

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128491	OFFICIAL PLAN REVIEW	220	07-Aug-2025 T 07-Aug-2025	1,334.81	1,334.81	0.00	0.00	0.00
128580	BYLAW 2024-068 STORMWATER MGT MASTER PLAN	225	09-Aug-2025 T 09-Aug-2025	20,872.51	20,872.51	0.00	0.00	0.00
128706	BYLAW 2017-093 EAST END FORCE MAIN TWIN EXPANSION JULY 2025	231	11-Aug-2025 T 11-Aug-2025	35,532.29	35,532.29	0.00	0.00	0.00
129264	BYLAW 2024-080 EEPS PH 2 AUG 2025	253	06-Sep-2025 T 06-Sep-2025	24,908.73	24,908.73	0.00	0.00	0.00
129265	BYLAW 2017-093 EAST FORCE MAIN TWIN EXPANSION AUG 2025	253	06-Sep-2025 T 06-Sep-2025	20,985.48	20,985.48	0.00	0.00	0.00
129267	AUG 2025 UPDATE OFFICIAL PLAN	264	06-Sep-2025 T 06-Sep-2025	565.08	565.08	0.00	0.00	0.00
129304	BYLAW 2024-068 STORMWATER MGT MASTER PLAN AUG 2025	253	07-Sep-2025 T 07-Sep-2025	6,576.60	6,576.60	0.00	0.00	0.00
JOH02	JOHNSON CONTROLS CANADA LP							
1-135956441216	HEAT PUMP REPAIRS	170	23-Jun-2025 T 23-Jun-2025	4,003.18	4,003.18	0.00	0.00	0.00
JUM01	JUMPHOST INC.							
20096464	MARKET VENDOR DIRECTORY	179	14-Jul-2025 T 14-Jul-2025	847.50	847.50	0.00	0.00	0.00
KEELAM	KEELEY AMANDA							
JULY4SUMCONC	JULY 4TH -2025 SUMMER CONCERTS	170	26-Jun-2025 T 26-Jun-2025	1,200.00	1,200.00	0.00	0.00	0.00
KEH01	KEHOE MARINE CONSTRUCTION LTD.							
31509	BYLAW 2025-036 300 SERIES / SHORELINE BOARDWALK DEPOSIT	225	05-Aug-2025 T 05-Aug-2025	69,848.13	69,848.13	0.00	0.00	0.00
31605	SWING BRIDGE FOR ANNUAL INSPECTION	251	27-Aug-2025 T 27-Aug-2025	4,068.00	4,068.00	0.00	0.00	0.00
31626	REPAIR MAIN DOCK	251	02-Sep-2025 T 02-Sep-2025	843.60	843.60	0.00	0.00	0.00
KEL05	KELLY PENNY-LOU							
EXPSEPT172025	MILEAGE PRESCOTT - TOWN HALL	253	17-Sep-2025 T 17-Sep-2025	100.80	100.80	0.00	0.00	0.00
KEM01	KEMIRA WATER SOLUTION CANADA INC.							
9019260601	LIQUIDE ACIDE BULK	170	22-Jun-2025 T 22-Jun-2025	10,481.41	10,481.41	0.00	0.00	0.00
9019263663	LIQUIDE CORR ACIDE	231	20-Aug-2025 T 20-Aug-2025	11,026.99	11,026.99	0.00	0.00	0.00
KENTUCKY	KENTUCKY							
JULY122025	2025 SUMMER CONCERT JULY 12TH	177	09-Jul-2025 T 09-Jul-2025	450.00	450.00	0.00	0.00	0.00
KENWO001	KENWORTH ONTARIO							
KS38183	SAFETY INSPECTION AND REPAIRS 2001 AMERICAN LAFRAN	190	07-Jul-2025 T 07-Jul-2025	3,511.81	3,511.81	0.00	0.00	0.00

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KS38224	REPLACE QUALITY SENSOR	190 T	15-Jul-2025 15-Jul-2025	4,983.18	4,983.18	0.00	0.00	0.00
KERRCREAT	KERRI'S CREATIVITY							
07012025-2	FACE PAINTING JULY 1	179 T	01-Jul-2025 01-Jul-2025	300.00	300.00	0.00	0.00	0.00
8122025	FACE PAINTING AUG 3 AND 10TH	220 T	12-Aug-2025 12-Aug-2025	500.00	500.00	0.00	0.00	0.00
KERREM	KERR EMILY							
EXPJULY282025	LICENSE FEE REIMBURSEMENT	200 T	28-Jul-2025 28-Jul-2025	90.00	90.00	0.00	0.00	0.00
KEY04	KEYES BLAKE							
EXPAUG132025	MILEAGE JAN - JUNE 2025	220 T	13-Aug-2025 13-Aug-2025	596.88	596.88	0.00	0.00	0.00
KIL02	KILEY PAVING LTD.							
25-7615	AUG 2024 BYLAW 2024-34 ASPHALT	177 T	28-May-2025 28-May-2025	35,158.05	35,158.05	0.00	0.00	0.00
25-7859	BYLAW 2025-01 ASPHALT	220 T	25-Jul-2025 25-Jul-2025	17,620.77	17,620.77	0.00	0.00	0.00
KIN08	KINGSTON HUMANE SOCIETY							
811167	POUND SERVICE	183 T	30-Jun-2025 30-Jun-2025	500.00	500.00	0.00	0.00	0.00
811229	MONTHLY POUND SERVICE	251 T	31-Aug-2025 31-Aug-2025	500.00	500.00	0.00	0.00	0.00
KIN09	KINGSTON POLICE SERVICE							
2025-01-SWC	SEARCH WARRANT COURSE DEC 16-20 2024	180 C	08-Jul-2025 08-Jul-2025	625.00	625.00	0.00	0.00	0.00
KIN30	KINGSTON SOUND WORKS-HO							
1-16722	AUDIO EQUIPMENT COUNCIL CHAMBERS	190 T	16-Jul-2025 16-Jul-2025	811.00	811.00	0.00	0.00	0.00
1-16730	SOUND SYSTEM RENTA JULY 3 4 10 11 17 18 24 25	212 T	05-Aug-2025 05-Aug-2025	4,520.00	4,520.00	0.00	0.00	0.00
1-16731	SOUND SYSTEM RENTA EQUIPMENT	212 T	05-Aug-2025 05-Aug-2025	2,960.60	2,960.60	0.00	0.00	0.00
1-16739	SOUND SYSTEM RENTA	237 T	27-Aug-2025 27-Aug-2025	4,520.00	4,520.00	0.00	0.00	0.00
KIN31	KINGSTON FIRE & RESCUE							
010516	NFPA COURSE FIRE OFFICER JUNE 18-20 2025 DCH	180 C	26-Jun-2025 26-Jun-2025	275.00	275.00	0.00	0.00	0.00
KINGDOM	KINGDOM CONSTRUCTION LTD							
10	BYLAW 2024-080 AUG 2025 EAST END PUMP STN	251 T	29-Aug-2025 29-Aug-2025	438,961.35	438,961.35	0.00	0.00	0.00
8	BYLAW 2024-080 EAST END PUMP STN UPGRADES JUNE 2025	220 T	22-Jul-2025 22-Jul-2025	378,186.36	378,186.36	0.00	0.00	0.00

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9	BYLAW2024-080 EAST END PUMPING STN JULY 2025	231 T	19-Aug-2025 19-Aug-2025	694,683.08	694,683.08	0.00	0.00	0.00
KIR03	KIRKBY MELANIE							
EXPAUG182025	DAYTIMER / BOOKS	225 T	18-Aug-2025 18-Aug-2025	105.18	105.18	0.00	0.00	0.00
KOINA001	KOINER ANNE MARIE							
EXP 2025-09-29	AM KOINER EXPENSE CLAIM - AMO CONFERENCE MILEAGE	268 U	29-Sep-2025 29-Sep-2025	239.04	0.00	0.00	0.00	239.04
Supplier Totals :				239.04	0.00	0.00	0.00	239.04
KPMG	KPMG							
7000521202	JUNE 27 INV AUDIT SERVICES	190 T	01-Jul-2025 01-Jul-2025	20,905.00	20,905.00	0.00	0.00	0.00
8006185958	INTERIM BILLING AUDIT SERVICES DEC 31 2024	190 T	23-Jul-2025 23-Jul-2025	22,600.00	22,600.00	0.00	0.00	0.00
LAJEVTYR	LAJEVARDI TYLER							
EXPAUG92025	REIMBURSE MEDICAL COURSE	220 T	09-Aug-2025 09-Aug-2025	1,237.33	1,237.33	0.00	0.00	0.00
LAMJEF	LAM JEFFREY							
BP2024-178REFI	BP 2024-178 21 MILL ST REFUND	253 T	18-Sep-2025 18-Sep-2025	750.00	750.00	0.00	0.00	0.00
LAS02	LASALLE CAUSEWAY BAND							
AUG152025	2025 SUMMER CONCERT AUG 15	220 T	12-Aug-2025 12-Aug-2025	1,200.00	1,200.00	0.00	0.00	0.00
LASELECT	LASALLE ELECTRICAL CONTRACTORS INC.							
2652	REPLACE LIGHTING MARINA OFFICE	200 T	25-Jul-2025 25-Jul-2025	5,763.00	5,763.00	0.00	0.00	0.00
2653	REPLACE FIRE ALARMS PANEL 400 STONE ST	200 T	29-Jul-2025 29-Jul-2025	7,232.00	7,232.00	0.00	0.00	0.00
LAWENFTORC	LAW ENFORCEMENT TORCH RUN FOR SPECIAL OLYMPICS							
K02025-0019	1 WALNUT TORCH	180 C	22-Jun-2025 22-Jun-2025	300.00	300.00	0.00	0.00	0.00
LEAMONC	LEAMON CAROLYN							
EXPSEPT232025	REFUND PANTS	264 T	23-Sep-2025 23-Sep-2025	98.78	98.78	0.00	0.00	0.00
LEBJUL	LEBLANC JULIE							
50 ELM DEPOSIT	REIMB 50 ELM ST DRIVEWAY DEPOSIT	251 T	11-Sep-2025 11-Sep-2025	245.00	245.00	0.00	0.00	0.00
LECRIEUR	LE CRIEUR							
JULY312025	TOWN CRIER LE FESTIVILES	200 T	25-Jul-2025 25-Jul-2025	550.00	550.00	0.00	0.00	0.00
LEE02	LEEDS GRENVILLE & LANARK DISTRICT HEALTH UNIT							
MUNICIPAL 2025	LEEDS, GRENVILLE & LANARK DISTRICT HEALTH UNIT- MUNICIPAL LEVY 2025	184 T	01-Jul-2025 01-Jul-2025	8,909.43	8,909.43	0.00	0.00	0.00

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MUNICIPAL 2025	LEEDS, GRENVILLE & LANARK DISTRICT HEALTH UNIT- MUNICIPAL LEVY 2025	214 T	01-Aug-2025 01-Aug-2025	8,909.43	8,909.43	0.00	0.00	0.00
MUNICIPAL 2025	LEEDS, GRENVILLE & LANARK DISTRICT HEALTH UNIT- MUNICIPAL LEVY 2025	257 T	01-Sep-2025 01-Sep-2025	8,909.43	8,909.43	0.00	0.00	0.00
LESPROD	LES PRODUCTIONS DOUBLE CONCEPTO							
AUG22025	LE FESTIVILE AUG 2 2025	200 T	25-Jul-2025 25-Jul-2025	1,750.00	1,750.00	0.00	0.00	0.00
LESRATS	LES RATS D'SWOMPE							
AUG22025BALO	AUG 2 2025 LEFESTIVILE BALANCE	200 T	25-Jul-2025 25-Jul-2025	3,390.00	3,390.00	0.00	0.00	0.00
LHS01	LHS INC.							
4981	HYDRANT PARTS - PINE STE	179 T	08-Jul-2025 08-Jul-2025	2,924.09	2,924.09	0.00	0.00	0.00
LICHSH	LICHARSON SHANNON							
EXPJULY292025	REFUND FOR PANTS	200 T	29-Jul-2025 29-Jul-2025	100.00	100.00	0.00	0.00	0.00
EXPSEPT82025	REIMB FIRST AID / CPR	251 T	08-Sep-2025 08-Sep-2025	180.00	180.00	0.00	0.00	0.00
LIFERIVER	LIFE ON THE RIVER CO							
JULY252025	GANANOQUE T-SHIRTS	200 T	25-Jul-2025 25-Jul-2025	544.00	544.00	0.00	0.00	0.00
JULY272025	HOODIES LIFE ON THE RIVER	200 T	27-Jul-2025 27-Jul-2025	195.00	195.00	0.00	0.00	0.00
LLO02	LLOYD LIBKE LAW ENFORCEMENT SALES INC.							
275225	FEB 24 INV SUPPLIES	237 T	01-Jul-2025 01-Jul-2025	9,051.30	9,051.30	0.00	0.00	0.00
LLOYDBMLLP	LLOYD BURNS MCINNIS LLP BARRISTERS & SOLICITORS							
53640-177239ZLI	APR 29 INV IPG LEGAL MATTERS	190 T	01-Jul-2025 01-Jul-2025	2,532.19	2,532.19	0.00	0.00	0.00
M&L01	M & L SUPPLY FIRE & SAFETY							
27039	FIRE EAGLE LEATHER BOOT	177 T	03-Jul-2025 03-Jul-2025	770.60	770.60	0.00	0.00	0.00
27271	LEATHER FRONT	190 T	17-Jul-2025 17-Jul-2025	881.06	881.06	0.00	0.00	0.00
27272	HAVY DUTY HYDRANT GATE VALVE	190 T	17-Jul-2025 17-Jul-2025	1,231.70	1,231.70	0.00	0.00	0.00
MAC04	MACEWEN PETROLEUM INC							
10865	DYED DIESEL	253 T	10-Sep-2025 10-Sep-2025	691.06	691.06	0.00	0.00	0.00
10866	CLEAR DIESEL	253 T	10-Sep-2025 10-Sep-2025	449.75	449.75	0.00	0.00	0.00
224966	DYED DIESEL	179 T	03-Jul-2025 03-Jul-2025	1,479.16	1,479.16	0.00	0.00	0.00
224975	CLEAR DIESEL	179 T	03-Jul-2025 03-Jul-2025	763.22	763.22	0.00	0.00	0.00

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264093	CLEAR DIESEL	225	11-Aug-2025	429.41	429.41	0.00	0.00	0.00
		T	11-Aug-2025					
264097	DYED DIESEL	225	11-Aug-2025	1,612.57	1,612.57	0.00	0.00	0.00
		T	11-Aug-2025					
264166	DYED DIESEL	253	11-Aug-2025	47.95	47.95	0.00	0.00	0.00
		T	11-Aug-2025					
<b>MAL04</b>	<b>MALROZ ENGINEERING INC</b>							
13410	ELMWOOD-KING ST WATERMAIN REPLACEMENT	170	24-Jun-2025	11,181.35	11,181.35	0.00	0.00	0.00
		T	24-Jun-2025					
<b>MAR002</b>	<b>MARK R. HALLADAY EMERGENCY SERVICES</b>							
SEPT82025	TRAINING AND CERTIFICATION	251	08-Sep-2025	1,604.60	1,604.60	0.00	0.00	0.00
		T	08-Sep-2025					
<b>MBRENN</b>	<b>MARLA BRENNAN</b>							
AUG32025	LE FESTIVILES AUG 3 2025	200	25-Jul-2025	791.00	791.00	0.00	0.00	0.00
		T	25-Jul-2025					
<b>MCNULTK</b>	<b>MCNULTY KELSEY</b>							
JULY312025	LE FESTIVILES JULY 31 2025	200	25-Jul-2025	775.00	775.00	0.00	0.00	0.00
		T	25-Jul-2025					
<b>MDC02</b>	<b>MDC LAW ENFORCEMENT &amp; MILITARY EQUIPMENT DIST</b>							
4080052	MAY 12 INV HOLSTER	231	01-Jul-2025	247.91	247.91	0.00	0.00	0.00
		T	01-Jul-2025					
4080499	MAY 27 INV HOLSTER	231	01-Jul-2025	247.91	247.91	0.00	0.00	0.00
		T	01-Jul-2025					
4081351	JUNE 23 INV SINGLE POINT	231	01-Jul-2025	239.51	239.51	0.00	0.00	0.00
		T	01-Jul-2025					
<b>METMUSENT</b>	<b>METCALFE MUSIC ENTERTAINMENT</b>							
6 AUG 1&2 2025	AUG 1 & 2 LE FESTIVILE	200	25-Jul-2025	4,334.40	4,334.40	0.00	0.00	0.00
		T	25-Jul-2025					
7 AUG 2 2025	PROGRAMING & AGENT FEES LEFESTIVILE	200	25-Jul-2025	678.00	678.00	0.00	0.00	0.00
		T	25-Jul-2025					
8	MONKEY ROCK	212	03-Aug-2025	62.04	62.04	0.00	0.00	0.00
		T	03-Aug-2025					
<b>MILLSTR</b>	<b>MILLS TRACY</b>							
REIMB MARRIAC	MARRIAGE AND CEREMONEY FEE REIMB	253	11-Sep-2025	518.55	518.55	0.00	0.00	0.00
		T	11-Sep-2025					
<b>MIN08</b>	<b>MINAKER'S FLOWER CENTRE</b>							
4421	2025 SUMMER FLOWER:	190	09-Jul-2025	10,051.35	10,051.35	0.00	0.00	0.00
		T	09-Jul-2025					
<b>MIN12</b>	<b>MINISTER OF FINANCE</b>							
34260625104601	CUST 904266 APRIL-JUNE OPTIC QTRLY	179	26-Jun-2025	6,077.89	6,077.89	0.00	0.00	0.00
		T	26-Jun-2025					
38160725140412	ONT FIRE COLLEGE REGISTRATION FEE JAN-MARCH 2025	200	15-Jul-2025	195.00	195.00	0.00	0.00	0.00
		T	15-Jul-2025					
<b>MINNG911</b>	<b>MINISTER OF FINANCE E</b>							

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NG911TOWNOF	2024-06-1-2955143940 TOWN OF GANANOQUE NG911	265 C	23-Sep-2025 23-Sep-2025	8,792.90	8,792.90	0.00	0.00	0.00
MIS03	MISTER SAFETY SHOES INC.							
1674800	S1221039567 BOOT	212 T	21-Jul-2025 21-Jul-2025	260.48	260.48	0.00	0.00	0.00
1676281	S2131066950-S2131066 964 SAFETY WEAR	212 T	31-Jul-2025 31-Jul-2025	3,130.83	3,130.83	0.00	0.00	0.00
1681363	GFD200 BOOTS	237 T	31-Aug-2025 31-Aug-2025	227.76	227.76	0.00	0.00	0.00
MIT02	MITCHELL GERRY							
250709	TEDDY BEAR PICNIC	177 T	09-Jul-2025 09-Jul-2025	175.00	175.00	0.00	0.00	0.00
MOD001	MODLER MCKENNA M.							
EXPSEPT82025	ST LAWRENCE DIST MEDICAL CENTRE	251 T	08-Sep-2025 08-Sep-2025	64.88	64.88	0.00	0.00	0.00
EXPSEPT92025	MILEAGE	251 T	09-Sep-2025 09-Sep-2025	111.02	111.02	0.00	0.00	0.00
MONTJF	MONTGOMERY JEFF							
SEPT182025	FARMERS MARKET SEP' 18 2025	253 T	17-Sep-2025 17-Sep-2025	225.00	225.00	0.00	0.00	0.00
MOREY	MOREY CONSTRUCTION LTD							
INV-0526	ARENA REFRIGERATION ROOM DOOR REPLACEMENT	220 T	18-Jul-2025 18-Jul-2025	8,051.25	8,051.25	0.00	0.00	0.00
INV-0544	MARINA BATHROOM TILE REPAIR	251 T	13-Aug-2025 13-Aug-2025	1,084.80	1,084.80	0.00	0.00	0.00
MOREYK	MOREY KURTIS							
EXPJUNE262025	OPC	170 T	26-Jun-2025 26-Jun-2025	1,553.32	1,553.32	0.00	0.00	0.00
MOROMUS	MONKEY ROCK MUSIC INC.							
AUG 3 2025	AUG 3 LE FESTIVILE KIDS PERFORMER	200 T	25-Jul-2025 25-Jul-2025	620.37	620.37	0.00	0.00	0.00
MPA02	MUNICIPAL PROPERTY ASSESSMENT CORPORATION							
1800038515	QTRLY BILLING PROP ASSESSMENT/SUPPOR SERVICES	186 E	01-Jul-2025 01-Jul-2025	18,243.00	18,243.00	0.00	0.00	0.00
MUL03	K. MULROONEY TRUCKING LTD							
2025-04144	COOPER ALLEY EQUIPMENT & LABOUR	231 T	01-Aug-2025 01-Aug-2025	2,342.15	2,342.15	0.00	0.00	0.00
2025-04364	GARBAGE CLEANUP - BYLAW HICKORY ST	264 T	10-Sep-2025 10-Sep-2025	3,098.86	3,098.86	0.00	0.00	0.00
MUNWATSOL	MUNICIPAL WATER SOLUTIONS							
194	JUNE 2025 MANUAL DEVELOPMENT STORMWATER AND WASTEWATER	179 T	03-Jul-2025 03-Jul-2025	3,432.38	3,432.38	0.00	0.00	0.00
200	BYLAW 2024-094 JULY 2025 STORMWATER & WASTEWATER	225 T	01-Aug-2025 01-Aug-2025	8,432.63	8,432.63	0.00	0.00	0.00

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<b>MYFM01</b>	<b>MYFM</b>							
INV-396497	JUNE 30 INV LE FESTIVILE	200 T	01-Jul-2025 01-Jul-2025	779.70	779.70	0.00	0.00	0.00
INV-396530	JUNE 30 INV GAN MIN	200 T	01-Jul-2025 01-Jul-2025	649.75	649.75	0.00	0.00	0.00
INV-401139	GAN MINUTE	220 T	31-Jul-2025 31-Jul-2025	649.75	649.75	0.00	0.00	0.00
INV-404093	GAN MINUTES	237 T	31-Aug-2025 31-Aug-2025	649.75	649.75	0.00	0.00	0.00
<b>NAU01</b>	<b>NAUTICAL CANVAS</b>							
10710	RECOVER FIRE BOAT	177 T	04-Jul-2025 04-Jul-2025	2,825.00	2,825.00	0.00	0.00	0.00
<b>NELBRAD</b>	<b>NELSON BRAD</b>							
EXPSEPT112025	DRIVERS ABSTRACT REIMBURSEMENT	251 T	11-Sep-2025 11-Sep-2025	12.00	12.00	0.00	0.00	0.00
<b>NESS</b>	<b>NESS</b>							
JULY252025	JOEL STONE PARK JULY 25 2025	190 T	24-Jul-2025 24-Jul-2025	1,356.00	1,356.00	0.00	0.00	0.00
<b>NGUYDAL</b>	<b>NGUYEN DALENA</b>							
AUG132025	LEFESTIVILES TRANSLATING	220 T	13-Aug-2025 13-Aug-2025	504.00	504.00	0.00	0.00	0.00
<b>NHT01</b>	<b>NHT EXCAVATIONS LTD.</b>							
1985	TOPSOIL	179 T	06-Jul-2025 06-Jul-2025	2,386.56	2,386.56	0.00	0.00	0.00
<b>NIL03</b>	<b>NILES SCOTT G.</b>							
EXPJULY102025	LICENSE RENEWAL / TESTING	179 T	10-Jul-2025 10-Jul-2025	113.75	113.75	0.00	0.00	0.00
<b>NIWOCK</b>	<b>NIWOC INNOVATIVE PRODUCTS INC</b>							
151	JAN 22 INV YELLOW HYDRANT MARKER	253 T	01-Jul-2025 01-Jul-2025	474.60	474.60	0.00	0.00	0.00
<b>NOR07</b>	<b>NORTRAX CANADA INC.</b>							
1324258 CREDIT	WORKS VEHICLE PARTS CREDIT	7 U	01-Jan-2020 01-Jan-2020	-416.31	0.00	0.00	0.00	-416.31
<b>Supplier Totals :</b>				<b>-416.31</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>-416.31</b>
<b>NORTHFIRE</b>	<b>NORTHFIRE CIRCUS</b>							
250803 50%	LEFESTIVILES 50% DEPOSIT	170 T	23-Jun-2025 23-Jun-2025	694.95	694.95	0.00	0.00	0.00
250803BALANCE	AUG 3 COWBOY TEX LE FESTIVILE	200 T	25-Jul-2025 25-Jul-2025	694.95	694.95	0.00	0.00	0.00
<b>OFF04</b>	<b>OFFORD PLUMBING</b>							
2048	MAR 6 2024 INV WATER DOCKS MARINA	183 T	01-Apr-2025 01-Apr-2025	2,703.53	2,703.53	0.00	0.00	0.00
2184	DEC 3 2024 INV WINTERIZE SPLASHPAD	183 T	01-Apr-2025 01-Apr-2025	348.84	348.84	0.00	0.00	0.00
2343	JAN 29 2025 INV ZAMBONI LEAKING	183 T	01-Apr-2025 01-Apr-2025	813.37	813.37	0.00	0.00	0.00



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	VALVES							
2372	WATER METER INSTALL LEGION PARK HORTIC SOCIETY	183 T	07-Jul-2025 07-Jul-2025	152.55	152.55	0.00	0.00	0.00
2373	REPAIR WASHROOMS	183 T	07-Jul-2025 07-Jul-2025	1,892.17	1,892.17	0.00	0.00	0.00
2374	CUSTOMS BUILDING REPAIR TOILET	183 T	07-Jul-2025 07-Jul-2025	76.28	76.28	0.00	0.00	0.00
2375	MOUNT & INSTALL PUMPOUT SYSTEM NEV DOCKS	179 T	07-Jul-2025 07-Jul-2025	1,700.27	1,700.27	0.00	0.00	0.00
2376	MARINA WATER TO DOCKS AND ANNEX WASHROOM	177 T	09-Jul-2025 09-Jul-2025	1,575.23	1,575.23	0.00	0.00	0.00
2402	CUSTOMS TURN ON WATER	237 T	27-Aug-2025 27-Aug-2025	121.48	121.48	0.00	0.00	0.00
2403	SPLASH PAD WASHROOMS WATER	237 T	27-Aug-2025 27-Aug-2025	258.49	258.49	0.00	0.00	0.00
2404	MCD DR BACKFLOW	237 T	27-Aug-2025 27-Aug-2025	347.48	347.48	0.00	0.00	0.00
2405	MARINA LEAKING FAUCETS	237 T	27-Aug-2025 27-Aug-2025	182.21	182.21	0.00	0.00	0.00
2406	WTPWATER SAMPLING PUMP	237 T	27-Aug-2025 27-Aug-2025	7,035.40	7,035.40	0.00	0.00	0.00
2407	HOT WATER TANK MUSEUM	251 T	27-Aug-2025 27-Aug-2025	1,338.96	1,338.96	0.00	0.00	0.00
2408	MARINA WASHROOM SHOWERS SERVICE CALL	237 T	27-Aug-2025 27-Aug-2025	719.91	719.91	0.00	0.00	0.00
2409	400 STONE TOILET REPAIR	251 T	27-Aug-2025 27-Aug-2025	158.18	158.18	0.00	0.00	0.00
2410	TOILET REPAIR OUTDOOR WASHROOM ARENA	251 T	27-Aug-2025 27-Aug-2025	287.84	287.84	0.00	0.00	0.00
2411	BACKFLOW EQP TESTING PUC FIELD UNIT	237 T	27-Aug-2025 27-Aug-2025	347.48	347.48	0.00	0.00	0.00
2412	FACETS SPLASHPAD WASHROOMS	251 T	27-Aug-2025 27-Aug-2025	182.21	182.21	0.00	0.00	0.00
2413	WATER LINE LEAKING MARINA	237 T	27-Aug-2025 27-Aug-2025	160.19	160.19	0.00	0.00	0.00
2414	TH TOILET REPAIR	251 T	27-Aug-2025 27-Aug-2025	121.48	121.48	0.00	0.00	0.00
2415	FAUCET VC	251 T	27-Aug-2025 27-Aug-2025	872.97	872.97	0.00	0.00	0.00
2416	URINAL VC	251 T	27-Aug-2025 27-Aug-2025	425.31	425.31	0.00	0.00	0.00
2417	TOILET SPLASH PAD	251 T	27-Aug-2025 27-Aug-2025	130.61	130.61	0.00	0.00	0.00
2418	WASHROOMS BLOCKAC SPLASH PAD WSH	251 T	27-Aug-2025 27-Aug-2025	142.66	142.66	0.00	0.00	0.00
2430	REPLACE AIR HANDLER HEATER	251 T	10-Jul-2025 10-Jul-2025	3,948.01	3,948.01	0.00	0.00	0.00

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2431	FACET REPLACEMENT VC	251	10-Jul-2025	812.23	812.23	0.00	0.00	0.00
		T	10-Jul-2025					
2432	TOLES URINALS ARENA	251	04-Sep-2025	1,651.50	1,651.50	0.00	0.00	0.00
		T	04-Sep-2025					
2433	MARINA PUMP OUT REPAIRS	251	04-Sep-2025	291.28	291.28	0.00	0.00	0.00
		T	04-Sep-2025					
2434	VALVE LIBRARY	251	04-Sep-2025	114.41	114.41	0.00	0.00	0.00
		T	04-Sep-2025					
2435	FLUSH VALVE	251	04-Sep-2025	114.41	114.41	0.00	0.00	0.00
		T	04-Sep-2025					
OHE01	O"HHEARN FRANK							
MOTION2025-16	HERITAGE RESTORATION GRANT 11 CHURCH ST	220	08-Jul-2025	4,324.75	4,324.75	0.00	0.00	0.00
		T	08-Jul-2025					
OME01	OMERS							
AUG2025CONT	AUGUST 2025 CONTRIBUTIONS	251	09-Sep-2025	152,142.56	152,142.56	0.00	0.00	0.00
		T	09-Sep-2025					
JULY2025	JULY 2025 CONTRIBUTIONS	212	01-Aug-2025	98,948.62	98,948.62	0.00	0.00	0.00
		T	01-Aug-2025					
JUNE2025CONT	JUNE 2025 RPP RCA CONT	177	07-Jul-2025	123,404.78	123,404.78	0.00	0.00	0.00
		T	07-Jul-2025					
ONLINE	ONLINE PAYMENT MARKINGS & MAINTENANCE							
4467	BYLAW 2025-01 LINE PAINTING 2025	264	14-Jul-2025	48,415.30	48,415.30	0.00	0.00	0.00
		T	14-Jul-2025					
4468	CRACK SEALING UNCU1 CRACKS BYLAW 2024-34	183	14-Jul-2025	62,828.00	62,828.00	0.00	0.00	0.00
		T	14-Jul-2025					
ONT16	ONTARIO ONE CALL							
2025060144/5014	MAY JUNE NOTIFICATION SERVICE	179	30-Jun-2025	607.89	607.89	0.00	0.00	0.00
		T	30-Jun-2025					
2025070144	NOTIFICATION SERVICES	220	31-Jul-2025	289.91	289.91	0.00	0.00	0.00
		T	31-Jul-2025					
2025080144	MOTIFICATION SERVICES	253	31-Aug-2025	289.91	289.91	0.00	0.00	0.00
		T	31-Aug-2025					
ONT34	ONTARIO ASSOCIATION OF FIRE CHIEFS							
67266	ANNUAL GENERAL MEETING	231	12-Aug-2025	1,881.45	1,881.45	0.00	0.00	0.00
		T	12-Aug-2025					
67268	ANNUAL GENERAL MEETING	231	12-Aug-2025	1,881.45	1,881.45	0.00	0.00	0.00
		T	12-Aug-2025					
ONT40	ONTARIO POLICE TECHNOLOGY INFORMATION CO-OPERATIVE							
2025OPTIC	2025 OPTIC ANNUAL USER GR MEETING REGISTRATION	237	03-Sep-2025	150.00	150.00	0.00	0.00	0.00
		T	03-Sep-2025					
ONT59	ONTARIO HOSE SPECIALTIES LTD.							
6018949	BEAVERS-CULVERTS	170	24-Jun-2025	306.75	306.75	0.00	0.00	0.00
		T	24-Jun-2025					
OPC01	ONTARIO POLICE COLLEGE							
100959	CW PECS-2506 COURSE	180	08-May-2025	65.00	65.00	0.00	0.00	0.00
		C	08-May-2025					

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101585	CIT-2505 RNS	239 C	21-Jul-2025 21-Jul-2025	1,250.00	1,250.00	0.00	0.00	0.00
<b>OSG01</b>	<b>OSG ONLINE</b>							
ON-149508	JUNE 1 - DEC 31 2025 30 USERS	177 T	30-May-2025 30-May-2025	955.19	955.19	0.00	0.00	0.00
<b>OWEN</b>	<b>OWEN SOUND POLICE SERVICE</b>							
OSINV156570	AUG 2025 HEXAGON TO CRISIS INTEGRATION	212 T	01-Aug-2025 01-Aug-2025	1,695.00	1,695.00	0.00	0.00	0.00
<b>P38</b>	<b>P38 BUDGET PROPANE</b>							
S067213	MARCH 18 INV PROPANE ZAMBONI	183 T	01-Apr-2025 01-Apr-2025	116.11	116.11	0.00	0.00	0.00
S069519	ZAMBONI	251 T	28-Aug-2025 28-Aug-2025	559.84	559.84	0.00	0.00	0.00
S069533	FUEL ZAMBONI	251 T	09-Sep-2025 09-Sep-2025	71.11	71.11	0.00	0.00	0.00
S070156	FUEL FOR ZAMBONI	264 T	24-Sep-2025 24-Sep-2025	217.95	217.95	0.00	0.00	0.00
<b>PAL01</b>	<b>PALADIN SECURITY GROUP LTD</b>							
1142766	MARINA SECURITY JUNE 2025	177 T	30-Jun-2025 30-Jun-2025	7,675.53	7,675.53	0.00	0.00	0.00
1149829	JULY 2025 SECURITY	225 T	31-Jul-2025 31-Jul-2025	7,830.90	7,830.90	0.00	0.00	0.00
1156902	AUGUST SECURITY SERVICES	251 T	31-Aug-2025 31-Aug-2025	7,939.67	7,939.67	0.00	0.00	0.00
<b>PAT02</b>	<b>PAT'S RADIATOR SERVICE LTD.</b>							
164347	MOUNT SNOWPLOW KIT	220 T	31-Jul-2025 31-Jul-2025	4,996.25	4,996.25	0.00	0.00	0.00
<b>PATELN</b>	<b>NACHIKET PATEL</b>							
MISTERSAFETY	REIMB WATER/SEWER UNIFORMS	177 T	30-Jun-2025 30-Jun-2025	180.74	180.74	0.00	0.00	0.00
<b>PATTOUT</b>	<b>PATTISON OUTDOOR ADVERTIS ING</b>							
40/11381688	LE FESIVISLE	212 T	22-Jul-2025 22-Jul-2025	2,098.41	2,098.41	0.00	0.00	0.00
<b>PEARJM</b>	<b>PEARL JAMMING</b>							
AUG302025	JOEL STONE SUMMER CONCERT	231 T	25-Aug-2025 25-Aug-2025	3,000.00	3,000.00	0.00	0.00	0.00
<b>PEC01</b>	<b>PECK'S MARINA 1001122790 ONTARIO INC.</b>							
50486	1995 CAROLINA SKIFF 150I FOURSTOKE	207 C	04-Jul-2025 04-Jul-2025	33,002.08	33,002.08	0.00	0.00	0.00
95651	DOCK LADDER JOEL STONE BEACH	180 C	25-Jun-2025 25-Jun-2025	271.08	271.08	0.00	0.00	0.00
96358	APR 4 INV LADDER	220 T	01-Jul-2025 01-Jul-2025	282.50	282.50	0.00	0.00	0.00
99556	SUPPLIES	220 T	08-Aug-2025 08-Aug-2025	839.68	839.68	0.00	0.00	0.00
<b>PET07</b>	<b>RHONDA ROBESON - PETTY CASH</b>							
PC JULY 25 2025	ALTERATIONS - REPLENTISH PC	207 C	25-Jul-2025 25-Jul-2025	414.00	414.00	0.00	0.00	0.00

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<b>PET14</b>	<b>PETRIE FORD</b>							
808392	service	237 T	27-Aug-2025 27-Aug-2025	2,955.13	2,955.13	0.00	0.00	0.00
<b>PHA02</b>	<b>PHASE WIRELESS</b>							
2589	SPRING MAINTENANCE	170 T	27-Jun-2025 27-Jun-2025	11,872.06	11,872.06	0.00	0.00	0.00
<b>PIO01</b>	<b>PIONEER ENERGY A DIVISION OF PARKLAND INDUSTRIES</b>							
AUG2025PAPIN\	AUGUST 2025 PIONEER STATEMENT	249 E	31-Aug-2025 31-Aug-2025	5,894.41	5,894.41	0.00	0.00	0.00
JULY2025PAPST	JULY 2025 PIONEER STATEMENT	247 E	31-Jul-2025 31-Jul-2025	6,689.73	6,689.73	0.00	0.00	0.00
JUNE2025STMT	PIONEER JUNE 2025 STATEMENT	188 E	30-Jun-2025 30-Jun-2025	6,125.40	6,125.40	0.00	0.00	0.00
<b>PIT01</b>	<b>PITNEY BOWES</b>							
AUG2025PAPPM	AUG 2025 PAP PMT	245 E	31-Aug-2025 31-Aug-2025	1,468.51	1,468.51	0.00	0.00	0.00
<b>PJCUST</b>	<b>PJ'S CUSTOM OUTFITTING LTD</b>							
24286	UNIFORMS / MERCH FOR RESALE	200 T	24-Jul-2025 24-Jul-2025	2,409.16	2,409.16	0.00	0.00	0.00
24287	MERCH FOR RESALE	200 T	27-Jul-2025 27-Jul-2025	536.30	536.30	0.00	0.00	0.00
24333	BUCKET HATS / TANK TOPS/ HOODIES	251 T	02-Sep-2025 02-Sep-2025	874.95	874.95	0.00	0.00	0.00
<b>PKDL</b>	<b>PARKDALE NOVELTY</b>							
48015	STUFFIES FOR RESALE	220 T	29-Jul-2025 29-Jul-2025	953.72	953.72	0.00	0.00	0.00
<b>PKNPLAY</b>	<b>PARK N PLAY DESIGN CO LTD</b>							
102626A CORR /	CORR ACCT BYLAW 2025-056 DAYCARE	220 T	31-Jul-2025 31-Jul-2025	86,709.54	86,709.54	0.00	0.00	0.00
12626	50% DEPOSIT DAYCARE SURFACING	179 T	08-Jul-2025 08-Jul-2025	86,709.54	86,709.54	0.00	0.00	0.00
12704	BYLAW 2025-056 - 400 FT POUR IN PLACE RUBBER	220 T	12-Aug-2025 12-Aug-2025	9,520.48	9,520.48	0.00	0.00	0.00
12779	BYLAW 2025-056 BALANCE OWING DAYCARE SURFACING	251 T	04-Sep-2025 04-Sep-2025	86,709.55	86,709.55	0.00	0.00	0.00
CORR ACCT NO	CORR ACCT NO	220 T	31-Jul-2025 31-Jul-2025	-86,709.54	-86,709.54	0.00	0.00	0.00
<b>PRIMEARNA</b>	<b>PRIME ARENA SERVICES INC</b>							
1090	ARENA GBM BOARD CLEANING	212 T	31-Jul-2025 31-Jul-2025	2,599.00	2,599.00	0.00	0.00	0.00
<b>PRO05</b>	<b>PROTECH TRAINING SERVICES INC.</b>							
3005	WORKING HEIGHTS REFRESHER COURSE	200 T	16-Jul-2025 16-Jul-2025	813.60	813.60	0.00	0.00	0.00
3006	TRAFFIC CONTROL TRAINING	200 T	16-Jul-2025 16-Jul-2025	2,881.50	2,881.50	0.00	0.00	0.00
3059	10 PART MIN MAINT STANDARDS	264 T	19-Sep-2025 19-Sep-2025	1,921.00	1,921.00	0.00	0.00	0.00

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PT00000175	ANDERSON MACKENZIE							
PTREF SEP1925	Refund on PT Account 000 - 02030510.0000	254 T	19-Sep-2025 19-Sep-2025	1,501.18	1,501.18	0.00	0.00	0.00
PT00000176	COUPAR PAULINE ALEXANDRA							
PTREF SEP2325	Refund on PT Account 000 - 02000454.0000	263 T	23-Sep-2025 23-Sep-2025	2,211.23	2,211.23	0.00	0.00	0.00
QUI04	QUINTE SEWER SERVICE							
13439	SEWER BACKUP SYDENHAM ST 298	170 T	29-May-2025 29-May-2025	2,689.40	2,689.40	0.00	0.00	0.00
13491	BEAVER DAM REMOVAL	179 T	24-Jun-2025 24-Jun-2025	2,339.10	2,339.10	0.00	0.00	0.00
13547	CLEAN SANITARY SEWERS	220 T	05-Aug-2025 05-Aug-2025	4,836.40	4,836.40	0.00	0.00	0.00
13558	FLUSHER VACUUM	231 T	07-Aug-2025 07-Aug-2025	2,418.20	2,418.20	0.00	0.00	0.00
13612	FLUSHER VAC	253 T	10-Sep-2025 10-Sep-2025	2,418.20	2,418.20	0.00	0.00	0.00
13614	CAMERA SANITARY SEWERS	253 T	10-Sep-2025 10-Sep-2025	881.40	881.40	0.00	0.00	0.00
RAC02	RACKAIR							
103342-PM	PREV MAINT HVAC	183 T	04-Jun-2025 04-Jun-2025	776.88	776.88	0.00	0.00	0.00
103343-PM	PREV MAINT HVAC	183 T	04-Jun-2025 04-Jun-2025	339.00	339.00	0.00	0.00	0.00
103371-PM	PREV MAINT HVAC	183 T	16-Jun-2025 16-Jun-2025	550.88	550.88	0.00	0.00	0.00
103431	ELIOS WALLMOUT AC SPLIT DUCKLESS UNIT	183 T	25-Jun-2025 25-Jun-2025	6,610.50	6,610.50	0.00	0.00	0.00
103451	SERVICE CALL AIR CONDITIONER	183 T	30-Jun-2025 30-Jun-2025	254.25	254.25	0.00	0.00	0.00
103573-PM	PW HVAC PREVENTATIVE MAINT.	251 T	29-Jul-2025 29-Jul-2025	663.88	663.88	0.00	0.00	0.00
103574-PM	LIBRARY JULY HVAC PREV MAINT	251 T	29-Jul-2025 29-Jul-2025	522.63	522.63	0.00	0.00	0.00
103575-PM	MUSEUM JULY HVAC PREV MAIN	251 T	29-Jul-2025 29-Jul-2025	614.44	614.44	0.00	0.00	0.00
103576-PM	ARENA JULY HVAC PREV MAINT	251 T	29-Jul-2025 29-Jul-2025	932.25	932.25	0.00	0.00	0.00
103616-PM	PUMP STN #3 105 2ATER PREV MAINT	253 T	11-Aug-2025 11-Aug-2025	279.68	279.68	0.00	0.00	0.00
103617-PM	PUMP STN 2 49 WATER PREV MAINT	253 T	11-Aug-2025 11-Aug-2025	253.12	253.12	0.00	0.00	0.00
103661	400 STONE KITCHEN EXHAUST FAN REPAIR	231 T	13-Aug-2025 13-Aug-2025	254.25	254.25	0.00	0.00	0.00
103687	DAYCARE EXHAUST FAN	237 T	21-Aug-2025 21-Aug-2025	1,186.50	1,186.50	0.00	0.00	0.00

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103728	HVAC REPAIR	253 T	04-Sep-2025 04-Sep-2025	322.05	322.05	0.00	0.00	0.00
103729	ARENA KITCHEN FRYER	253 T	05-Sep-2025 05-Sep-2025	267.25	267.25	0.00	0.00	0.00
103763	2 HVAC REPLACEMENTS UPPER HALL ARENA	253 T	15-Sep-2025 15-Sep-2025	20,543.40	20,543.40	0.00	0.00	0.00
RDC02	RDC GROUP							
23032	APR 16 INV DELINEATOR	200 T	01-Jul-2025 01-Jul-2025	587.37	587.37	0.00	0.00	0.00
REA01	REALTAX INC.							
107721	LGGE25-06	212 T	31-Jul-2025 31-Jul-2025	1,079.15	1,079.15	0.00	0.00	0.00
107722	LGGE25-07	212 T	31-Jul-2025 31-Jul-2025	1,079.15	1,079.15	0.00	0.00	0.00
107723	LGGE25-10	212 T	31-Jul-2025 31-Jul-2025	954.85	954.85	0.00	0.00	0.00
107724	LGGE25-14	212 T	31-Jul-2025 31-Jul-2025	1,045.25	1,045.25	0.00	0.00	0.00
REL01	RELIANCE COMMERCIAL SOLUTIONS							
AUG2025PAPPM	AUG 2025 PAP PMT	245 E	31-Aug-2025 31-Aug-2025	29.06	29.06	0.00	0.00	0.00
JULY2025PAPPM	JULY 2025 PAP	218 E	31-Jul-2025 31-Jul-2025	29.06	29.06	0.00	0.00	0.00
RICOH	RICOH CANADA INC.							
SCO94931328	COPY AND LEASE	170 T	27-Jun-2025 27-Jun-2025	67.83	67.83	0.00	0.00	0.00
SCO94931329	COPY AND LEASE	170 T	27-Jun-2025 27-Jun-2025	67.80	67.80	0.00	0.00	0.00
SCO94931331	COPY AND LEASE CHG	170 T	27-Jun-2025 27-Jun-2025	887.11	887.11	0.00	0.00	0.00
SCO94931332	COPY AND LEASE	170 T	27-Jun-2025 27-Jun-2025	139.08	139.08	0.00	0.00	0.00
SCO94931360	COPY AND LEASE CHGS	231 T	01-Jul-2025 01-Jul-2025	298.29	298.29	0.00	0.00	0.00
SCO94962802	COPY AND LEASE	212 T	30-Jul-2025 30-Jul-2025	64.67	64.67	0.00	0.00	0.00
SCO94962803	LEASE CHGS	212 T	07-Aug-2025 07-Aug-2025	67.80	67.80	0.00	0.00	0.00
SCO94962804	COPY AND LEASE CHS	212 T	30-Jul-2025 30-Jul-2025	95.34	95.34	0.00	0.00	0.00
SCO94962805	COPY AND LEASE CHG	212 T	30-Jul-2025 30-Jul-2025	893.27	893.27	0.00	0.00	0.00
SCO94962806	COPY AND LEASE CHGS	212 T	30-Jul-2025 30-Jul-2025	139.08	139.08	0.00	0.00	0.00
SCO94962807	COPY AND LEASE CHG	212 T	30-Jul-2025 30-Jul-2025	750.14	750.14	0.00	0.00	0.00
SCO94962826	COPY AND LEASE	237 T	30-Jul-2025 30-Jul-2025	292.76	292.76	0.00	0.00	0.00
SCO9497649	COPY AND LEASE	237 T	28-Aug-2025 28-Aug-2025	139.08	139.08	0.00	0.00	0.00

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SCO94997644	REMOTE COMM	237 T	28-Aug-2025 28-Aug-2025	156.73	156.73	0.00	0.00	0.00
SCO94997645	COPY AND LEASE	237 T	28-Aug-2025 28-Aug-2025	69.22	69.22	0.00	0.00	0.00
SCO94997646	COPY AND LEASE	237 T	28-Aug-2025 28-Aug-2025	100.78	100.78	0.00	0.00	0.00
SCO94997647	LEASE AND COPY	237 T	28-Aug-2025 28-Aug-2025	102.46	102.46	0.00	0.00	0.00
SCO94997648	COPY AND LEASE	237 T	28-Aug-2025 28-Aug-2025	893.27	893.27	0.00	0.00	0.00
SCO95031964	LEASE AND COPY CHG	264 T	27-Sep-2025 27-Sep-2025	52.02	52.02	0.00	0.00	0.00
SCO95031965	LEASE AND COPY	264 T	27-Sep-2025 27-Sep-2025	67.80	67.80	0.00	0.00	0.00
SCO95031966	LEASE AND COPY	264 T	27-Sep-2025 27-Sep-2025	94.66	94.66	0.00	0.00	0.00
SCO95031967	LEASE AND COPY CHG	264 T	27-Sep-2025 27-Sep-2025	893.27	893.27	0.00	0.00	0.00
SCO95031968	COPY AND LEASE	264 T	27-Sep-2025 27-Sep-2025	139.08	139.08	0.00	0.00	0.00
RID06	RIDEAU AQUATIC WEED CONTROL							
2552	JUNE 26 AND 29TH WEED HARVESTING	177 T	29-Jun-2025 29-Jun-2025	6,727.44	6,727.44	0.00	0.00	0.00
RIV02	RIVETT ARCHITECTURAL HARDWARE LTD.							
1708798	HARDWARE TOILET PARTITIONS 400 STONE	264 T	22-Sep-2025 22-Sep-2025	227.40	227.40	0.00	0.00	0.00
RIV14	RIVERSTONE JANITORIAL							
3327	JUNE 2025 JANITORIAL WTP	179 T	25-Jun-2025 25-Jun-2025	641.84	641.84	0.00	0.00	0.00
3334	JULY 2025 JANITORIAL SERVICES	212 T	25-Jul-2025 25-Jul-2025	641.84	641.84	0.00	0.00	0.00
3342	JANITORIAL SERVICES	237 T	27-Aug-2025 27-Aug-2025	641.84	641.84	0.00	0.00	0.00
RIVERCITY	RIVER CITY JUNCTION							
JULY5TH CONCI	2025 SUMMER CONCERT JULY 5TH	170 T	26-Jun-2025 26-Jun-2025	1,200.00	1,200.00	0.00	0.00	0.00
ROB09	ROBERT NASH EXCAVATING INC.							
9449	115 ELMWOOD SEWER I	200 T	16-Jul-2025 16-Jul-2025	1,525.50	1,525.50	0.00	0.00	0.00
ROCKYL	ROCK KYLE							
02	LEFESTIVILES BILINGUAL EVENT SUPPORT	220 T	06-Aug-2025 06-Aug-2025	500.00	500.00	0.00	0.00	0.00
ROY05	THE COMMISSIONER ROYAL CANADIAN MOUNTED POLICE							
1800017408	DEC 2 2024 INV	190 T	01-Jul-2025 01-Jul-2025	25.00	25.00	0.00	0.00	0.00
1800021736	73852FINGERPRINT SEARCH	179 T	02-Jul-2025 02-Jul-2025	25.00	25.00	0.00	0.00	0.00

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1800022869	AUGUST 2025 SEARCHES	237 T	02-Sep-2025 02-Sep-2025	50.00	50.00	0.00	0.00	0.00
<b>SAM01</b>	<b>SAM CHEMICAL SPECIALTIES</b>							
107301	SUPPLIES	253 T	19-Aug-2025 19-Aug-2025	2,650.98	2,650.98	0.00	0.00	0.00
<b>SAN02</b>	<b>SANIGEAR INC.</b>							
19588	SERVICES	177 T	04-Jul-2025 04-Jul-2025	888.44	888.44	0.00	0.00	0.00
<b>SANSELL</b>	<b>SHARON ANSELL</b>							
5	SERVICE JUNE 24TH - JULY 24TH	190 T	18-Jul-2025 18-Jul-2025	1,766.67	1,766.67	0.00	0.00	0.00
6	FEES JULY 24 - AUG 24 PLUS MISC EXPENSES	225 T	20-Aug-2025 20-Aug-2025	1,766.67	1,766.67	0.00	0.00	0.00
7	AUG 24 - SEPT 24 2-25 MISC EXP	253 T	19-Sep-2025 19-Sep-2025	1,766.67	1,766.67	0.00	0.00	0.00
EXPJULY72025	CANADA FLAGS AND POSTERS	190 T	07-Jul-2025 07-Jul-2025	42.94	42.94	0.00	0.00	0.00
<b>SANTALART</b>	<b>SANTALUCIA ART INC</b>							
AUG 2 2025	CARICATURE ARTIST LE FESTIVILES	200 T	25-Jul-2025 25-Jul-2025	734.50	734.50	0.00	0.00	0.00
<b>SCABUIB</b>	<b>SCANION RACHEL</b>							
EXPAUG52025	REFUND RE T SHIRTS	212 T	05-Aug-2025 05-Aug-2025	249.21	249.21	0.00	0.00	0.00
<b>SCHURD</b>	<b>SCHUR DAVE</b>							
BP2024-145REFI	400 STONE N BP2024-145 REFUND	225 T	18-Aug-2025 18-Aug-2025	750.00	750.00	0.00	0.00	0.00
<b>SELLECK</b>	<b>SELLECT TRUCK &amp; TRAILER REPAIR</b>							
137243	116-19 2019 INTL 7500	179 T	31-May-2025 31-May-2025	339.54	339.54	0.00	0.00	0.00
137579	FORD 1995 L8000 BRAKES / PIGGYBACK KIT	190 T	01-Jul-2025 01-Jul-2025	297.60	297.60	0.00	0.00	0.00
137950	FORD 2021 F250 ANN INSPECTION	237 T	31-Jul-2025 31-Jul-2025	338.55	338.55	0.00	0.00	0.00
<b>SENECOL</b>	<b>SENECAL OLIVIA</b>							
EXPJULY142025	MILEAGE GOAT RIDGE FARM	179 T	14-Jul-2025 14-Jul-2025	36.79	36.79	0.00	0.00	0.00
EXPJULY82025	MILEAGE	177 T	08-Jul-2025 08-Jul-2025	47.88	47.88	0.00	0.00	0.00
<b>SER09</b>	<b>SERVICEMASTER RESTORE</b>							
250564	NORTH ST WATER MAIN REPAIR	212 T	01-Jul-2025 01-Jul-2025	2,083.03	2,083.03	0.00	0.00	0.00
250630	NORTH ST EMERGENCY SERVICES	220 T	23-Jul-2025 23-Jul-2025	3,297.37	3,297.37	0.00	0.00	0.00
<b>SETHUNT</b>	<b>SETH WJ HUNT</b>							
AUG92025	SUNNER CONCERT SERIES AUG 9TH	212 T	07-Aug-2025 07-Aug-2025	750.00	750.00	0.00	0.00	0.00



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<b>SLA03</b>	<b>SLACK COLIN</b>							
AUG222025	JOEL STONE SUMMER CONCERT AUG 22	225 T	20-Aug-2025 20-Aug-2025	1,200.00	1,200.00	0.00	0.00	0.00
AUG72025	FARMERS MARKET AUG 7 2025	220 T	07-Aug-2025 07-Aug-2025	225.00	225.00	0.00	0.00	0.00
<b>SMFPOL</b>	<b>SMITH FALLS POLICE SERVICE</b>							
2025-0722	CSPA POLICIES AND PROCEDURES FOR SERVICE	229 C	22-Jul-2025 22-Jul-2025	2,500.00	2,500.00	0.00	0.00	0.00
<b>SMI15</b>	<b>SMITH BOYS COATINGS CORP.</b>							
25-4199	UNDER RAIL SPRAY ON LINER 110-25	225 T	28-Jul-2025 28-Jul-2025	734.50	734.50	0.00	0.00	0.00
25-4200	SPRAY LINER	231 T	28-Jul-2025 28-Jul-2025	734.50	734.50	0.00	0.00	0.00
<b>SOU03</b>	<b>SOUTHEASTERN TELECOMMUNICATION</b>							
52677	INSTALL HARD DRIVE	170 T	20-Jun-2025 20-Jun-2025	383.07	383.07	0.00	0.00	0.00
52694	REPAIR PHONE LINES	264 T	02-Jul-2025 02-Jul-2025	456.52	456.52	0.00	0.00	0.00
52908	VPN ISSUE	179 T	11-Jul-2025 11-Jul-2025	485.34	485.34	0.00	0.00	0.00
52926	CAMERA SYSTEM	231 T	16-Jul-2025 16-Jul-2025	346.35	346.35	0.00	0.00	0.00
52949	REPLACEMENT HARD DRIVE CAMERA SYSTEM	231 T	23-Jul-2025 23-Jul-2025	616.98	616.98	0.00	0.00	0.00
53211	CRACKLING PHONE LINES	237 T	02-Sep-2025 02-Sep-2025	309.62	309.62	0.00	0.00	0.00
53225	CAMERAS FREEZING	237 T	02-Sep-2025 02-Sep-2025	779.14	779.14	0.00	0.00	0.00
<b>STA02</b>	<b>STANTEC CONSULTING LTD. (SCL)</b>							
1998937	IRSW REHAB ARTHUR ST	170 T	02-May-2025 02-May-2025	12,820.98	12,820.98	0.00	0.00	0.00
2035270	BYLAW2024-169 REHAB ARTHUR ST	253 T	09-Sep-2025 09-Sep-2025	101,569.49	101,569.49	0.00	0.00	0.00
<b>STE01</b>	<b>STEACY CAROLE</b>							
EXPSEPT32025	NENA CONF SEPT 8-10	237 T	03-Sep-2025 03-Sep-2025	105.00	105.00	0.00	0.00	0.00
<b>STL01</b>	<b>ST LAWRENCE LODGE</b>							
2025-Q3	QUARTERLY LEVY JULY-SEPT 2025	237 T	02-Sep-2025 02-Sep-2025	14,792.25	14,792.25	0.00	0.00	0.00
<b>STL06</b>	<b>ST. LAWRENCE WILDLIFE &amp; PEST CONTROL SERVICES</b>							
21182	MONTHLY PEST CONTROL	170 T	26-Jun-2025 26-Jun-2025	67.80	67.80	0.00	0.00	0.00
251069	SOCCER FIELD	183 T	19-Jun-2025 19-Jun-2025	203.40	203.40	0.00	0.00	0.00
251179	MONTHLY PEST CONTROL	170 T	26-Jun-2025 26-Jun-2025	67.80	67.80	0.00	0.00	0.00

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Vendor Invoice	Vendor Name Description	Batch/ Medium	Pay Invoice Date/ Code Due Date	Invoice Amount	Paid Amount	Discount Amount	Released Amount	Payable Amount
UBREFJUL2325	Refund on account 004-00101004-003.	193	23-Jul-2025	70.64	70.64	0.00	0.00	0.00
		T	23-Jul-2025					
STMP000596	GENTILE RAYMOND							
UBREFJUL2325	Refund on account 003-00100966-000.	195	23-Jul-2025	706.31	706.31	0.00	0.00	0.00
		T	23-Jul-2025					
STMP000597	ELLIOTT STEVE							
UBREFJUL2925	Refund on account 004-00101047-000.	203	29-Jul-2025	294.53	294.53	0.00	0.00	0.00
		T	29-Jul-2025					
STMP000598	MONTGOMERY PETER							
UBREFAUG0525	Refund on account 007-00201197-001.	211	05-Aug-2025	77.10	77.10	0.00	0.00	0.00
		T	05-Aug-2025					
STO01	STOKES INTERNATIONAL							
152119	GOLD BOTTOMS / MAPLE LEAF GOLD PIN	237	26-Aug-2025	77.18	77.18	0.00	0.00	0.00
		T	26-Aug-2025					
STO03	STONE'S MILL INVESTMENTS LTD							
RENT- 20251031	STONE'S MILLS INVESTMENTS- 2025 RENT	184	01-Jul-2025	5,165.82	5,165.82	0.00	0.00	0.00
		T	01-Jul-2025					
RENT- 20251033	STONE'S MILLS INVESTMENTS- 2025 RENT	214	01-Aug-2025	5,165.82	5,165.82	0.00	0.00	0.00
		T	01-Aug-2025					
RENT- 20251038	STONE'S MILLS INVESTMENTS- 2025 RENT	257	01-Sep-2025	5,165.82	5,165.82	0.00	0.00	0.00
		T	01-Sep-2025					
STO04	STONE'S MILL MEDICAL ASSOCIATION							
14303	FEB 16 INV CMA ADV FAMILY HYSICIAN	253	01-Jul-2025	360.40	360.40	0.00	0.00	0.00
		T	01-Jul-2025					
SUP03	SUPREME CLEANING							
345286 FEB 2025	FEB 28 INV CLEANING FEB 2025	225	01-Jul-2025	565.00	565.00	0.00	0.00	0.00
		T	01-Jul-2025					
345288 MARCH 2025	MARCH 31 INV CLEANING	225	01-Jul-2025	565.00	565.00	0.00	0.00	0.00
		T	01-Jul-2025					
345295 APRIL 2025	APR 30 INV CLEANING	225	01-Jul-2025	565.00	565.00	0.00	0.00	0.00
		T	01-Jul-2025					
345299 MAY 2025	MAY 31 INV CLEANING	225	01-Jul-2025	565.00	565.00	0.00	0.00	0.00
		T	01-Jul-2025					
345306 JUNE 2025	JUNE 30 INV CLEANING	225	01-Jul-2025	565.00	565.00	0.00	0.00	0.00
		T	01-Jul-2025					
345309	JULY CLEANING	225	31-Jul-2025	565.00	565.00	0.00	0.00	0.00
		T	31-Jul-2025					
SWA01	SWANN RICHARD							
EXP JUNE 26 2025	CLOTHING PURCHASE	170	26-Jun-2025	341.58	341.58	0.00	0.00	0.00
		T	26-Jun-2025					
SWI01	SWISH MAINTENANCE LIMITED							
K739618	CLEANING SUPPLIES	183	23-Jun-2025	862.95	862.95	0.00	0.00	0.00
		T	23-Jun-2025					
K740251	SUPPLIES	183	03-Jul-2025	36.16	36.16	0.00	0.00	0.00
		T	03-Jul-2025					

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K740892	MARINA SUPPLIES	179 T	14-Jul-2025 14-Jul-2025	243.00	243.00	0.00	0.00	0.00
K740895	CLEANING SUPPLIES	183 T	14-Jul-2025 14-Jul-2025	1,017.06	1,017.06	0.00	0.00	0.00
K741090	SUPPLIES	190 T	16-Jul-2025 16-Jul-2025	585.91	585.91	0.00	0.00	0.00
K741959	MARINA SUPPLIES	200 T	30-Jul-2025 30-Jul-2025	672.70	672.70	0.00	0.00	0.00
K741960	SUPPLIES	200 T	30-Jul-2025 30-Jul-2025	686.25	686.25	0.00	0.00	0.00
K742139	MARINE SUPPLIES	212 T	01-Aug-2025 01-Aug-2025	445.46	445.46	0.00	0.00	0.00
K742331	VC SUPPLIES	220 T	06-Aug-2025 06-Aug-2025	255.83	255.83	0.00	0.00	0.00
K742591	TOWN HALL SUPPLIES	225 T	11-Aug-2025 11-Aug-2025	442.37	442.37	0.00	0.00	0.00
K742592	SUPPLIES ARENA	225 T	11-Aug-2025 11-Aug-2025	1,572.43	1,572.43	0.00	0.00	0.00
K743003	MARTINA SUPPLIES	225 T	18-Aug-2025 18-Aug-2025	273.08	273.08	0.00	0.00	0.00
K743004	SUPPLIES	225 T	18-Aug-2025 18-Aug-2025	36.16	36.16	0.00	0.00	0.00
K743373	ARENA CLEANING SUPPLIES	231 T	25-Aug-2025 25-Aug-2025	600.79	600.79	0.00	0.00	0.00
K743374	CLEANING SUPPLIES	231 T	25-Aug-2025 25-Aug-2025	136.82	136.82	0.00	0.00	0.00
K743693	WIPES FOR ARENA	251 T	29-Aug-2025 29-Aug-2025	157.59	157.59	0.00	0.00	0.00
K744284	MARINA SUPPLIES	251 T	10-Sep-2025 10-Sep-2025	452.93	452.93	0.00	0.00	0.00
K744551	SUPPLIES	253 T	15-Sep-2025 15-Sep-2025	322.89	322.89	0.00	0.00	0.00
K744697	SUPPLIES	253 T	17-Sep-2025 17-Sep-2025	505.02	505.02	0.00	0.00	0.00
K744887	SUPPLIES	264 T	22-Sep-2025 22-Sep-2025	336.86	336.86	0.00	0.00	0.00
T4P01	T4POWER							
310-00013446	SEMI-ANNUAL INSPECTION	200 T	14-Jul-2025 14-Jul-2025	340.41	340.41	0.00	0.00	0.00
310-00013447	SEMI-ANNUAL INSPECTION	200 T	14-Jul-2025 14-Jul-2025	340.41	340.41	0.00	0.00	0.00
310-00013679	BATTERY CHARGER REPAIR	237 T	22-Aug-2025 22-Aug-2025	1,136.27	1,136.27	0.00	0.00	0.00
TEL03	TELIZON INC.							
AUG2025PAPPM	AUG 2025 PAP PMT	245 E	31-Aug-2025 31-Aug-2025	2,556.95	2,556.95	0.00	0.00	0.00
JULY2025PAPPM	JULY 2025 PAP PMTS	218 E	31-Jul-2025 31-Jul-2025	2,553.06	2,553.06	0.00	0.00	0.00
TEN01	TENNANT'S WELDING							
55295	CUTTER TABS JD TRACTOR	183 T	04-Jun-2025 04-Jun-2025	367.25	367.25	0.00	0.00	0.00

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55493	REPLACE FLOOR PAN TOWN TRUCK 301-11	251 T	01-Aug-2025 01-Aug-2025	1,740.38	1,740.38	0.00	0.00	0.00
55545	REPLACE FLOOR PANEL	237 T	15-Aug-2025 15-Aug-2025	994.40	994.40	0.00	0.00	0.00
55578	WELD SWING BRIDGE	251 T	27-Aug-2025 27-Aug-2025	585.17	585.17	0.00	0.00	0.00
TGOODNI	THE GOOD NIGHT IRENES							
JULY11CONCER	SUMMER CONCERT 202: JULY 11	177 T	09-Jul-2025 09-Jul-2025	750.00	750.00	0.00	0.00	0.00
THE06	THE SHOE NETWORK INC.							
25699	BOOTS	179 T	26-May-2025 26-May-2025	457.65	457.65	0.00	0.00	0.00
25767	BOOTS	179 T	13-Jun-2025 13-Jun-2025	491.55	491.55	0.00	0.00	0.00
25799CR	RETURN BOOTS	179 T	30-Jun-2025 30-Jun-2025	-158.20	-158.20	0.00	0.00	0.00
THE11	THE REGIONAL MUNICIPALITY OF NIAGARA							
1000755821	2025 OPVTA MEMBERSHIP	237 T	05-Aug-2025 05-Aug-2025	1,073.50	1,073.50	0.00	0.00	0.00
THE40	THE HYBRID CONSTRUCTION GROUP LTD.							
12340	LAGOON FORCEMAIN TWINNING PROJECT	220 T	01-Jul-2025 01-Jul-2025	15,707.00	15,707.00	0.00	0.00	0.00
12380	ELMWOOD DRIVE WWC SERVICE LATERALS	220 T	31-Jul-2025 31-Jul-2025	6,655.71	6,655.71	0.00	0.00	0.00
THE45	THE ROYAL THEATRE THOUSAND ISLANDS							
2025COMMGRAI	FIRST PEOPLES PERFORMING ARTS FESTIVAL GRANT 2025	190 T	01-Jul-2025 01-Jul-2025	5,000.00	5,000.00	0.00	0.00	0.00
MOTION 2025-14	TAP GRANT FIRST PEOPLES OF THE THOUSAND ISLANDS	253 T	01-Jul-2025 01-Jul-2025	5,000.00	5,000.00	0.00	0.00	0.00
THECHGE	THE CHANGE							
AUG82025	SUMMER CONCERT SERIES AUG 8 2025	212 T	07-Aug-2025 07-Aug-2025	1,200.00	1,200.00	0.00	0.00	0.00
THEGARVBRO	THE GARVIN BROTHERS							
AUG232025	JOEL STONE SUMMER CONCERT AUG 23	225 T	20-Aug-2025 20-Aug-2025	1,200.00	1,200.00	0.00	0.00	0.00
THO08	THOUSAND ISLANDS FOUNDATION FOR THE							
MOTION 2025-16	TAP GRANT 2025	251 T	01-Jul-2025 01-Jul-2025	25,000.00	25,000.00	0.00	0.00	0.00
THO25	THOUSAND ISLAND BOAT MUSEUM							
AUG 2 2025	AUG 2 STAGING SPACE CHILDRENS READING EVENT	200 T	25-Jul-2025 25-Jul-2025	1,000.00	1,000.00	0.00	0.00	0.00
TIERCEL	TIERCEL TECHNOLOGY CORP							
P14192	MAY 28 INV BENCH BRONZE PLAQUE	253 T	01-Jul-2025 01-Jul-2025	2,649.85	2,649.85	0.00	0.00	0.00
P14479	BENCH BRONZE PLAQU	251 T	03-Sep-2025 03-Sep-2025	2,367.35	2,367.35	0.00	0.00	0.00

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<b>TIM02</b>	<b>TIMBER TREE SERVICE</b>							
2025-055	STUMP GRINDING	190 T	21-Jul-2025 21-Jul-2025	8,220.75	8,220.75	0.00	0.00	0.00
<b>TKE01</b>	<b>TK ELEVATOR (CANADA) LIMITED</b>							
2781178	MONTHLY MAINTENANC	177 T	01-Jul-2025 01-Jul-2025	520.81	520.81	0.00	0.00	0.00
2795256	MONTHLY MAINT	212 T	01-Aug-2025 01-Aug-2025	520.81	520.81	0.00	0.00	0.00
2804970	ELEVATOR MAINTENANCE SEPT 2025	237 T	01-Sep-2025 01-Sep-2025	520.81	520.81	0.00	0.00	0.00
<b>TLT02</b>	<b>T.L.T.I.</b>							
2025-114	D LICENSE TESTING AS	225 T	15-Aug-2025 15-Aug-2025	530.67	530.67	0.00	0.00	0.00
2025-64	PROTECH GROUNDS MAINT SAFETY TRAINING -3 PARTICIPANTS	183 T	18-Jun-2025 18-Jun-2025	600.00	600.00	0.00	0.00	0.00
PYMTS IN ERRC	PAYMENTS MADE TOWN OF GAN IN ERROR	253 T	19-Sep-2025 19-Sep-2025	89,588.85	89,588.85	0.00	0.00	0.00
ROLL081281220	FINAL TAXES LAGOON 08 12 812 20 500	253 T	16-Sep-2025 16-Sep-2025	1,123.66	1,123.66	0.00	0.00	0.00
ROLL081281220	TAXES FINAL LAGOON 08 12 812 20 600	253 T	16-Sep-2025 16-Sep-2025	22,886.58	22,886.58	0.00	0.00	0.00
<b>TOM03</b>	<b>TOMLINSON ENVIROMENTAL SERVICES LTD.</b>							
213694	MAPLECROFT / MACD OIL GRIT SEPARTOR STORMWATER	225 T	14-Jul-2025 14-Jul-2025	791.96	791.96	0.00	0.00	0.00
213695	OIL GRIT SEPARATOR STORMWATER NALON RD	225 T	14-Jul-2025 14-Jul-2025	1,924.76	1,924.76	0.00	0.00	0.00
<b>TOW04</b>	<b>TOWN OF GANANOQUE</b>							
AUG2025PAP	AUG 2025 PAP PMTS	245 E	31-Aug-2025 31-Aug-2025	32,995.58	32,995.58	0.00	0.00	0.00
AUG2025PAPPM	AUGUST 2025 PAP PMTS	245 E	31-Aug-2025 31-Aug-2025	16,983.59	16,983.59	0.00	0.00	0.00
<b>TRA05</b>	<b>TRAFFORD AMANDA</b>							
EXPAUG112025	LEFESIVILE / COSTCO / BULK BARN	220 T	11-Aug-2025 11-Aug-2025	220.04	220.04	0.00	0.00	0.00
EXPAUG202025	YE STAFF PARTY / SUPPLIES FOR EVENTS MILEAGE PHONE	225 T	20-Aug-2025 20-Aug-2025	1,019.78	1,019.78	0.00	0.00	0.00
EXPJULY292025	CELL PHONE / LE FESTIVISLE EXPS	200 T	29-Jul-2025 29-Jul-2025	111.84	111.84	0.00	0.00	0.00
EXPJUNE272025	CELL PHONE AND EXPENSES	170 T	27-Jun-2025 27-Jun-2025	108.81	108.81	0.00	0.00	0.00
EXPSEPT252025	OLG / CELL / EDCO EVENT	264 T	25-Sep-2025 25-Sep-2025	175.00	175.00	0.00	0.00	0.00
<b>TRA08</b>	<b>TRACKMATICS INC.</b>							
43076	ROADWATCH CALIBRATIONS	225 T	01-Jul-2025 01-Jul-2025	1,130.00	1,130.00	0.00	0.00	0.00

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43647	MONTHLY MONITORING	179	05-Jun-2025	498.33	498.33	0.00	0.00	0.00
		T	05-Jun-2025					
43758	MONTHLY MONITORING DATA	179	05-Jul-2025	498.33	498.33	0.00	0.00	0.00
		T	05-Jul-2025					
43857	MONTHLY MONITORING	251	05-Sep-2025	498.33	498.33	0.00	0.00	0.00
		T	05-Sep-2025					
43871	MONTHLY MONITORING	220	05-Aug-2025	498.33	498.33	0.00	0.00	0.00
		T	05-Aug-2025					
43889	ROADWATCH SENSOR KIT AND SUPPLIES	220	05-Aug-2025	1,542.45	1,542.45	0.00	0.00	0.00
		T	05-Aug-2025					
43890	ROADWATCH SENSOR KIT AND SUPPLIES	220	05-Aug-2025	2,163.95	2,163.95	0.00	0.00	0.00
		T	05-Aug-2025					
TREA01	TREATY MARSHALL SERVICE INC.							
205204	4 CUT KEYES	212	14-Jul-2025	45.20	45.20	0.00	0.00	0.00
		T	14-Jul-2025					
TRI06	TRICELL SALES & MARKETING LTD.							
90655	SUPPLIES	170	20-Jun-2025	400.42	400.42	0.00	0.00	0.00
		T	20-Jun-2025					
TWIN01	TWIN EQUIPMENT							
A-213404	2025 CHEV 2500HD HYDRAULIC GATE IGC3KLE79SF329102	212	23-Jul-2025	7,685.13	7,685.13	0.00	0.00	0.00
		T	23-Jul-2025					
TWO03	TWO RIVER APPAREL							
41	WEBSITE MAINTENANCE	237	26-Aug-2025	1,000.00	1,000.00	0.00	0.00	0.00
		T	26-Aug-2025					
ULI01	ULINE							
16471045	KRAFT PAPER	190	16-Jul-2025	136.99	136.99	0.00	0.00	0.00
		T	16-Jul-2025					
UNI02	ENBRIDGE GAS (UNION GAS)							
AUG2025PAPPM	AUG 2025 PAP PMT	245	31-Aug-2025	558.74	558.74	0.00	0.00	0.00
		E	31-Aug-2025					
JULY2025PAPPM	JULY 2025 PAP PMT	218	31-Jul-2025	3,131.39	3,131.39	0.00	0.00	0.00
		E	31-Jul-2025					
UNI03	UNITED COUNTIES OF LEEDS AND GRENVILLE							
2024DEFICIT	JSC LEVY - 2024 DEFICIT	216	01-Jul-2025	40,286.00	40,286.00	0.00	0.00	0.00
		T	01-Jul-2025					
INV00000000021	HEALTH WORKFORCE INNOVATION JULY 2025	253	31-Jul-2025	818.29	818.29	0.00	0.00	0.00
		T	31-Jul-2025					
INV00000000021	2025 MUNICIPAL GIS VIEWER SERVICE CONTRACT	253	11-Sep-2025	8,353.95	8,353.95	0.00	0.00	0.00
		T	11-Sep-2025					
INV00000000021	HEALTH WORKFORCE INNOVATION AUG 2025	253	31-Aug-2025	818.29	818.29	0.00	0.00	0.00
		T	31-Aug-2025					
INV202510334	MONTHLY 2025	214	17-Jul-2025	79,987.01	79,987.01	0.00	0.00	0.00
		T	17-Jul-2025					
INV202510334	MONTHLY 2025	215	01-Aug-2025	79,987.01	79,987.01	0.00	0.00	0.00
		T	01-Aug-2025					

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INV202510385	MONTHLY 2025	257 T	12-Sep-2025 12-Sep-2025	79,987.01	79,987.01	0.00	0.00	0.00
UNI16	UNIVERSAL SUPPLY GROUP							
107-244227	MAY 26 INV SHOP SUPPLIES	200 T	01-Jul-2025 01-Jul-2025	490.31	490.31	0.00	0.00	0.00
107-245322	BACKRACK / HARDWARE	170 T	06-Jun-2025 06-Jun-2025	512.71	512.71	0.00	0.00	0.00
107-246368	TARP	179 T	19-Jun-2025 19-Jun-2025	14.17	14.17	0.00	0.00	0.00
107-246396	RUBBER TARP TIE	179 T	19-Jun-2025 19-Jun-2025	14.17	14.17	0.00	0.00	0.00
107-246474	BLOW GUN / WALTER	170 T	20-Jun-2025 20-Jun-2025	107.98	107.98	0.00	0.00	0.00
107-246509	ADAPTORS	170 T	20-Jun-2025 20-Jun-2025	18.40	18.40	0.00	0.00	0.00
107-246784	ADAPTOR	170 T	24-Jun-2025 24-Jun-2025	17.13	17.13	0.00	0.00	0.00
107-246883	AMBER BLUE SLIM	179 T	25-Jun-2025 25-Jun-2025	541.03	541.03	0.00	0.00	0.00
107-247329	SHRINK TUBES	179 T	02-Jul-2025 02-Jul-2025	13.29	13.29	0.00	0.00	0.00
107-247332	SUPPLIES	251 T	02-Jul-2025 02-Jul-2025	919.19	919.19	0.00	0.00	0.00
107-247483	CORE DEPOSIT	179 T	03-Jul-2025 03-Jul-2025	22.60	22.60	0.00	0.00	0.00
107-247485	GROTE WIRE TEST LEADS	179 T	03-Jul-2025 03-Jul-2025	22.71	22.71	0.00	0.00	0.00
107-247583	SPARK PLUGS	179 T	04-Jul-2025 04-Jul-2025	118.51	118.51	0.00	0.00	0.00
107-247586	CRIMPING TOOL / SOARJ OKYG GAUGE	179 T	04-Jul-2025 04-Jul-2025	240.11	240.11	0.00	0.00	0.00
107-247587	MALE/FEMALE HOUSING	179 T	04-Jul-2025 04-Jul-2025	1,265.83	1,265.83	0.00	0.00	0.00
107-247592	BELDEN MAX WIRE SET	179 T	04-Jul-2025 04-Jul-2025	66.84	66.84	0.00	0.00	0.00
107-247657	SPLIT FLEX TUBING	179 T	07-Jul-2025 07-Jul-2025	39.66	39.66	0.00	0.00	0.00
107-247675	SUPPLIES	251 T	07-Jul-2025 07-Jul-2025	60.21	60.21	0.00	0.00	0.00
107-248166	SUPPLIES 114-09	200 T	14-Jul-2025 14-Jul-2025	90.58	90.58	0.00	0.00	0.00
107-248487	RACHET / WINCH	200 T	17-Jul-2025 17-Jul-2025	338.95	338.95	0.00	0.00	0.00
107-248489CR	RETURN	200 T	17-Jul-2025 17-Jul-2025	-148.02	-148.02	0.00	0.00	0.00
107-249112	HOT MELT SHRINK TUBES	200 T	25-Jul-2025 25-Jul-2025	117.00	117.00	0.00	0.00	0.00
107-249168	JUNCTION BOX	200 T	25-Jul-2025 25-Jul-2025	57.36	57.36	0.00	0.00	0.00
107-249225	SUPPLIES	200 T	28-Jul-2025 28-Jul-2025	74.85	74.85	0.00	0.00	0.00



TOWN OF GANANOQUE  
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107-249372	FEMALE HOUSE WEDGE	200 T	29-Jul-2025 29-Jul-2025	79.07	79.07	0.00	0.00	0.00
107-249422	RELAY	200 T	29-Jul-2025 29-Jul-2025	46.44	46.44	0.00	0.00	0.00
107-249550	STARTER SWITCH	220 T	31-Jul-2025 31-Jul-2025	12.54	12.54	0.00	0.00	0.00
107-249814	TOGGLE / INLINE MICRO 3 BLADE	220 T	05-Aug-2025 05-Aug-2025	46.38	46.38	0.00	0.00	0.00
107-249815	SWITCH RETURN	220 T	05-Aug-2025 05-Aug-2025	-12.54	-12.54	0.00	0.00	0.00
107-250072	ATO FUSE	231 T	07-Aug-2025 07-Aug-2025	3.03	3.03	0.00	0.00	0.00
107-250308	EXTENSION CABLE	220 T	11-Aug-2025 11-Aug-2025	-241.55	-241.55	0.00	0.00	0.00
107-250309	RETURN EXTENSION CABLE / ATO FUSE	220 T	11-Aug-2025 11-Aug-2025	-244.58	-244.58	0.00	0.00	0.00
107-250313	JUNCTION BOX EXT CABLE AUTO FUSE CONTROL BOX RETURN	231 T	11-Aug-2025 11-Aug-2025	-586.23	-586.23	0.00	0.00	0.00
107-250314	RETURN JUNCTION BOX /CONTROL BOX/EXT CABLE	220 T	11-Aug-2025 11-Aug-2025	-583.20	-583.20	0.00	0.00	0.00
107-250315	FUSE HOLDER	220 T	11-Aug-2025 11-Aug-2025	7.97	7.97	0.00	0.00	0.00
107-250503	PRIMARY WIRES	225 T	13-Aug-2025 13-Aug-2025	77.99	77.99	0.00	0.00	0.00
107-250693	FOOD GRADE GREASE	231 T	15-Aug-2025 15-Aug-2025	71.12	71.12	0.00	0.00	0.00
107-250852	PIPEBUSING / COUPLER KIG	225 T	18-Aug-2025 18-Aug-2025	24.15	24.15	0.00	0.00	0.00
107-250854	PIPEBUSING / COUPLER KIT	225 T	18-Aug-2025 18-Aug-2025	-24.15	-24.15	0.00	0.00	0.00
107-250855	PLUG COUPLER	225 T	18-Aug-2025 18-Aug-2025	14.67	14.67	0.00	0.00	0.00
107-250867	AGRICULTURE BELT	231 T	18-Aug-2025 18-Aug-2025	54.10	54.10	0.00	0.00	0.00
107-250960	RUST PROTECTOR	251 T	19-Aug-2025 19-Aug-2025	13.89	13.89	0.00	0.00	0.00
107-251080	PRIMARY WIRE 12 GAUGE	251 T	20-Aug-2025 20-Aug-2025	16.46	16.46	0.00	0.00	0.00
107-251082	SPLIT FLEX TUBING	251 T	20-Aug-2025 20-Aug-2025	17.80	17.80	0.00	0.00	0.00
107-251224	TRI COL AMB	251 T	22-Aug-2025 22-Aug-2025	159.25	159.25	0.00	0.00	0.00
107-251313	WARRANTY	251 T	25-Aug-2025 25-Aug-2025	-159.25	-159.25	0.00	0.00	0.00
107-251605	EXT NEON ORANGE 25 FT	251 T	28-Aug-2025 28-Aug-2025	37.17	37.17	0.00	0.00	0.00
107-251647	HEATER HOSE	251 T	28-Aug-2025 28-Aug-2025	83.07	83.07	0.00	0.00	0.00
107-251648	NAPA PROFORMER BATTERY	251 T	28-Aug-2025 28-Aug-2025	180.54	180.54	0.00	0.00	0.00

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107-251649	SUPPLIES	251	28-Aug-2025	65.99	65.99	0.00	0.00	0.00
		T	28-Aug-2025					
107-251694	BULBS	251	29-Aug-2025	9.63	9.63	0.00	0.00	0.00
		T	29-Aug-2025					
107-252112	GLOVES	253	05-Sep-2025	87.60	87.60	0.00	0.00	0.00
		T	05-Sep-2025					
107-252573	FUSE LINK KUBOTA	253	11-Sep-2025	4.29	4.29	0.00	0.00	0.00
		T	11-Sep-2025					
107-253167	EXHAUST CLAMP	264	19-Sep-2025	158.21	158.21	0.00	0.00	0.00
		T	19-Sep-2025					
107-253176	MULTI PURPOSE GREASE	264	19-Sep-2025	255.88	255.88	0.00	0.00	0.00
		T	19-Sep-2025					
107-253177	ALL PURPOSE GREASE	264	19-Sep-2025	-255.88	-255.88	0.00	0.00	0.00
		T	19-Sep-2025					
107-253253	STEP BIT	264	19-Sep-2025	59.43	59.43	0.00	0.00	0.00
		T	19-Sep-2025					
107-253347	V-BAND CLAMP	264	22-Sep-2025	47.45	47.45	0.00	0.00	0.00
		T	22-Sep-2025					
107-253348	V-BAND EXHAUST CLAMP	264	22-Sep-2025	-158.21	-158.21	0.00	0.00	0.00
		T	22-Sep-2025					
UNI20	UNISYNC GROUP LTD							
11414536	CLOTHING	264	09-Sep-2025	633.53	633.53	0.00	0.00	0.00
		T	09-Sep-2025					
11414615	CLOTHING	264	09-Sep-2025	633.53	633.53	0.00	0.00	0.00
		T	09-Sep-2025					
UPP01	UPPER CANADA DISTRICT SCHOOL BOARD							
2025 3RD QTR II	3RD QTR INSTALMENT 2025	253	16-Sep-2025	314,243.57	314,243.57	0.00	0.00	0.00
		T	16-Sep-2025					
UPP02	UPPER CANADA OFFICE SYSTEMS							
451489	COPY CHG	179	22-May-2025	200.09	200.09	0.00	0.00	0.00
		T	22-May-2025					
453247	COPY CHARGE	177	23-Jun-2025	103.56	103.56	0.00	0.00	0.00
		T	23-Jun-2025					
455042	COPY CHARGE	212	31-Jul-2025	120.03	120.03	0.00	0.00	0.00
		T	31-Jul-2025					
UPP04	UPPER CANADA ELEVATORS							
33095	MAY 6 INV ELEVATOR MAINT MONTHLY	251	01-Jul-2025	298.75	298.75	0.00	0.00	0.00
		T	01-Jul-2025					
UPP06	UPPER CANADA FAMILY HEALTH TEAM							
25MILLLEASE10	MONTHLY LEASE 25 MILL STREET	184	01-Jul-2025	93.96	93.96	0.00	0.00	0.00
		T	01-Jul-2025					
25MILLLEASE10	MONTHLY LEASE 25 MILL STREET	214	01-Aug-2025	93.96	93.96	0.00	0.00	0.00
		T	01-Aug-2025					
25MILLLEASE10	MONTHLY LEASE 25 MILL STREET	257	01-Sep-2025	93.96	93.96	0.00	0.00	0.00
		T	01-Sep-2025					
VICE01	VICE & HUNTER LLP							
208	R.M.P. CONSTRUCTION	264	13-Aug-2025	4,473.68	4,473.68	0.00	0.00	0.00
		T	13-Aug-2025					
30366	R.M.P. CONSTRUCTION	264	01-Jul-2025	4,850.36	4,850.36	0.00	0.00	0.00
		T	01-Jul-2025					

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<b>VWR01</b>	<b>VWR INTERNATIONAL CO</b>							
8655424534	BUFFER	231	29-Jul-2025	927.77	927.77	0.00	0.00	0.00
		T	29-Jul-2025					
<b>WAC01</b>	<b>WACHS CANADA LTD.</b>							
INV33358	VITALS CONTROLLER	200	14-Jul-2025	6,961.82	6,961.82	0.00	0.00	0.00
		T	14-Jul-2025					
<b>WAS01</b>	<b>WASTE CONNECTIONS OF CANADA INC.</b>							
7150-000047322	WASTE JUNE 2025	179	30-Jun-2025	28,686.63	28,686.63	0.00	0.00	0.00
		T	30-Jun-2025					
7150-000047545	JULY 2025 WASTE	220	31-Jul-2025	33,594.93	33,594.93	0.00	0.00	0.00
		T	31-Jul-2025					
7150-000047772	AUGUST WASTE	251	31-Aug-2025	33,759.35	33,759.35	0.00	0.00	0.00
		T	31-Aug-2025					
<b>WAT09</b>	<b>CURTIS WATSON</b>							
EXPJUNE202025	USE OF FORCE TRAIN	170	20-Jun-2025	40.00	40.00	0.00	0.00	0.00
	MARCH 31 JUNE 19	T	20-Jun-2025					
<b>WEEKC</b>	<b>WEEKES CAROL</b>							
AUG 142025 FM	FARMERS MARKET	220	12-Aug-2025	225.00	225.00	0.00	0.00	0.00
	AUGUST 14 2025	T	12-Aug-2025					
<b>WELLSFARGO</b>	<b>WELLS FARGO EQUIPMENT FINANCE COMPANY</b>							
5035373917	LEASE SEPT 1 - NOV	220	06-Aug-2025	485.05	485.05	0.00	0.00	0.00
	30	T	06-Aug-2025					
<b>WESHARE</b>	<b>WE SHARE SUPPLY INC.</b>							
107900	MAY 30 INV GLOVES	190	01-Jul-2025	54.18	54.18	0.00	0.00	0.00
		T	01-Jul-2025					
107983	GANTRY CRANE /	170	17-Jun-2025	2,382.54	2,382.54	0.00	0.00	0.00
	CHAIN HOIST	T	17-Jun-2025					
108005	GLOVES	183	24-Jun-2025	76.40	76.40	0.00	0.00	0.00
		T	24-Jun-2025					
108086	MARINA GLOVES	190	18-Jul-2025	95.50	95.50	0.00	0.00	0.00
		T	18-Jul-2025					
108121	MARINA - GLOVES	200	29-Jul-2025	81.06	81.06	0.00	0.00	0.00
		T	29-Jul-2025					
108135	PARKS GLOVES FOR	212	31-Jul-2025	95.49	95.49	0.00	0.00	0.00
	STAFF	T	31-Jul-2025					
108158	MARINA GLOVES	220	11-Aug-2025	95.50	95.50	0.00	0.00	0.00
		T	11-Aug-2025					
108243	GLOVES	231	25-Aug-2025	162.33	162.33	0.00	0.00	0.00
		T	25-Aug-2025					
108305	GLOVES	253	09-Sep-2025	84.52	84.52	0.00	0.00	0.00
		T	09-Sep-2025					
108342	NITRILLE GLOVES	264	15-Sep-2025	271.20	271.20	0.00	0.00	0.00
		T	15-Sep-2025					
<b>WESTGATE</b>	<b>WESTGATE CO LTD</b>							
INV-46	SOD ROLLS LAWN	179	27-Jun-2025	836.77	836.77	0.00	0.00	0.00
	MIXTURE	T	27-Jun-2025					
<b>WHI03</b>	<b>WHITEHOTS INC.</b>							
3582457	MAY 16 INV BOOKS	220	01-Jul-2025	125.72	125.72	0.00	0.00	0.00
		T	01-Jul-2025					

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3585901	BOOKS	177	11-Jun-2025	651.02	651.02	0.00	0.00	0.00
		T	11-Jun-2025					
3587024	BOOKS	177	19-Jun-2025	361.86	361.86	0.00	0.00	0.00
		T	19-Jun-2025					
3588011	BOOKS	177	26-Jun-2025	297.87	297.87	0.00	0.00	0.00
		T	26-Jun-2025					
3588593	BOOKS	220	01-Jul-2025	763.86	763.86	0.00	0.00	0.00
		T	01-Jul-2025					
3588854	BOOKS	190	03-Jul-2025	840.41	840.41	0.00	0.00	0.00
		T	03-Jul-2025					
3588912	BOOKS	190	03-Jul-2025	281.51	281.51	0.00	0.00	0.00
		T	03-Jul-2025					
3589913	BOOKS	190	10-Jul-2025	394.51	394.51	0.00	0.00	0.00
		T	10-Jul-2025					
3590741	BOOKS	200	16-Jul-2025	186.78	186.78	0.00	0.00	0.00
		T	16-Jul-2025					
3590877	BOOKS	200	17-Jul-2025	185.47	185.47	0.00	0.00	0.00
		T	17-Jul-2025					
3591761	BOOKS	220	23-Jul-2025	201.43	201.43	0.00	0.00	0.00
		T	23-Jul-2025					
3593078	BOOKS	220	30-Jul-2025	178.11	178.11	0.00	0.00	0.00
		T	30-Jul-2025					
3594031	BOOKS	225	08-Aug-2025	195.91	195.91	0.00	0.00	0.00
		T	08-Aug-2025					
3597673	BOOKS	264	04-Sep-2025	60.52	60.52	0.00	0.00	0.00
		T	04-Sep-2025					
WIGGJN	WIGGERS JOAN							
PARKING REFUEL	PUMP HOUSE	264	23-Sep-2025	20.00	20.00	0.00	0.00	0.00
		T	23-Sep-2025					
WIL20	WILLOWLEE SOD FARMS LTD							
55454	KENTUCKY BLUEGRASS	179	26-Jun-2025	12,119.25	12,119.25	0.00	0.00	0.00
	SOD	T	26-Jun-2025					
WOL01	WOLSELEY MECHANICAL GROUP -WATERWORKS GROUP							
482979	SEWER PIPE / VALVE	253	04-Sep-2025	-884.25	-884.25	0.00	0.00	0.00
	TEE WRENCH	T	04-Sep-2025					
5758692	JUNE 4 SUPPLIES	231	01-Jul-2025	1,369.11	1,369.11	0.00	0.00	0.00
		T	01-Jul-2025					
5851325	JUNE 7 SUPPLIES	231	01-Jul-2025	515.69	515.69	0.00	0.00	0.00
		T	01-Jul-2025					
5851326	JUNE 7 SEWER PIPE	231	01-Jul-2025	346.05	346.05	0.00	0.00	0.00
		T	01-Jul-2025					
5936608	NORTH ST SUPPLIES	231	21-Jul-2025	3,560.94	3,560.94	0.00	0.00	0.00
		T	21-Jul-2025					
6106496	115 ELMWOOD	253	04-Sep-2025	1,075.22	1,075.22	0.00	0.00	0.00
		T	04-Sep-2025					
6111708	ADAPTOR	253	05-Sep-2025	837.67	837.67	0.00	0.00	0.00
		T	05-Sep-2025					
6111709	BOX KEY / HYDRANT	253	05-Sep-2025	841.71	841.71	0.00	0.00	0.00
	SPANNER WRENCH	T	05-Sep-2025					
WRB01	W. R. BRIGHTMAN & SONS LTD							

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23030	CHANGE LOCKS TO MASTER SYSTEM	237 T	27-Aug-2025 27-Aug-2025	644.24	644.24	0.00	0.00	0.00
23098	REKEY DOOR LOCKS FOR ARENA AND NEW SIDE DOORS	268 U	26-Sep-2025 26-Sep-2025	358.91	0.00	0.00	0.00	358.91
53099	400 STONE ST REKEYING DEADBOLTS AND DOOR LOCKS	268 U	26-Sep-2025 26-Sep-2025	308.38	0.00	0.00	0.00	308.38
Supplier Totals :				1,311.53	644.24	0.00	0.00	667.29

## WYSEWW WYSE WOMAN WORDS

2507-23	WITCHES NIGHT OUT ABS HAIR	237 T	23-Jul-2025 23-Jul-2025	125.00	125.00	0.00	0.00	0.00
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## YMC01 YMCA OF EASTERN ONTARIO

0904-2025	BERMOUT PROGRAM	251 T	04-Sep-2025 04-Sep-2025	15,000.00	15,000.00	0.00	0.00	0.00
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## YOU03 YOUNG SIGNS

5274	CHANGE SPASH PAD SIGN	212 T	23-Jul-2025 23-Jul-2025	28.25	28.25	0.00	0.00	0.00
5279	110-25 3M BLACK LETTERING	220 T	08-Aug-2025 08-Aug-2025	254.25	254.25	0.00	0.00	0.00
5280	119-25 3M BLACK LETTERING	220 T	08-Aug-2025 08-Aug-2025	254.25	254.25	0.00	0.00	0.00
5281	BLACK LETTERING	231 T	08-Aug-2025 08-Aug-2025	254.25	254.25	0.00	0.00	0.00
5282	304-25 BLACK LETTERING	220 T	08-Aug-2025 08-Aug-2025	254.25	254.25	0.00	0.00	0.00
5283	TRUCK 305-25 BLACK LETTERING	231 T	08-Aug-2025 08-Aug-2025	225.00	225.00	0.00	0.00	0.00
5284	VEHICLE UNIT NUMBERS	231 T	08-Aug-2025 08-Aug-2025	113.00	113.00	0.00	0.00	0.00

## ZYCOM ITI - ZYCOM TECHNOLOGY INC.

CRCN-000142	TECHNICAL SERVICES - COMPUTER SETUP	220 T	18-Jul-2025 18-Jul-2025	-1,000.05	-1,000.05	0.00	0.00	0.00
FCDN-006739	HP ZBOOK POWER G11 HP PROBOOK 450 G10	190 T	05-Jul-2025 05-Jul-2025	4,759.00	4,759.00	0.00	0.00	0.00
FCDN-006971	MAY 30 INV REFRESH AND SERVER OS UPGRADES	220 T	01-Jul-2025 01-Jul-2025	687.04	687.04	0.00	0.00	0.00
FCDN-007191	VEEAM BACKUP CLOUD STORAGE	170 T	25-Jun-2025 25-Jun-2025	3,463.09	3,463.09	0.00	0.00	0.00
FCDN-007202	JUNE 26 INV 3 LAPTOPS SO TV AC	220 T	01-Jul-2025 01-Jul-2025	5,029.07	5,029.07	0.00	0.00	0.00
FCDN-007288	HCI PLATEFORM MGT / ITM WORKFORCE	179 T	01-Jul-2025 01-Jul-2025	6,497.50	6,497.50	0.00	0.00	0.00
FCDN-007381	BEEAM BACKUP DYNAMIC CLOUD CLOUD STORAGE	190 T	17-Jul-2025 17-Jul-2025	3,171.61	3,171.61	0.00	0.00	0.00
FCDN-00739	AZURE PLAN USAGE	237 T	15-Aug-2025 15-Aug-2025	9.33	9.33	0.00	0.00	0.00

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FCDN-007445	EXCHANGE ONLINE	190	15-Jul-2025	2,327.80	2,327.80	0.00	0.00	0.00
		T	15-Jul-2025					
FCDN-007446	AZURE PLAN USAGE	190	15-Jul-2025	8.75	8.75	0.00	0.00	0.00
		T	15-Jul-2025					
FCDN-007490	ACROBAT PRO SO	220	25-Jul-2025	368.89	368.89	0.00	0.00	0.00
		T	25-Jul-2025					
FCDN-007514	FORTISWITCH	237	31-Jul-2025	12,328.61	12,328.61	0.00	0.00	0.00
		T	31-Jul-2025					
FCDN-007515	FORIGATE HARDWARE CLOUD MGT FIREWALL SERVICES	237	31-Jul-2025	19,379.75	19,379.75	0.00	0.00	0.00
		T	31-Jul-2025					
FCDN-007516	FORTISWITCH 5 YR	237	31-Jul-2025	3,993.86	3,993.86	0.00	0.00	0.00
		T	31-Jul-2025					
FCDN-007568	PLATFORM MGT / ITM WORKFORCE	225	01-Aug-2025	6,497.50	6,497.50	0.00	0.00	0.00
		T	01-Aug-2025					
FCDN-007691	VEEAM BACKUP DYNAMIC CLOUD	231	26-Aug-2025	3,178.25	3,178.25	0.00	0.00	0.00
		T	26-Aug-2025					
FCDN-007738	EXCHANGE / MICROSOFT 365	237	15-Aug-2025	2,327.80	2,327.80	0.00	0.00	0.00
		T	15-Aug-2025					
FCDN-007841	HCI PLATFORM MGT WORFORCE MGT	253	01-Sep-2025	6,497.50	6,497.50	0.00	0.00	0.00
		T	01-Sep-2025					
FCDN-007950	VEEAM BACKUP DYNAMIC CLOUD STORAGE	253	16-Sep-2025	3,184.41	3,184.41	0.00	0.00	0.00
		T	16-Sep-2025					
FCDN-008009	EXCH ONLINE MICROSOFT	264	15-Sep-2025	2,327.80	2,327.80	0.00	0.00	0.00
		T	15-Sep-2025					
FCDN-008010	AZURE PLAN USAGE	253	15-Sep-2025	9.07	9.07	0.00	0.00	0.00
		T	15-Sep-2025					
Totals :				7,397,723.72	7,169,643.62	0.00	0.00	228,080.10

**Council Report – FIRE-2025-07**

**Date:** November 4, 2025 ☐ **IN CAMERA**  
**Subject:** Appoint Municipal Law Enforcement Officials  
**Author:** Andrew Dickson, Fire Chief ☒ **OPEN SESSION**

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**RECOMMENDATION:**

BE IT RESOLVED THAT THE COUNCIL OF THE TOWN OF GANANOQUE PASS BY-LAW NO. 2025-101, BEING A BY-LAW TO AMEND BY-LAW NO. 2018-010, A BY-LAW TO APPOINT MUNICIPAL LAW ENFORCEMENT OFFICERS FOR THE CORPORATION OF THE TOWN OF GANANOQUE TO ADD "COMMUNITY SAFETY OFFICER DILLON CHAMPAGNE", AS PRESENTED IN COUNCIL REPORT FIRE-2025-07.

**STRATEGIC PLAN COMMENTS:**

Sector 5 – Community Protection – Strategic Initiative #3 – Make the Health and Safety of all staff and citizens a key priority.

**BACKGROUND:**

This staff report is being brought forward as an administrative update to various by-laws to ensure compliance with the *Fire Protection and Prevention Act*.

**INFORMATION/DISCUSSION:**

Community Safety Officer Dillon Champagne currently serves as an "Assistant to the Fire Marshal". These duties could include conducting inspections, issuing inspection orders, issuing provincial offence notices, and potentially laying charges. For him to effectively fulfill these roles, the town of Gananoque should designate him as a municipal law enforcement officer. This designation would empower him to represent the town in court and grant him the necessary authority to sign off on the charges he initiates.

**APPLICABLE POLICY/LEGISLATION:**

Section 7.1(4) of the *Fire Protection and Prevention Act*, 1997, S.O. 1997, c.4, as amended, provides that a municipality may appoint officers to enforce by-laws passed pursuant to said Act.

**FINANCIAL CONSIDERATIONS:**

None

**CONSULTATIONS:**

None

**ATTACHMENTS:**

Draft By-law No. 2025-101 – Amend Municipal Law Enforcement Officers – Add Community Safety Officer Dillon Champagne

<div>APPROVAL</div>	<div><div></div><div>Lynsey Zufelt, Deputy Clerk</div><div></div><div>Melanie Kirkby, CAO</div><div>Certifies that unless otherwise provided for in this report the funds are contained within the approved Budgets and that the financial transactions are in compliance with Council's own policies and guidelines and the <i>Municipal Act</i> and regulations.</div></div>
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**THE CORPORATION OF THE TOWN OF GANANOQUE  
BY-LAW NO. 2025-101**

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**BEING A BY-LAW TO AMEND BY-LAW NO. 2018-010, A BY-LAW TO APPOINT  
MUNICIPAL LAW ENFORCEMENT OFFICERS FOR THE CORPORATION OF THE  
TOWN OF GANANOQUE TO ADD COMMUNITY SAFETY OFFICER DILLON  
CHAMPAGNE, AS A MUNICIPAL LAW ENFORCEMENT OFFICER**

---

**WHEREAS**, pursuant to *The Police Services Act*, R.S.O. 1990, Chapter P15, Part 1, Section 15, as amended, a Municipal Council may appoint such Municipal Law Enforcement Officers as are required;

**AND WHEREAS**, pursuant to Section 7.1(4) of *The Fire Protection and Prevention Act*, 1997, S.O. 1997, c.4, as amended, provides that a municipality may appoint officers to enforce by-laws passed pursuant to said Act;

**AND WHEREAS** on February 6, 2028, Council passed By-law No. 2018-010, as amended, being a By-law to appoint Municipal Law Enforcement Officers for the Town of Gananoque;

**AND WHEREAS** the Council of the Town of Gananoque reviewed Report Council-FIRE-2025-07, and concurs with recommendation to amend By-law No. 2018-010, appoint Dillon Champagne, Community Safety Officer, as a Municipal Law Enforcement Officer for the Town of Gananoque.

**AND WHEREAS** the Council of the Corporation of the Town of Gananoque deems it appropriate to pass such a By-law.

**NOW THEREFORE** be it resolved that the Council of the Corporation of the Town of Gananoque enacts as follows:

- 1. AUTHORIZATION:**
  - 1.1. That By-law No. 2018-010 is hereby amended to add Dillon Champagne, Community Safety Officer, as a Municipal Law Enforcement Officer for the Town of Gananoque.
- 2. REPEAL:**
  - 2.1. Any by-law inconsistent with this By-law is hereby repealed.
- 3. EFFECTIVE DATE:**
  - 3.1. This By-law shall come into full force and effect on the date it is passed by Council.

Read a first, second and third time and finally passed this 4<sup>th</sup> day of November 2025.

---

John S. Beddows, Mayor

---

Lynsey Zufelt, Deputy Clerk

(Seal)

**Council Report – CSC-2025-08**

**Date:** November 4, 2025

☐ **IN CAMERA**

**Subject:** 2026 Council Meeting Schedule

**Author:** Lynsey Zufelt, Deputy Clerk

☒ **OPEN SESSION**

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**RECOMMENDATION:**

BE IT RESOLVED THAT THE COUNCIL OF THE TOWN OF GANANOQUE APPROVES THE 2026 COUNCIL SCHEDULE, AS PRESENTED IN COUNCIL REPORT CSC-2025-08.

**STRATEGIC PLAN COMMENTS:**

Sector 8 – Government – Strategic Initiative #4 – Town Council will ensure openness and transparency in its operations.

**BACKGROUND:**

As per the Procedural By-law No. 2016-094, as amended, a proposed Council meeting schedule will be presented by the Clerk to Council for approval by December of each year detailing the dates for all regular meetings.

**INFORMATION/DISCUSSION:**

The 2026 schedule contains the regular meetings of Council (every 1<sup>st</sup> and 3<sup>rd</sup> Tuesday of each month), and; conference dates that Council may wish to attend. It should be noted that annually, regular meetings are reduced to one (1) meeting for the month of January, to accommodate New Years and the ROMA Conference, July, for Council and staff to plan vacation time appropriately throughout the summer, and one (1) meeting in August due to conflicts with the AMO Conference.

The 2027 Budget Deliberations dates are scheduled for Thursday, December 3 and Friday, December 4, 2026, but are subject to change. These meetings include two (2) full days of deliberations beginning at 9:00 AM.

The schedule, once approved, will be posted to the Town's website.

**APPLICABLE POLICY/LEGISLATION:**

Procedural By-law No. 2016-094

**FINANCIAL CONSIDERATIONS:**

None.

**CONSULTATIONS:**  
Senior Management Team

**ATTACHMENTS:**  
Proposed 2026 Council Meeting Schedule.

<b>APPROVAL</b>	<div><div></div><div>Lynsey Zufelt, Deputy Clerk</div><div></div><div>Melanie Kirkby, CAO</div><div>Certifies that unless otherwise provided for in this report the funds are contained within the approved Budgets and that the financial transactions are in compliance with Council's own policies and guidelines and the <i>Municipal Act</i> and regulations.</div></div>
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## 2026 Council Schedule

Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
January 2026						
				1 New Year's Day	2	3
4	5	6	7	8	9	10
11	12	13 Council	14	15	16	17
18 ROMA	19 ROMA	20 ROMA	21	22	23	24
25	26	27	28	29	30	31
February 2026						
1	2	3 Council	4	5	6	7
8	9	10 Strategic Plan Public Meeting	11	12	13	14
15	16 Family Day	17 Council	18	19	20	21
22	23	24	25	26	27	28
March 2026						
1	2	3 Council	4	5	6	7
8 Daylight Saving Time Starts	9	10	11	12	13	14
15	16	17 Council	18	19	20	21
22	23	24	25	26	27	28
29	30	31				
April 2026						
			1	2	3 Good Friday	4
5	6 Easter Monday	7 Council	8	9	10	11
12	13	14	15	16	17	18
19	20	21 Council	22	23	24	25
26	27	28	29	30		
May 2026						
					1 Nomination Period Begins	2
3	4	5 Council	6	7	8	9
10	11	12	13	14	15	16
17	18 Victoria Day	19 Council	20	21	22	23
24	25	26	27	28	29	30
31						
June 2026						
	1	2 Council	3	4 FCM Conference	5 FCM Conference	6 FCM Conference
7 FCM Conference	8	9	10	11	12	13
14	15	16 Council	17	18	19	20
21	22	23	24	25	26	27
28	29	30				

Association of Municipalities Ontario (AMO)	Federation of Canadian Municipalities (FCM)	Rural Ontario Municipal Association (ROMA)
Ontario East Municipal Conference (OEMC)		

## 2026 Council Schedule

Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
July 2026						
			1 Canada Day	2	3	4
5	6	7	8	9	10	11
12	13	14 Council	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	
August 2026						
						1
2	3 Civic Holiday	4	5	6	7	8
9	10	11 Council	12	13	14	15
16 AMO Conference	17 AMO Conference	18 AMO Conference	19 AMO Conference	20	21 Nomination Period Ends at 2:00 PM	22
23	24	25	26	27	28	29
30	31					
September 2026						
		1 Council	2	3	4	5
6	7 Labour Day	8	9 OEMC Conference	10 OEMC Conference	11 OEMC Conference	12
13	14	15 Council	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30 National Day of Truth and Reconciliation			
October 2026						
				1	2	3
4	5	6 Council	7	8	9	10
11	12 Thanksgiving	13	14	15	16	17
18	19	20 Council	21	22	23	24
25	26 Voting Day and Election Results	27	28	29	30	31
November 2026						
1 Daylight Saving Time Ends	2	3 Council	4	5	6	7
8	9	10	11 Remembrance Day	12	13	14 Last Day of Council Term
15	16 Council Inauguration (2026-2030 Term Begins)	17 Council	18	19	20	21
22	23	24	25	26	27	28
29	30					
December 2026						
		1 Council	2	3 Budget Deliberations	4 Budget Deliberations	5
6	7	8	9	10	11	12
13	14	15 Council	17	18	19	20
21	22	23	24	25 Christmas Day	26 Boxing Day	27
28	29 Town Hall Closed	30 Town Hall Closed	31 New Year's Eve			

Association of Municipalities Ontario (AMO)	Federation of Canadian Municipalities (FCM)	Rural Ontario Municipal Association (ROMA)
Ontario East Municipal Conference (OEMC)		



**Cunningham Swan**  
LAWYERS  
• EST 1894 •

**Tony E. Fleming**  
**Direct Line: 613.546.8096**  
**E-mail: [tfleming@cswan.com](mailto:tfleming@cswan.com)**

**CONFIDENTIAL**

October 29, 2025

**BY E-MAIL: [clerk@gananoque.ca](mailto:clerk@gananoque.ca)**

Mayor and Members of Council  
c/o Penny Kelly, Clerk  
Town of Gananoque  
30 King Street East  
P.O. Box 100  
Gananoque, ON K7G 2T6

Dear Mayor and Members of Council:

**RE: Application for Inquiry to the Integrity Commissioner – Councillor David  
Osmond  
Our File No: 16418-175**

This public report of our investigation is being provided to Council in accordance with Section 223.6(1) of the *Municipal Act*. We note that Section 223.6(3) of the *Municipal Act* requires that Council make the report public. The Clerk should identify on the agenda for the next open session Council meeting that this report will be discussed. Staff should consider whether it is appropriate to place the full report on the agenda in advance of Council deciding how the report should otherwise be made public.

Should Council desire, the Integrity Commissioner is prepared to attend at an open session meeting to present the report and answer any questions from Council.

At the meeting, Council must first receive the report for information. The only decision Council is afforded under the *Municipal Act* is to decide how the report will be made public, and whether to adopt any recommendations made by the Integrity Commissioner. Council

00707765.DOCX:

TEL: 613-544-0211  
FAX: 613-542-9814  
EMAIL: [INFO@CSWAN.COM](mailto:info@cswan.com)  
WEB: [WWW.CSWAN.COM](http://WWW.CSWAN.COM)

does not have the authority to alter the findings of the report, only consider the recommendations.

The Integrity Commissioner has included only the information in this report that is necessary to understand the findings. In making decisions about what information to include, the Integrity Commissioner is guided by the duties set out in the *Municipal Act*. Members of Council are also reminded that Council has assigned to the Integrity Commissioner the duty to conduct investigations in response to complaints under the Code of Conduct, and that the Integrity Commissioner is bound by the statutory framework to undertake a thorough process in an independent manner. The findings of this report represent the Integrity Commissioner's final decision in this matter.

### **Timeline of Investigation**

The key dates and events during the course of this investigation are as follows:

- September 15, 2025, complaint received;
- September 23, 2025; confirm complainant wishes to remain confidential;
- September 24, 2025, summary of complaint drafted and sent to complainant for approval;
- September 29, 2025, complainant approves summary;
- September 30, 2025, complaint package sent to Member;
- October 1, 2025, response from Member received;
- October 1, 2025, Member's response forwarded to complainant;
- October 9, 2025, Response from Complainant received.

### **Complaint Overview**

The complaint alleged that on August 15, 2025, Councillor David Osmond (the "Member") posted to Facebook. The post was provided with the complaint, as well as the comments to the post made by members of the public. The contents of the post are not in dispute.

The post was in response to Directive Number 2025-002 issued by the Mayor dated August 14, 2025 which provided guidance on budget planning. The post specifically responded to only one aspect of the 5 page document. The directive stated, at paragraph 8(e):

"Collection of parking fines from Quebec-plated vehicles – amend parking by-law to permit clamping of tires of Quebec-plated vehicles on issuance of a parking ticket. Create a new class of parking ticket for clamped vehicles which includes full cost-recovery of clamping and unclamping the vehicle."

The complaint alleged that the Member used inflammatory imagery and language to politicize and dramatize one point contained in a 27 paragraph, 5 page document.

The complaint alleged that the post contained selective emphasis and imagery deliberately chosen by the Member for the purpose of creating political controversy that was to the Member's political advantage. Press critical of the guidance document resulted and it was alleged that the post by the Member was the reason for this negative press and the resulting reputational damage to the Town.

The complaint alleges that the post damaged the reputation of the Town, contrary to section 4 of the Code of Conduct which requires that members of Council act with integrity.

### **Factual Findings**

The August 15, 2025 post from the Member stated:

Welcome to Gananoque! Not so much ...  
Bienvenue!

Strong Mayor Powers – Part of the Mayoral Directive for the budget being prepared includes stronger parking enforcement if you are visiting Gananoque from Quebec.

Thanks for coming and spending your money! I see you have Quebec plates so we can clamp your tires!

I see you are from NY, Manitoba or Pennsylvania so no clamp for you today. Something special for our Neighbours from the East! Nothing says “thanks for coming” like a custom parking enforcement for one of our biggest tourism demographics.

Some good ideas, some new ideas, some old ideas and some interesting ideas.

Strong Mayor powers that are intended to focus on affordable housing now gives mayors the option to do their own budget, show council in February then possible veto changes and push it through.

I started Le FestivILES 4 years ago to recognize the importance of recognizing our Quebec neighbours and finding a way to say “thanks for coming and please keep coming back”. We don't want to do anything that would risk turning them away.

[3 photos: of a Quebec licence plate, tire clamp and the welcome to Gananoque sign, completed the post]

After posting, the Member made two edits. First, on August 19 they added the “Not so much ...” after Welcome to Gananoque. Second, on September 5 the Member removed the “Welcome to Gananoque! Not so much...” completely. These changes are not material and were not made in response to the complaint. The Integrity Commissioner relied on the full post in making this decision.



In response to the complaint, the Member stated that his intent was to make people aware of Strong Mayor powers and how they are being used in Gananoque. The Member also stated that making new information (the Mayoral Directive) public and commenting on it was open, transparent and ensured accountability.

The complainant was given the opportunity to review the Member's comments on the complaint and make further comments. The complainant confirmed that the complaint was about "how it was done" – the complainant objected to using Facebook as a tool to emphasize a specific and single sub-paragraph of a 27 paragraph document as a means to de-legitimize the use of Strong Mayor powers. The complainant emphasized that using only one paragraph of the Directive was done for the purpose of creating drama, controversy and to oppose Strong Mayor powers, generally and within Gananoque specifically.

The complainant then stated that opposing Strong Mayor powers would be a legitimate political position, but claimed that the "cherry picking" of one sub-paragraph, coupled with the images used in the post, "ensured a narrow and controversial focus and successfully created follow-on press that actualized the very risk of reputational damage which he [the Member] claims both in his post and in his reply was his concern."

## **Code of Conduct**

The Code of Conduct provides:

### **4. General Integrity**

- Members are committed to performing their functions with integrity, accountability and transparency.

## **Analysis/Recommendation**

The Integrity Commissioner finds that the Member was transparent in the post – he stated clearly what his comments related to, and it was clear he opposed the proposed parking enforcement measure focused on Quebec drivers.

The Member made the post under his own name and cannot be said to have tried to avoid accountability.

The allegation that the Member lacked integrity was tied to the Member's narrow focus only on the parking enforcement aspect of the Directive and the assertion that the Member deliberately created controversy and reputational damage to the Town with imagery and language choice.

The Integrity Commissioner finds that all members of Council are entitled to comment on matters that are relevant to the Town, Council or their roles, provided the commentary is

respectful. The Code of Conduct does not preclude a member of Council from “creating drama, controversy and to oppose strong mayor powers, generally and within Gananoque specifically”. The Code of Conduct does not prohibit “cherry picking” one paragraph of 27 as the focus of a negative comment; again, provided it is respectful.

The Code of Conduct is intended to establish a base for respectful, ethical conduct for members of Council. The Code of Conduct is not intended to curtail political discussion or prevent any member from expressing a view that is inconsistent with another member of Council, or the Province.

As part of this investigation, we read the media reports about this issue. Even if we accepted that the Town of Gananoque suffered reputational harm (a finding that is impossible to make based only on the media reporting), that fact, in and of itself, is not sufficient to demonstrate that the Member’s post exhibited a lack of integrity. Controversy is not equivalent to a lack of integrity.

Integrity is generally defined as being honest, trustworthy, incorruptible and having moral principles that are not malleable. The Member’s disagreement with the Mayor and the selected paragraph from the Directive does not exhibit a lack of integrity.

The Member was not disrespectful of the Mayor and did not use offensive language to express his disagreement with the suggestion of clamping Quebec cars – he simply disagreed that it was a good idea.

But the Member also stated that the Directive contained some good ideas and some new ideas and some old ideas (without making any judgement about those other ideas). These are not the words of someone who lacks integrity.

Politicians disagreeing with one another, so long as it is respectful (as it was in this case) is not a breach of the Code of Conduct.

As the Integrity Commissioner finds that the Member did not breach of the Code of Conduct, no penalty or sanction is recommended.

Sincerely,

**Cunningham, Swan, Carty, Little & Bonham LLP**



Tony E. Fleming, C.S.  
LSO Certified Specialist in Municipal Law  
(Local Government / Land Use Planning)  
Anthony Fleming Professional Corporation  
TEF



**October 2025**

**To: The Mayors of Leeds and Grenville**

**From: The Board of the Cooperative Care Centre**

**Re: Urgent Update on the Cooperative Care Centre and Community Housing Needs**

**Dear Mayors,**

We are writing to provide context regarding recent discussions about the Cooperative Care Centre (CCC). As community leaders, you are well aware of the growing challenges surrounding homelessness, housing insecurity, and mental health across Leeds and Grenville. The CCC has been at the heart of addressing these issues, providing critical, life-saving supports each day to our community's most vulnerable residents.

Recent data presented to the Joint Services Committee (JSC) does not reflect the full scope of our operations. The Centre continues to operate at or above full capacity, with demand for beds, meals, and outreach support increasing each month. While we fully support the development of new housing models such as the Cabins and the HART Hub, these programs serve different populations. The HART Hub focuses on individuals who are ready for treatment-based recovery, while the Cabins provide supportive living for those who have achieved some degree of stability. In contrast, the CCC supports individuals who are still in crisis and not yet ready for programs with structured rules and expectations. These individuals first need a safe place to rest, regular meals, and a community that meets them where they are, allowing them to build the stability needed to succeed in other programs later on.

The CCC's hybrid model bridges a critical gap between emergency shelter and supportive housing. Beyond emergency supports, the Centre offers a range of programs designed to promote stabilization and long-term independence. These include life-skills development, pre-employment and volunteer opportunities, supportive counselling, computer access for housing support, family connection and form completion, ID support (including an ID bank), tax filing assistance and much more. Our team also hosts weekly wrap-around care meetings with community partners to coordinate services, complete referrals, and ensure clients receive the comprehensive supports they need to move forward.

With a new Director and significant operational improvements already in place, we believe open and ongoing conversations could have identified cost efficiencies earlier, creating more positive financial outcomes for all partners. These discussions remain essential as we work toward sustainable, collaborative solutions that strengthen our shared response to homelessness.

Following your review of this package, we respectfully ask that you consider extending funding through the coldest months of the year. This will allow time for responses from several granting bodies while ensuring our most vulnerable residents remain safe, warm, and supported.

Thank you for your time, leadership, and continued partnership.

With respect and appreciation,

**The Board of the Cooperative Care Centre**

## **Cooperative Care Centre Fact Check for Leeds and Grenville Mayors**

This Q&A-style document and accompanying tables and figures clarify key facts and provide important context regarding the vital role the Cooperative Care Centre plays in the region's plans for addressing homelessness, and the need for continued funding for the Centre.

### **1? Is the Cooperative Care Centre operating at full capacity?**

Yes. The Centre is often over capacity and frequently must turn away those in need.

A report by the Joint Services Committee (JSC) of the United Counties of Leeds and Grenville, dated Oct. 7, 2025, claims that in August 2025 the Centre had an average of 20 individuals placed nightly (out of 24 potential spaces at the time). This claim, based on a small sample during warm weather, significantly underrepresents the number of people who depend on the Centre's services.

In fact, demand for Centre services is growing and unfortunately the Centre has had to turn away 326 individuals so far this year due to insufficient capacity.

In September alone, 138 unique individuals accessed the Centre with a total of 1,223 total visits. On a single night, 60 people sought shelter services, including those inside the Centre and others waiting outside for food, hygiene, clothing, or space. Of these, only 34 were able to access an overnight bed, just over half of the demand but well over the Centre's capacity of 27 beds at the time (capacity is now 28). Some individuals left partway through their stay to allow others the chance to access a bed.

### **Shelter Overnight Usage (peak numbers per month)**

- June: 28 (capacity 20–22 depending on temperature)
- July: 31 (capacity 24)
- August: 30 (capacity 24)
- September: 34 (capacity 27)

*Note:* Usage is expected to rise in winter.

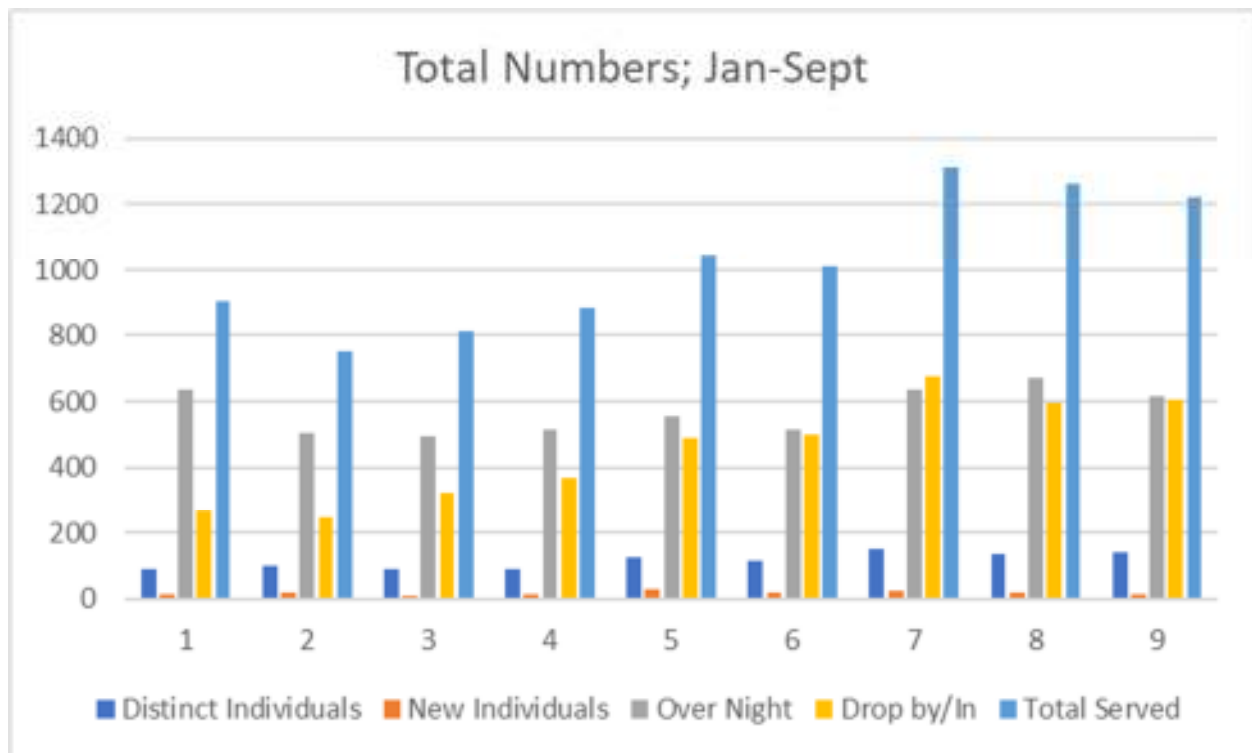
### **Support provided by Centre Staff Outside the Centre (peak numbers per month)**

- June: 23
- July: 30
- August: 27

- September: 26

#### Unique Individuals Served (Inside + Outside)

- June: 115
- July: 150
- August: 139
- September: 138



The Centre staff are working tirelessly to meet overwhelming needs that continue to grow, contrary to the claims made in the JSC report.

#### **2? Does the JSC report accurately reflect the need for supportive housing and shelter services in Brockville?**

No. The number of unhoused individuals is substantially greater than reflected in the JSC report with potentially dire consequences for those in need.

As noted above, the claim that with “approximately 20 in encampments and up to 20 at the CCC, staff have more than sufficient space to accommodate everyone during the winter months to ensure that no one is left on the streets,” is inaccurate.

The JSC report claims further that “Ontario Works staff will utilize the BNL [By-Name List] to identify individuals from these locations for prioritization into the available 61 beds in the housing continuum.” At the Oct. 7 meeting of the Joint Services Committee, the figure of 92 individuals on the By-Name List was given.

However, as of September there were 162 homeless individuals on the By-Name List (given national averages the true number is likely double this amount), with 15-20 new individuals monthly.

Without the 28 beds provided by the Centre, the current emergency shelter capacity in Brockville is 36 (30 motel and 6, 21 -day shelter) beds all offered without the vital supports provided by the shelter. This will leave hundreds of people hungry and out in the cold come January.

### **3? Can those served by the Centre move to supportive housing programs as proposed by the JSC?**

In many cases, the answer is No.

The supportive housing solutions already implemented or proposed by the United Counties Homelessness Prevention Program are indeed welcome and necessary. This includes the existing Cabins housing units and a new facility to be operated by John Howard Society.

However, these facilities are geared toward more independent living, where residents will have limited supervision and support, in comparison to the Centre. For individuals who are extremely high risk, those facing severe mental health or addiction challenges, medical fragility, or chronic instability, the Cabin model can be difficult to maintain. The combination of independence and strict program rules may feel overwhelming and a significant number ultimately return to the shelter system.

While the JSC report claims 36 individuals have moved to permanent housing through the Cabins, none of those who had previously stayed at the Cooperative Care Centre has achieved this outcome even though Centre clients make up the majority of Cabins residents.

Unfortunately, in the nine months the Cabins have been in operation, all previous Centre clients who have left the Cabins have either been evicted or voluntarily left and returned to the shelter system (7 in total), left the community (1 total) or are incarcerated (2 in total).

At the Oct. 7, 2025 JSC meeting, UCLG claimed that 24 transitional housing beds were available “now”. To date, these units have not been made available as indicated.

The JSC report oversimplifies the realities of supporting individuals who are unhoused and raises serious concerns about accountability, continuity of care, and who will be actively supporting those exiting the program moving forward.

**4? Can proposed emergency shelter services replace those offered by the Centre?**

**No?**

The new HART Hub facility is expected to provide 15 emergency shelter beds, and Lanark, Leeds and Grenville, Addictions and Mental Health (LLGAMH) will potentially extend their drop-in hours, according to the JSC report. However, funding for the shelter appears to be in doubt and there is still no date for it to open, leaving the Centre as the only viable emergency shelter for the foreseeable future.

The JSC report acknowledges that the HART Hub may not be operational before 2026, proposing "low-cost emergency shelter beds" in motel rooms, comparable in cost to the Centre's current beds, as an interim solution. However, this approach has a poor track record, as seen during COVID, which led to the creation of the Centre. The report also overlooks the UCLG "do not shelter" list, which prevents certain individuals from accessing hotels or motels. Many Centre guests are on this list and are therefore denied rooms.

When it does open, HART Hub is intended to operate as an abstinence-only, peer-following treatment centre. While this model has a role in the system, it offers fewer shelter spaces and does not provide harm reduction supports, as the Cooperative Care Centre currently does.

Providing services in an emergency shelter environment is an operationally demanding task, marked by rapidly changing guest flow and complex, often urgent needs. The Cooperative Care Centre stands apart by operating as a hybrid model, offering both emergency shelter and supportive living under one roof. This unique approach bridges the gap between crisis response and long-term stability.

**5? The JSC report suggests homelessness services can be provided at one-third the cost of the Centre? Is this correct?**

No.

The Centre's model is unique in Brockville and provides vital services to those with the highest needs.

Beyond shelter, guests have access to hygiene services, daily meals, group programming, life skills training, assistance finding jobs or housing, case management, system navigation, supportive counselling, rental/ housing applications and a variety of volunteer



opportunities. Through strong partnerships, medical services are also available on site. For the past five years, the Centre has been a safe and supportive place for many, with countless success stories.

The JSC confirms that the \$45 figure it uses as an estimate for the nightly per bed cost of supportive housing is simply an industry average without basis in the financial reality of current or proposed housing in Brockville. The JSC has not provided a detailed, project-specific cost breakdown. And in any event this figure is not comparable with true operational costs of the extensive support provided by the Centre, based on a hybrid model of care.

With the recent increase in bed capacity, the Cooperative Care Centre has successfully reduced its cost per bed to \$91–\$101 per night, while continuing to provide intensive supports and daytime services. This demonstrates the Centre’s ability to balance high-quality care with cost-effectiveness.

While the Cabins project is proposed as a more cost-effective solution, it ran \$900,000 over budget, raising questions about the reliability of cost projections used to compare shelter models. Without transparent and accurate financial data, it is misleading to suggest that the proposed alternative is cheaper or more effective than the Cooperative Care Centre.

And while the City has waived lease costs for the Cabins project, similar support has not yet been extended to the Cooperative Care Centre, which would lower our bed costs to \$78 per night per bed.

It is important to note as well that at the recent HART Hub open house, it was announced that when their 15-bed shelter opens, only those with a bed will have access to meals. Currently, the Centre often provides meals to more people outside than it does inside.

Finally, if the Centre is lost, Brockville’s most vulnerable residents will have nowhere else to go but the streets, homeless encampments, or emergency departments. The human cost will be immense, and the financial cost to public systems significantly higher, with worse outcomes for individuals and the community as a whole.

**Example:**

- The average opioid and drug toxicity related hospital visits in the last 12 months (Sept 24- Sept 25) in our area is [8.7 per week](#).
- The average cost of an ER visit in Ontario [has been estimated at \\$1200-1500+](#).

- According to David Amot, Mental Health and Substance Use PHN Coordinator at Southeast Public Health: “Harm reduction is essential in health care as it helps to decrease the number of deaths from overdose. Public health works with a variety of local partners such as the Cooperative Care Centre in a whole-of-society approach to prevent overdoses. Working with partners to provide local services including naloxone distribution and training is critical to building community and individual capacity. In addition, increased access to safer use supplies through our partnerships also helps to reduce the transmission of infectious diseases like HIV and hepatitis C.”

**6? Is the Centre connected to two nearby homeless encampments?**

**No?**

Homeless encampments are increasingly a fact of life in Canadian urban centres which is a symptom of the growing need for the kinds of addiction, mental health and homelessness supports offered by the Centre.

The JSC report refers to “two encampments at the CCC location.” In fact these encampments are located on Royal Ottawa Hospital grounds (~1 km from the Centre), not on Centre property. Some of these individuals have relocated to these encampments as a result of other Brockville encampments being dismantled on Oct. 1, 2025.

**7? Has the JSC conducted a thorough review of Centre services and clients to inform its recommendations?**

**No?**

To date, the on-site evaluation has consisted of a Sept. 25, 2025, visit by a United Counties of Leeds and Grenville (UCLG) housing support worker to conduct an initial housing needs checklist with guests. The worker met primarily with Centre guests prior to the 4:30 p.m. opening, and left shortly after the shift began.

On that day, upon opening, the Centre immediately reached its then capacity of 24 beds, resulting in two additional guests waiting for space. Consequently, the shelter was unable to accommodate a referral received from Victim Services at that time.

Centre staff were provided with two subsequent dates for UCLG staff to return to the Centre but no one came. As detailed above, the JSC report significantly underreports the need for Centre services.

For well over a year, the Centre has been actively seeking collaboration with United Counties staff to provide on-site supports, meeting individuals where they are and building a partnership to better serve the community. Unfortunately, these requests were denied multiple times until recently, and despite promises of their involvement, follow-through has yet to be realized.

The Brockville Housing Partnership (BPH) is revising the provided report, from September 25<sup>th</sup>, due to the inaccuracies in the data collected: The report states that 17 individuals have been staying at the Centre for more than six months (it's four guests with two approaching six months) and seven longer than 12 months. This is not correct and is not a complete picture of who accesses the centre, this includes individuals who were only present on the date of UCLG visit, which includes some individuals who have returned to the Centre after stays at the Cabins, unsuccessful attempts at renting, living in encampments or waiting for permanent housing. This cyclical movement highlights the ongoing challenges faced by individuals experiencing homelessness in securing.

**8? Are the finances of the Centre reported regularly to United Counties of Leeds and Grenville?**

**Yes?**

The Centre has produced monthly financial reports without fail for five years for all Partnership Members, including UCLG. These reports have been widely available to community partners, have been presented at council meetings and have been used at JSC presentations. Additionally, quarterly cash flow reports as required by UCLG have also been supplied. At no time have any concerns about the financial reporting been raised with the Centre. The most recent report was provided to UCLG staff on August 6, 2025.

**9? Does the Cooperative Care Centre have further plans?**

The CCC had understood that a partnership with the HART Hub for the emergency shelter space was possible. As a result, the Centre's Board paused its active building plans. Unfortunately, despite our role as a committed partner, we were not given sufficient time or included in the discussions needed to move these plans forward once the decision-making process concluded.

The Centre currently has several fundraisers planned with community supporters to help cover some costs and has applied for a number of grants. While grants are not instantaneous, we remain hopeful, as we meet the criteria for these opportunities, which will enable us to continue operating in some capacity. We urge UCLG to extend full Centre funding to Spring 2026 and to work with the Centre on a model for sustainable funding going forward.

## **Evidence to Support Informed Decision-Making: Joint Services Committee**

This report has been prepared to provide the Joint Services Committee with accurate and comprehensive data to support an informed decision. The information reflects the real conditions on the ground and the people most affected by these choices. With this data, members can clearly see the implications of reducing emergency shelter capacity in a region already in a significant crisis. Last winter, one of our community members died alone, outside in the cold. These are not abstract numbers or statistics, these are human lives, and the decisions made in the coming days will determine whether others share the same fate.

### **Length of Stay Breakdown:**

According to the JSC Report, they stated the following, which was reflective of their 1 time visit, on September 25<sup>th</sup>, 2025, and is only a snapshot of the small percentage of people the Centre services.

“Of those that Ontario Works have met with to date, the following has been confirmed:

- Seventeen (17) indicated that they have been staying at the CCC in excess of six months duration;
- Of those staying nightly, seven of the individuals have been staying in excess of 12 months duration;
- Five of these individuals are not on the By Name List and,
- Two of the five were visiting from other municipalities outside of Leeds and Grenville.”

### **Correction to UCLG September 25<sup>th</sup>, 2025 Visit:**

Category	Count	%	Key Notes
<b>New &amp; Returned (&lt;1 mo)</b>	<b>6</b>	<b>23%</b>	5 new from September 1, 1 returned same day as UCLG visit; this breakdown includes 2 youth and 2 from encampments
<b>1–2 mo</b>	<b>3</b>	<b>12%</b>	1 guest returned to us after voluntary after departure from cabins
<b>3–4 mo</b>	<b>2</b>	<b>8%</b>	1 guest 3 mo, 1 guest 4 mo
<b>5–6 mo</b>	<b>5</b>	<b>19%</b>	2 approaching 6 mo- 1 of the 2 only stays with us when not working in a nearby community. 1- stays with us when not in an encampment, 1 cyclical, 1 stays when not couch surfing.

<b>Over 6 mo</b>	<b>4</b>	<b>15%</b> Includes 1 securing housing in near future, 1 accepted into post secondary education, 1 returned to us after eviction from cabins, 1 returned from treatment.
<b>Over 1 year</b>	<b>5</b>	<b>19%</b> 1 unhoused 20 mo as long term care will not accept them, 1 brief room rentals as well an individual choice of declining long term care and retirement living, 2 evicted from supportive housing, 1 post-incarceration

**By-Name List (BNL) Status (Only from the snapshot of September 25<sup>th</sup>)**

**Status      Count      Details**

Not on BNL	5	1 declined due to treatment, 2 declined (outside L&G), 1 returned after couch surfing, 1 after family breakdown
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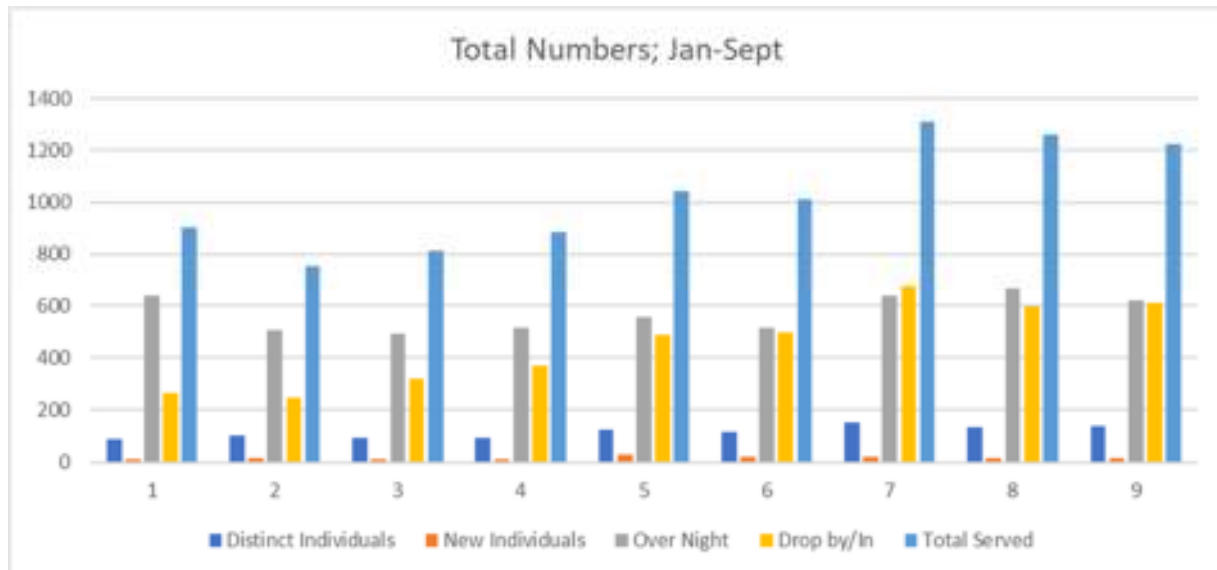
## Inside Services Vs Outside Services

Days	June 2025 Inside Services	June 2025 Outside Services	June 2025 Total	June 2025 At Capacity	June 2025 New Indiv	July 2025 Inside Services	July 2025 Outside Services	July 2025 Total	July 2025 At Capacity	July 2025 New Indiv	Aug 2025 Inside Services	Aug 2025 Outside Services	Aug 2025 Total	Aug 2025 At Capacity	August 2025 New Indiv	Sept. 2025 Inside Services	Sept. 2025 Outside Services	Sept. 2025 Total	Sept. 2025 At Capacity	Sept. 2025 New Indiv
1	13	8	23	0	1	18	10	28	0	1	28	2	28	0	0	25	12	37	1	
2	19	10	29	0	3	22	8	30	0	1	28	4	32	0	1	26	9	35		1
3	18	6	24	0	0	21	14	35	0	2	27	13	40	0	2	28	34	46		1
4	21	9	30	0	1	23	20	43	0	0	25	11	36	0	1	31	10	41	4	1
5	22	7	29	0	1	25	13	38	0	0	27	11	38	1	0	31	8	39		
6	18	12	30	0	2	25	17	42	0	2	24	16	40	0	0	27	5	32		
7	18	13	31	0	1	27	11	38	0	1	24	15	39	0	4	21	17	38		1
8	24	7	31	0	1	26	18	44	4	0	26	19	45	4	0	20	15	35		1
9	25	9	34	0	0	23	14	37	0	0	27	12	39	0	0	24	18	42		
10	29	10	39	0	0	24	12	36	0	0	26	0	26	0	0	23	8	31		1
11	23	11	34	0	0	27	16	43	0	0	27	18	45	4	1	24	13	37		
12	24	12	36	0	0	28	15	44	0	0	25	11	36	1	1	26	16	42		1
13	22	10	32	0	1	26	14	40	0	1	28	18	46	0	0	24	19	43		1
14	22	10	32	0	0	23	24	47	1	0	25	18	43	0	1	24	18	42		
15	28	13	41	2	0	27	14	41	5	1	27	24	51	1	0	27	20	47	2	1
16	21	12	33	0	1	17	16	33	0	0	38	22	60	2	0	33	11	44	1	
17	24	8	32	0	0	22	20	42	0	1	25	21	46	1	0	25	14	39		1
18	28	10	38	0	0	28	15	43	2	1	28	19	47	0	1	25	28	53		
19	25	17	42	0	1	25	10	35	4	1	28	18	46	0	0	27	19	46	2	
20	18	17	35	0	1	26	19	45	5	1	28	27	55	4	2	28	32	60		
21	21	23	44	0	0	25	24	49	2	0	28	18	46	0	0	28	22	50		1
22	22	9	31	0	0	24	19	43	2	0	27	18	45	0	0	30	17	47		1
23	22	13	35	0	0	25	24	49	2	0	29	11	40	0	0	27	15	42	1	
24	26	16	42	0	0	27	18	45	7	0	38	15	53	0	0	27	8	35	1	
25	26	18	44	0	1	27	20	47	3	1	28	15	43	2	1	27	17	44		
26	23	13	36	2	0	24	28	52	0	0	38	15	53	0	2	29	12	41		
27	22	18	40	2	0	25	25	50	9	0	29	11	40	2	0	24	14	38		
28	23	12	35	1	3	21	22	43	9	1	27	18	45	3	0	29	19	48		
29	20	18	38	0	2	30	26	56	0	1	25	0	25	0	1	24	26	50		
30	21	12	33	0	0	27	16	43	2	0	22	18	40	0	0	24	26	50	3	
31						28	13	41	2	1	25	7	32	0	0					
Totals	656	356	1012	12	20	773	538	1311	108	17	827	438	1265	25	18	764	459	1223	15	14

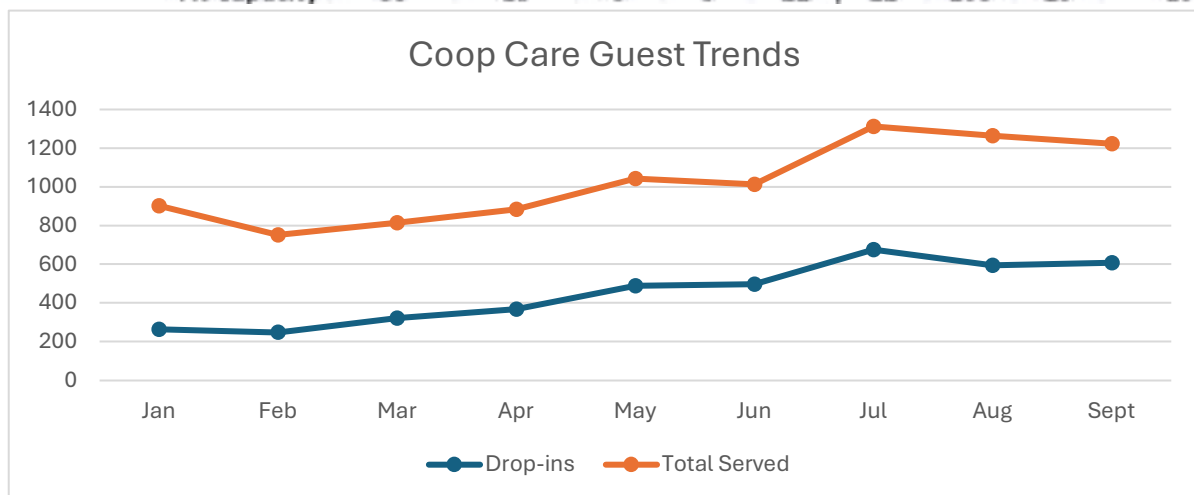
## Cost Breakdown:

2023 TOTAL	2024 TOTAL	Expenses	APR TOTAL	MAY TOTAL	JUN TOTAL	JUL TOTAL	AUG TOTAL	SEP TOTAL	F26 6 months
\$664,925	\$689,220	Payroll	\$54,120	\$55,870	\$53,165	\$49,314	\$57,076	\$53,823	\$323,367
\$62,058	\$75,798	Food	\$6,149	\$2,943	\$3,523	\$4,527	\$5,742	\$4,285	\$27,169
\$49,438	\$52,209	Rent	\$4,889	\$4,889	\$4,889	\$4,889	\$4,889	\$4,889	\$29,334
\$19,436	\$23,487	PPE/Janitorial Supplies	\$3,768	\$3,041	\$3,553	\$4,293	\$4,938	\$2,402	\$21,996
\$16,428	\$24,810	All other	\$1,832	\$1,497	\$1,809	\$1,525	\$2,014	\$1,568	\$10,245
\$10,491	\$12,085	CAPITAL UPGRADES*		\$0		\$3,330	\$1,149	\$1,625	\$6,103
\$822,777	\$877,610	TOTAL EXPENSES	\$70,758	\$68,240	\$66,939	\$67,877	\$75,807	\$68,592	\$418,214
TOTAL	TOTAL	Revenues	APRIL	MAY	JUN	JUL	AUG	SEP	6 months
\$704,154	\$699,712	UCLG - HPP	\$0	\$173,052		\$173,052			\$346,104
\$0	\$0	UWLG	\$0						\$0
\$54,903	\$108,020	DONATIONS	\$5,170	\$3,950	\$2,955	\$725	725	\$3,531	\$17,056
\$0	\$0	SSRF	\$0						\$0
\$9,719	\$3,344	HST REBATE	\$1,200						\$1,200
\$0	\$0	CEWS	\$0						\$0
\$768,775	\$811,076	TOTAL REVENUES	\$6,370	\$177,002	\$2,955	\$173,777	725	\$3,531	\$364,360
\$155,711	\$89,177	RUNNING CASH BALANCE	-\$45,457	\$63,305	-\$679	\$105,221	\$30,139	-\$34,922	
9,227	11,487	TOTAL # OF GUESTS	883	1043	1012	1312	1263	1223	6796
\$6.73	\$6.60	Cost of food per guest	\$6.96	\$2.82	\$3.48	\$3.45	\$4.55	\$3.50	\$4.03
\$89.17	\$76.40	Total Operating Cost/Guest	\$80.13	\$65.43	\$66.14	\$51.74	\$60.02	\$56.08	\$62.09
14	20	TOTAL # OF BEDS	21	21	21	24	24	24	225
\$54,913	\$40,554	Operating Cost/Bed/Year							
\$150.45	\$110.80	Operating Cost/Bed/Night	\$112.31	\$108.32	\$106.25	\$91.23	\$101.89	\$92.19	\$101.02

## Visual Monthly Totals:



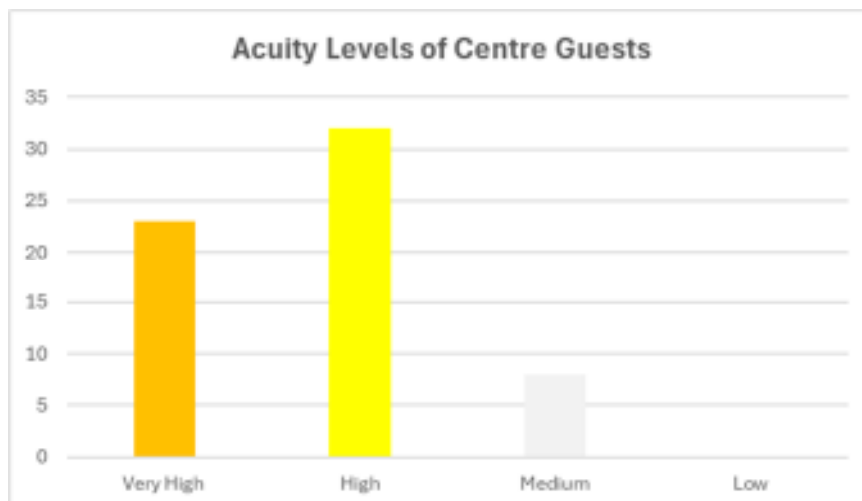
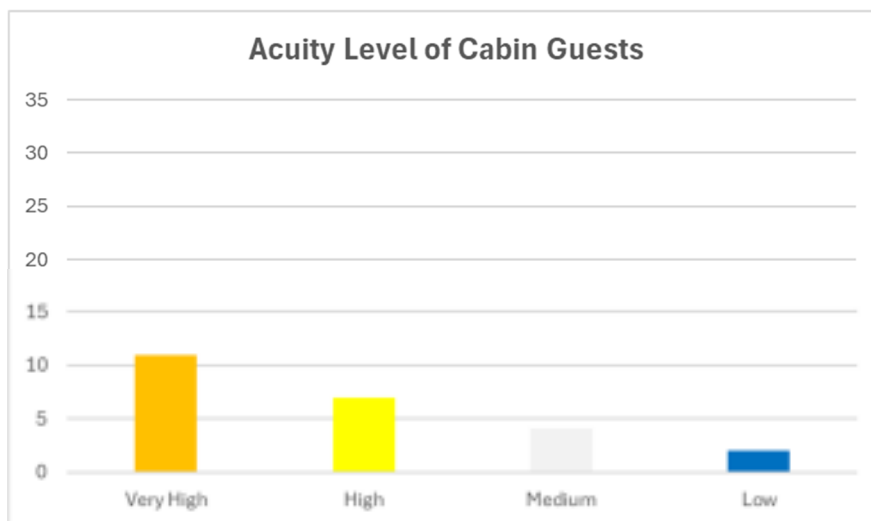
MONTH TOTALS	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	July	August	September
Males	61	70	62	66	92	81	101	102	106
Females	27	30	29	25	33	34	47	33	32
Youth	3	8	7	5	7	6	4	4	5
Average Age	44.5	44	43.3	41.7	41.1	43	46	42	42.3
Distinct Individuals	88	100	91	91	125	115	151	135	138
New Individuals	13	17	10	11	30	20	21	16	14
Over Night	638	504	493	516	555	515	635	670	616
Drop by/In	264	248	321	367	488	497	676	595	607
Total Served	902	752	814	883	1,043	1,012	1,312	1,263	1,223
At Capacity	88	15	9	8	22	12	108	25	15





### **Acuity Levels:**

Please note the difference in acuity levels across all programs. Acuity refers to the level of need or complexity of an individual's situation, including factors such as physical and mental health, substance use, safety risks, and barriers to housing stability. Individuals assessed as having high or very high acuity have been identified as requiring intensive supports over an extended period of time, sometimes even permanently. The Centre primarily supports individuals within these categories, meaning they need flexible, wrap-around care that meets them where they are at. These individuals benefit most from transitioning to programs such as the Cabins at their own pace. Once they have consistent support, access to meals, and a safe, warm place to stay in an environment that is not overly regimented, they are able to experience acceptance and connection often for the first time in a long while. This stability provides the foundation they need to build skills, regain confidence, and move forward successfully into the next phase of housing, where they are more likely to sustain their progress and maintain long-term stability.



## **Guest returning to the CCC following Cabin Departure**

Focus: Tracking Transitions (Feb. 3, 2025 – Oct. 20, 2025)

Total Unique Individuals Referenced: 34

<b>Current Status</b>	<b>Count Status Breakdown &amp; Initial CCC Connection</b>	
<b>CABINS</b>	<b>34</b>	Out of the 34 known individuals to have been housed in the Supportive Pathways Program, 18 individuals were supported on a frequent basis at the Cooperative Care Centre prior to transition.
<b>Exits &amp; Returned to Shelter System</b>	<b>7</b>	There have been 7 guests who returned to the Cooperative Care Centre for shelter and / support services. 2 of these guests have since been housed, with high likelihood of returning and needing Emergency Shelter support.
<b>Evicted &amp; Left Community</b>	<b>1</b>	1 guest is reported to have left community after eviction.
<b>Incarcerated</b>	<b>2</b>	2 exited due to direct incarceration.

### Homelessness Data Summary

Indicator	Count / Estimate	Notes
<b>By-Name List (BNL)</b>	162 individuals (Sept.)	This number has been updated through a “Deep Dive”; confirmed by UCLG that the number has since inflated from the 162 due to improved accuracy, but no updated figure has been provided.
<b>National Estimation Guideline</b>	×2 multiplier	National standard recommends doubling BNL numbers to reflect those not captured in official data.
<b>Estimated Actual Number</b>	≈324 individuals	Represents potential total number of people experiencing homelessness in the region. This excludes most recent increased number.

### Current Gap & Projected Gap:

Available Bed Space	current availability	projected availability Jan-Feb 2026	projected long term availability
Coop Care Center	28	0	0
Brockville Cabins	0(full)	0	0
Transitional Housing (JHS)	0	24	0
Hart Hub: addiction treatment	0	0	5
Hart Hub: emergency shelter	0	0	15
UCLG 21 Day Shelter	0(full)	6	0
	28	30	20

Only 22 additional shelter spaces are being created (50 projected beds—30 + 20—minus the 28 CCC beds being removed). Approximately 140 or more individuals will remain without housing with the potential closure of the CCC (162 currently on the BNL minus 22 new spaces). This number excludes motel rooms, as motels are not a safe or suitable option. In fact, the cost of motel rooms is comparable to, or in some cases higher than, the cost of CCC beds. Even if motels were included, more than 110 people would still be left without housing or assistance, not to mention those on the do not shelter list who cannot access this as an option.

Regarding the 12 twenty-one-day shelters, UCLG reported that 6 are currently full, with 6 expected to become available soon. These shelters are not a permanent housing solution. Over the past five years, there have been very few instances where Centre guests have been offered a 21-day emergency shelter.

We anticipate only a small number of individuals, approximately five from the unhoused population, may access treatment beds. The 25 cabins do not represent new capacity, as they are already fully occupied. Utilizing them would simply shift individuals from one location to another rather than expanding overall housing options.

As a result, the County will continue to face a significant shortfall in housing for its most vulnerable residents, leading to an increase in individuals sleeping outdoors and the growth of encampments in public spaces.

**Ministry of  
Municipal Affairs  
and Housing**

Office of the Minister

777 Bay Street, 17<sup>th</sup> Floor  
Toronto ON M7A 2J3  
Tel.: 416 585-7000

**Ministère des  
Affaires municipales  
et du Logement**

Bureau du ministre

777, rue Bay, 17<sup>e</sup> étage  
Toronto (Ontario) M7A 2J3  
Tél.: 416 585-7000



234-2025-4923

October 30, 2025

Dear Head of Council:

I am writing to update you on amendments to the *Development Charges Act, 1997* (DCA) that were made by Bill 17, the *Protect Ontario by Building Faster and Smarter Act, 2025*, and corresponding changes to Ontario's Building Code.

As you recall, our government introduced Bill 17 to help speed up the construction of new homes and infrastructure by streamlining development processes and reducing costs, in partnership with municipalities. Among the changes, the Bill:

- Amended the DCA to provide for payment of development charges (DCs) for non-rental residential developments to be made in full at the earlier of the date an occupancy permit is issued and the date a development is first occupied. This deferral would encourage residential construction activity by enhancing a developer's cashflow flexibility.
- Removed authority for municipalities to charge interest on any legislated DC deferral amounts, except to the extent such interest has accrued prior to these changes coming into force.

The amendments noted above require a commencement order to come into force. Following consultations with municipal and industry experts, the government has issued a commencement order to bring these changes into force on November 3, 2025.

To support the implementation of deferred development charges, I will be amending the Building Code to require that all non-rental residential buildings subject to a deferred development charge will now require an occupancy permit, which can only be issued once these deferred development charges have been paid. These targeted changes will establish a clear, enforceable payment trigger for municipalities while leaving all life-safety requirements for occupancy unchanged. These Building Code amendments will take effect alongside the DCA amendments on November 3, 2025. Municipalities without development charges, and requirements for other buildings, are unaffected.

I look forward to continuing to work together to get shovels in the ground to build more homes that Ontarians can afford. Please accept my best wishes.

Sincerely,



Hon. Robert J. Flack  
Minister of Municipal Affairs and Housing

- c.      Municipal Chief Administrative Officer  
         Robert Dodd, Chief of Staff  
         Martha Greenberg, Deputy Minister  
         Caspar Hall, Assistant Deputy Minister, Local Government Division  
         David McLean, Assistant Deputy Minister, Housing Policy and Planning Division

# MINISTRY FOR SENIORS AND ACCESSIBILITY

2026-27

## SENIORS COMMUNITY GRANT PROGRAM GUIDELINES

Applications and all supporting documents must be submitted  
through Transfer Payment Ontario  
by 5:00 p.m. Eastern Time on Thursday, December 18, 2025.

**Applications that do not have all applicable mandatory supporting documents attached cannot be submitted to TPON and will not be considered for funding.**



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# **SENIORS COMMUNITY GRANT PROGRAM**

## **INTRODUCTION**

As Ontario's population ages and life expectancy increases, we have an opportunity to improve the quality of life for older adults across the province. Ensuring older Ontarians remain independent and engaged and can live safely is a priority for Ontario.

The Seniors Community Grant (SCG) Program supports community organizations to provide older adults (aged 55+) with opportunities for greater social inclusion, volunteerism, and community engagement, from the safety of their homes or other safe environments. Seniors Community Grants help older adults, including those from diverse and equity-seeking communities, to stay active, healthy and engaged in their community.

Municipalities, Indigenous governing bodies, not-for-profit incorporated organizations and individuals representing unincorporated community groups are eligible to apply for funding ranging from \$1,000 to \$25,000 to deliver projects that help older adults live independently, ensure their safety and security, connect them to their community, avoid isolation and help them achieve greater financial security and social connections.

Since 2018, the ministry has invested over \$41 million in 2,100 projects that have helped seniors stay socially and physically active in their communities.

### **Senior Veterans Program Stream**

Building on the government's priority to improve the quality of life for Ontario's senior veterans, the 2026-27 SCG Program will include a program stream focused on funding projects that will positively impact senior veterans.

SCG projects that indicate in the application form that they will specifically support senior veterans will be evaluated using the same program priorities and evaluation criteria under a 'Veterans Stream'. For the purposes of the evaluation of SCG Program applications, a veteran is a former member of the Canadian Armed Forces who has completed basic training and was released from service.

Projects that partner with an Ontario branch of the Royal Canadian Legion are strongly encouraged. You will be required to describe your experience serving veterans, and how your proposed project will impact senior veterans.

Proposed projects that do not indicate they will specifically support senior veterans will be evaluated under a 'regular stream' of the SCG Program.

## KEY APPLICATION INFORMATION

### Application Support

If you have questions about the **content of your application** (e.g., regarding eligibility or completeness), the ministry's [Regional Development Advisors \(RDAs\)](https://www.ontario.ca/page/regional-development-advisors) are available to support you. It is strongly recommended that you contact an RDA as early in the application period as possible to discuss your plans and questions related to your proposed program. To find an advisor for your area, visit <https://www.ontario.ca/page/regional-development-advisors>

If you have any **technical questions** about the application process, please contact: Transfer Payment Ontario (TPON) Client Care at (416) 325-6691 or 1-855-216-3090, Monday to Friday from 8:30 a.m. to 5:00 p.m. ET, or by e-mail at: [transferpaymentontarioCC@ontario.ca](mailto:transferpaymentontarioCC@ontario.ca).

### Application Process

- Only one (1) application per applicant will be accepted.
- Applications must be submitted electronically through Transfer Payment Ontario (TPON) at: <https://www.tpon.gov.on.ca/tpon/psLogin> using the application for your organization type:
  - 1) Municipalities and Indigenous Governing Bodies
  - 2) Incorporated, Not-for-Profit organizations
  - 3) Individuals representing Unincorporated Community Groups

Applications submitted using the incorrect application form will not be considered for funding.

- All applicants must be enrolled with the Transfer Payment Ontario system to be able to complete and submit an application.
- **Applicants should enrol as soon as possible, as it can take up to two (2) weeks to complete the enrolment process. You should get started on these steps now, even before you are ready to apply.**

For help logging in, applying for funding, or updating your organization's profile in Transfer Payment Ontario, review the Get Help information section on the [Province's Get Funding website](#).

### Application Timelines

- Applications and all supporting material must be submitted through Transfer Payment Ontario by **Thursday, December 18, 2025 at 5:00 p.m. ET.**
- **Late applications will not be accepted.**
- **Applications that do not include all required supporting documentation will be deemed incomplete and will not be scored.** Additionally, applications cannot be submitted in TPON if all mandatory documents are not included.
- All complete applications will be screened for eligibility. Ineligible applications will not be scored.
- All applicants will receive a decision regarding their application by Summer 2026.
- The ministry may publish information about the successful applicants such as the organization name, programs offered, and approved funding amounts.



## APPLICATION TIPS

Eligible applications will be assessed based on multiple factors including diversity of older adults impacted, support for underserved populations, support for projects that focus on physical and/or social activities, and evidence of sustainability.

Review these tips to help make sure your application is complete, eligible, and compelling.

- **Start now!** It can take up to two weeks to enrol in Transfer Payment Ontario, and time to organize all the mandatory supporting documents. Plan ahead and ensure that you submit your complete application prior to the deadline. Late applications will not be accepted.
- **Read these program guidelines carefully** to help with submitting a complete and eligible application.
- **Think impact!** Did you know the SCG Program is very competitive? Only 32% of applications were approved for funding in 2025-26. Make sure you have thought about how your project will be carried out and how it can make the most impact for seniors.
- **Detailed budgets** help application evaluators understand how project funds will be spent and what your project will do. They demonstrate that you have carefully thought out what you need to execute your project.
- **Review the [assessment criteria](#).** Think about each question carefully and provide enough detail in your answers so that your application can be evaluated against the assessment criteria. Application evaluators are looking for evidence in your application that demonstrates how your specific project meets the program priorities and how your project will benefit seniors in your community.
- **Letters of support are strongly recommended!** Letters of support from community partners provide useful context about your project and community and help demonstrate the need and relevance of your project.
- **Discuss questions about your project** with a Regional Development Advisor.
- **Attend a webinar** to learn more about the program and tips on completing the application form. A webinar will take place the week of November 3, 2025 and the week of December 1, 2025. Ask your [Regional Development Advisor](#) for details. Recordings of the webinars will be posted in TPON if you are unable to attend.
- **Review the [application checklist](#)** in these guidelines to make sure you provide all information and attachments required to submit your application. **Applications that are missing [mandatory supporting documents](#) will not be considered for funding.**

## PROGRAM PRIORITIES

The 2026-27 SCG Program will focus on funding unique projects that support the following three key priority areas:

1. **Provide opportunities for older adults to stay active, educated and connected in their communities, such as through weekly physical activities (e.g., pickleball), social engagements (e.g., coffee and cards), access to local tourism (e.g., cultural heritage excursions, nature and outdoor activity programs, culinary experiences) and digital solutions (e.g., workshops to strengthen seniors' digital literacy, apps, virtual programming).**

Project Example:

- In addition to its regular programming, a town in eastern Ontario helps older adults stay active and engaged by offering recreation programs like swimming, skating, and pickleball, along with social activities including coffee and cards, and game nights.

2. **Increasing access to information and supports for health prevention and promotion (e.g., falls prevention seminars, intergenerational activities that help build relationships that improve mental and physical well-being).**

Project Example:

- A First Nations community in southwestern Ontario enhances the social and emotional health of elders by involving them in activities such as lunch and learns, bingo, craft socials, chair yoga, and positive affirmation meditation. The project also addresses barriers to preventative treatments and accessibility to health and social services, helping to reduce isolation and celebrate seniors through the teachings of the medicine wheel.

3. **Connect and educate seniors about existing supports for elder abuse and ageism prevention, specifically frauds and scams and intimate partner violence, to promote safety and strengthen financial, health, and mental well-being.**

Project Example:

- A theatre company in Toronto provides 20 free elder abuse prevention workshops, including addressing intimate partner violence, and ageism, for elders and caregivers using theatre-based techniques. Following each workshop, they host a free community meal, prepared with assistance from senior volunteers.

### Target Populations

Priority will be placed on projects that are responsive to the needs of a diverse older adult population with emphasis on projects that target older adults in underserved and equity-seeking populations, including, but not limited to, older adults (55+) who identify as:

- Indigenous peoples (First Nations, Inuit, and Métis)
- Persons with disabilities (physical, mental, developmental)
- 2SLGBTQIA+
- Living in rural and remote areas

- Francophone people
- Racialized people
- Newcomers or immigrants
- Low-income persons
- Socially isolated persons
- Veterans (through the Veterans Stream)
- Seniors' caregivers

As a part of the evaluation process, applications that focus on any of these priority groups will score higher.

## PROJECT REQUIREMENTS

To be eligible for funding, projects must:

- Meet at least one (1) of the ministry's [program priorities](#) above.
- Take place between June 2026 and March 31, 2027.
  - It is anticipated projects will be approved by June 30, 2026.
  - Funding will be available for project activities up to March 31, 2027.
- Take place in Ontario, benefit Ontario's older adults, and be provided by an Ontario-based service provider.

## WHO CAN APPLY?

Eligible applicants must:

- ✓ Represent seniors' groups and/or offer programs or services that directly benefit older adults living in Ontario.
- ✓ Be registered in Transfer Payment Ontario.
- ✓ Be in compliance with filing, reporting and other requirements under the federal *Income Tax Act* or as established by the Canada Revenue Agency. Applicants will be required to provide consent in the application form for the Canada Revenue Agency to release their tax filing status to Ministry representatives for the purposes of this application process.

Three types of applicant organizations are eligible to apply for funding:

<b>Eligible Applicants</b>	<b>Details</b>
Municipalities and Indigenous governing bodies	<ul style="list-style-type: none"> <li>• Are eligible to apply for up to \$25,000.</li> <li>• An Indigenous governing body is a council, government or other entity that is authorized to act on behalf of a First Nation, Inuit, Métis or other Indigenous group, community or people that holds rights recognized and affirmed by section 35 of the <a href="#">Constitution Act, 1982</a>.</li> </ul>
Not-for-profit incorporated organizations	<ul style="list-style-type: none"> <li>• Are eligible to apply for up to \$25,000.</li> <li>• Must be incorporated and in operation since at least April 1, 2024. Examples include:               <ul style="list-style-type: none"> <li>○ Non-governing bodies that serve the interests of or provide services to First Nation, Inuit, Métis or other Indigenous Peoples.</li> <li>○ Local Services Boards.</li> </ul> </li> </ul>



	<ul style="list-style-type: none"> <li>○ District Social Services Administration Boards.</li> <li>○ Not-for-profit licensed retirement homes.</li> <li>○ Public libraries.</li> <li>○ Ontario branches of the Royal Canadian Legion.</li> <li>○ Organizations that have an Ontario provincial mandate. For organizations with offices in multiple locations, each individual location is eligible to apply for funding; however, each must operate independently and have a separate governing structure.</li> </ul>
Individuals who represent local unincorporated community groups	<ul style="list-style-type: none"> <li>• Are eligible to apply for up to \$10,000.</li> <li>• The individual representing the group will be responsible to the Province for the project's implementation, financial management, and reporting (including documenting all expenditures for audit purposes).</li> <li>• The group that the individual represents must have been in existence for at least one (1) year prior to the date of application.</li> </ul>
<b><i>Ineligible Applicants</i></b>	<b>Details</b>
	<ul style="list-style-type: none"> <li>• Agencies, boards or commissions of the federal or provincial governments.</li> <li>• Broader public service organizations (e.g., universities, school boards and hospitals).</li> <li>• Foundations and other organizations that fundraise to provide funding to other organizations.</li> <li>• For-profit organizations.</li> <li>• Private schools.</li> <li>• Organizations whose purpose is related to political activity (lobbying), as defined by the Canada Revenue Agency (<a href="http://www.canada.ca/en/revenue-agency/services/charities-giving/charities/policies-guidance/public-policy-dialogue-development-activities.html">www.canada.ca/en/revenue-agency/services/charities-giving/charities/policies-guidance/public-policy-dialogue-development-activities.html</a>).</li> <li>• Organizations or individuals that are currently in default of a provincial government grant.</li> </ul> <p>If you are not sure if your organization is eligible, contact a <a href="#">Regional Development Advisor</a>.</p>

## APPLICATION CHECKLIST

Use the following checklist to ensure that you provide all information and attachments required to submit your application.

- ✓ **Ensure your organization information is up to date in Transfer Payment Ontario (TPON).** If you are a not-for-profit incorporated organization, please ensure that your CRA business number is updated within your TPON registration.
- ✓ Complete all mandatory questions to be able to validate and submit the application form.
  - All costs must be identified in the budget and correspond with an explanation in the project plan. Costs must be reasonable.

It is recommended that completed applications are submitted **at least two (2) days before the deadline** to give time to address any technical challenges.

### Mandatory Supporting Documents:

Different organization types require different mandatory supporting documentation. When submitting your application in TPON you must include the completed application form and all relevant supporting documentation.

**Applications that are missing any mandatory supporting documents will be deemed incomplete and will not be evaluated.**

The table below summarizes the mandatory documents required for each type of applicant and each type of document.

Mandatory Document Type	Individuals representing an unincorporated community group	Not-for-profit incorporated organizations	Municipalities and Indigenous governing bodies
Prior-year Financial Statements	Mandatory	Mandatory	Not mandatory
Proof of not-for-profit incorporation status	Not mandatory	Mandatory	Not mandatory
Attestation Letter	Mandatory	Not mandatory	Not mandatory

- ✓ **Prior-year financial statements** that are finalized (not draft) and board-endorsed such as audited financial statements, financial statements completed through a review engagement, or a statement of revenues and expenses and a balance sheet, depending on what the applicant is required to produce.
- ✓ **Proof of not-for-profit incorporation status** (e.g., Certificates of Status, articles of incorporation, letters patent of the applicant, or special acts of incorporation). These documents must show that the organization has been incorporated and operating in Ontario since at least April 1, 2024.
- ✓ **Attestation letter** that includes: (1) a brief project description, (2) a statement that the members endorse both the person who is applying for funding and the proposed project,



and (3) the names of all group members responsible for the project, their addresses, phone numbers, and signatures. For example, the attestation should include:

- Date
- Project Description
- The statement: "I am aware that [name of applicant] is applying for project funding, and I support the undertaking of this project."
- Group members responsible for the project, names; addresses; phone numbers; email addresses, signatures.

### **Additional Documentation**

Approved projects will be asked to provide additional documentation before funding can be provided:

- Incorporated not-for-profit organizations, municipalities, and Indigenous governing bodies will be required to provide a Certificate of Insurance (COI). See details of COI requirements in Appendix A.

**Please note: Insurance is not an eligible program cost.**

- Individuals applying on behalf of an unincorporated community group are not required to provide a Certificate of Insurance but will be required to provide their Social Insurance Number to receive funding.

## **ELIGIBLE EXPENSES**

All project costs must be itemized and explained in the project workplan. During the project, organizations are responsible for obtaining at least two (2) quotes for purchases of \$1,500 or more and must keep a record of the quote for audit purposes.

Eligible project costs that can be included as part of the grant funding request include, but are not limited to:

### **Program expenses:**

- ✓ Material costs associated with the creation or presentation of workshops, seminars, training or instructional classes to educate and increase awareness.
- ✓ Technology to support in-person and virtual program delivery. Costs can include software or hardware (e.g., tablets, video software, projectors, laptops).
- ✓ Admission costs to cultural or learning events (but not annual membership fees).
- ✓ Space and equipment rental.
- ✓ Marketing and advertising (e.g., website or promotional materials development).
- ✓ Personal protective equipment (PPE) (e.g., masks, gloves, sanitizer, etc.) and costs associated with sanitation and infection control.
- ✓ Honorarium (a lump-sum payment for a service such as a speaking engagement to a person who is not an employee).
- ✓ Costs for instructors, workshop facilitators, educators and trainers.
- ✓ Transportation and travel expenses for employees, volunteers, and participants in Ontario only, including mileage, bus rentals, taxi fares, and public transit costs in accordance with

the [Travel, Meal and Hospitality Expenses Directive](#) (\$0.41/km in Northern Ontario and \$0.40/km in Southern Ontario).

- ✓ Catering, meals, and refreshments according to [Travel, Meal and Hospitality Expenses Directive](#) (\$10 for breakfast, \$12.50 for lunch, and \$22.50 for dinner).

#### **Human Resources and Administrative Costs:**

- ✓ HR costs can include:
  - Wages: Existing or new staff or consultant time directly allocated to the project must be described in the project workplan and itemized in the budget.

### **INELIGIBLE EXPENSES**

The following costs are **not** eligible for funding. If your project includes these components, your project workplan and budget should explain how costs will be paid, and that they will not be paid using SCG funding. Expenses that do not directly support the proposed project are ineligible.

- × Any regular business, direct and indirect operating costs, and costs not directly related to the project (e.g., office supplies, rent, equipment, insurance, utilities).
- × Annual membership fees.
- × Project components funded by another organization or grant.
- × Capital projects, including renovations or upgrades to buildings or the building of permanent fixtures (e.g., patios, gazebos, facility upgrades).
- × Awards, gift cards, gifts, prizes.
- × Events or initiatives to promote religious beliefs or practices.
- × Grants or funding to other organizations.
- × Alcohol or cannabis.
- × Prescription drugs, medical expenses, health care equipment (e.g., blood pressure monitors, dentures, assistive devices, walkers).
- × Credit and non-credit courses at a college or university.
- × Fundraising, capital campaigns, fundraising events, endowments and investments, lobbying, or sponsorship campaigns.
- × Feasibility and market studies, general or non-specific research.
- × Refundable taxes and expenses – funding will not pay for any tax or expenses that the organization can claim refunds, rebates, or credits for, such as HST.
- × Employee benefits over and above Mandatory Employment Related Costs (EI, CPP, EHT, WSIB if applicable).

## **ASSESSMENT PROCESS AND CRITERIA**

- **Applications must be complete, include all mandatory documents.** Applications cannot be submitted to TPON without the mandatory documents **and must meet eligibility requirements to be considered for funding.**
- Applications must meet minimum scoring requirements to be eligible for funding.
- Note that decisions are final, and there is no appeals process.
- Applications will be evaluated on how the submission demonstrates the following:

### **Project quality, relevance (25%)**

1. Workplan is clear, with good details about how it will be implemented, and which partners are supporting which activities. Project is achievable by March 31, 2027.
2. Roles and responsibilities of individuals involved in the project make it clear who will do what.
3. Evidence of benefits to the community.
4. Degree of innovation represented by the project.
5. Need for the project is clear. It may be backed up by existing strategic plans, age-friendly community plan, or similar.

### **Impact (25%)**

6. Project will impact the target priority population(s).
7. Need for project is clear and convincing - you understand why it is needed and how it will impact the community and its residents.
8. Process for measuring performance indicators is evident; metrics are realistic and clear.
9. Demonstrates short, medium and long-term impacts.
10. Social characteristics (age, gender, economic status, etc.) of each group is addressed and accounted for.

### **Budget, financial feasibility (25%)**

11. Costs are eligible and the budget information provided is clear and consistent with the program requirements.
12. Costs align with the project plan.
13. There is evidence of good value for money.
14. Financial and in-kind contributions from other sources are clearly documented in the budget.
15. Estimated costs are likely sufficient to deliver the project.

### **Organizational capacity (25%)**

16. The organization's mandate aligns with the project and with the target audience. The organization is appropriate to deliver the project.
17. The organization is financially stable and has provided recent financial statements.
18. Organization has the structure and financial oversight to support the proposed project.
19. The organization has sufficient staff and/or volunteers in place to deliver the project.

20. The organization has a track record of success, has undertaken similar work in the past, and does not have a record of non-compliance.

**The ministry may consider as a higher priority, projects that are delivered by:**

1. Local, not-for-profit groups that address specific community needs; and/or
2. Organizations that have not received Seniors Community Grant Program funding in the last two (2) years; and/or
3. Organizations from geographic regions and communities that may be otherwise underrepresented in the current grant program cycle.

## **TERMS AND CONDITIONS OF FUNDING**

Please read this section carefully and discuss the information in this section with anyone in your organization who will be involved with signing the agreement or managing the funding.

As part of the application process, you must sign the terms and conditions that are included in Section K of the application form.

The terms and conditions form a part of the legal agreement between the ministry and your organization, so it is important that all individuals who will be responsible for the funding and the project read and understand these conditions before the application is submitted to the ministry.

It is recommended that the application, including the terms and conditions, be downloaded and shared electronically with anyone responsible for the project.

Applicants that are approved to receive funding will receive an email from the ministry to confirm approval of their application. Please ensure your contact information is up to date in the Transfer Payment Ontario system.

**Agreement:** The agreement is comprised of the program guidelines, the completed application form, the terms and conditions, the ministry letter or letters confirming approval of funding and the approved amount of funding (which may be different from what was requested), and any additional terms and conditions which may be imposed by the Province in subsequent correspondence between the ministry and representatives of your organization. The ministry approval letter will identify the project completion date, the expiry date of the agreement, and the payment schedule.

By completing the application process and submitting an application, you will have agreed to and signed the terms and conditions, which form a part of the transfer payment agreement between your organization and the Province of Ontario. This agreement will govern your use of the funds if you are approved to receive funding after your application is reviewed.

**Approved funding amount:** Ministry staff will complete a final review of your application to ensure all expenses and activities listed are eligible for funding. If adjustments are required, ministry staff will contact you to discuss changes. Your approved funding amount may be different from your requested amount.

**Changes, Amendments:** You must inform the ministry through your Regional Development Advisor in writing (i.e., email) of any proposed changes to the project, and changes must be reviewed and approved by ministry staff **before** making any of the changes. Where changes are required and have been approved, an amending agreement may be required.

**Payment Process:** Recipients will receive a funding confirmation letter that includes the approved grant amount and payment schedule, and a first payment will follow soon after.

**Performance Measurement:** Performance metrics and survey statements are listed in the application form. During the funding year, you must provide a survey to your project participants asking the questions related to the outcomes of your project listed under 'Survey Statements' section in the application form. For example, "On a scale of 1 to 5, how satisfied were you with the activities you participated in?" You will report on the survey feedback collected in your final report.

**Reporting:** When the project ends, you must submit a final report, which will be reviewed and reconciled against your actual expenditures, and a final payment may be made based on the reconciliation, or you will be required to return unspent funding within thirty (30) days. Recipients may be required to provide the ministry with additional information regarding the success and sustainable impact of their project.

**Receipts:** You are required to keep all receipts associated with the project for seven (7) years after project completion, for ministry audit purposes. For public transparency and accountability purposes, soon after the end of the fiscal year as part of the final reporting process, a sampling of grant recipients will be asked to provide a summary of their SCG project expenses followed by copies of selected invoices to verify that SCG Program funding was spent on eligible expenses. Receipts must be provided in a legible format, electronically (i.e., scanned or photocopied), in either English or French.

**Site Visits:** As part of ongoing community development activities, Regional Development Advisors will visit a sampling of SCG recipients during the fiscal year.

**Social Insurance Number (SIN) and other documents:** Prior to receiving funds, any individual representing an unincorporated group approved for funding is required to provide their SIN and verification documents as required by the ministry to demonstrate ability to contract with the Province.

### **Acknowledgement of Provincial Funding and Communication Protocols**

To demonstrate transparency and accountability related to how public funds are spent, recipients must credit the support of the Province of Ontario in any communications related to Seniors Community Grant Program funding. This includes all media, publicity, and marketing materials developed for the promotion of project activities, as well as all other project materials developed, including reports, visual and oral presentations.

Successful applicants are required to adhere to the communication protocol that will be forwarded as part of the contracting process. This includes:

- Providing the ministry seven (7) days advance notice of any event(s) being held in relation to their project, if not already indicated in the application.
- Refraining from making local media announcements until the ministry has made a province-wide announcement about the program.
- Obtaining the approval of the ministry before issuing any media releases related to the grant project.
- Obtaining the approval of the ministry on all promotional and/or resource material that uses the Province of Ontario's visual identity prior to publication.



## Collection and Sharing of Information

The ministry is subject to the *Freedom of Information and Protection of Privacy Act*, R.S.O. 1990, c. F.31, as amended from time to time (FIPPA). Any personal information collected by the ministry is for the proper administration of the program, for purposes including evaluation of the project application and the administration and management of funding agreements.

Information about individuals, organizations and projects that receive funding under the program may be made public by the Province of Ontario which reserves the right to make a public announcement about any approved grant.

Information can include the organization's name, address, telephone numbers, email addresses, website, other social media platforms, the project's name, description and funding received.

Applicants should be aware that any information provided to the ministry in connection with their application may be subject to disclosure in accordance with the requirements of FIPPA. For questions about the collection, use, and disclosure of information go to:

[www.ontario.ca/document/freedom-information-and-protection-privacy-manual](http://www.ontario.ca/document/freedom-information-and-protection-privacy-manual).

## Compliance with Environment, Labour and Tax Laws

Prior to entering into a net-new agreement, renewing an existing agreement, or amending an existing agreement to receive new funding, certain organizations must complete both an attestation to confirm good standing with environment and labour laws, and a Tax Compliance Verification to confirm compliance with tax laws.

You must complete the attestation and tax compliance verification if your organization received cumulative transfer payment funding of \$10 million or more from the Province in the previous fiscal year or is entering into a transfer payment agreement with a contract value of \$10 million or more.

The attestation and tax compliance verification are valid for one (1) year from the date of completion. You can complete your attestation and tax compliance verification in TPON, under your organization profile. Please contact TPON Client Care if you need assistance to complete the attestation and the Ministry of Finance (TCV@ontario.ca) for assistance with Tax Compliance Verification.

## Promotional Material

You are invited to share high-quality photos and videos with the ministry provided you have obtained the written consent of any identifiable individuals depicted in the images. The provincial written consent form is available from a Regional Development Advisor. Photos and videos may be used in promotional activities such as the ministry's social media channels.

## PROGRAM GUIDELINES' GLOSSARY

**AGEISM:** According to the World Health Organization, ageism refers to the negative stereotypes (how we think), prejudice (how we feel) and discrimination (how we act) towards others or oneself based on age.

**AUDIT:** Examination of a recipient's accounts, records or other evidence deemed necessary in the circumstances. An audit may be done to review the expenditures related to a specific project, or the audit may concern the expenditures of an organization for the fiscal year.

**ELDER ABUSE:** While there is no single accepted definition, elder abuse, or the abuse or mistreatment of older adults, is often defined as any act or omission that harms a senior or jeopardizes his or her health or welfare. The World Health Organization defines abuse of older adults as "a single or repeated act, or lack of appropriate action, occurring in any relationship where there is an expectation of trust that causes harm or distress to an older person." It can take place in the home, in other residential settings, or in the community. It may include financial, physical, psychological and emotional, or sexual abuse, as well as neglect.

**EVALUATION:** The systematic collection and analysis of information on the performance of a policy, program, project or initiative to make judgements about relevance, progress or success and cost-effectiveness and/or to inform future programming decisions about design and implementation.

**FINAL REPORT:** The final report is to be submitted by the grant recipient within thirty (30) days after the project is completed. The final report will provide information on both the project administration as well as the financial activity. It will provide details related to whether the project's objectives were met, how the success of the project was measured, the level of community participation and response, and any other details required as outlined in the agreement. As part of the final report, all details of financial activity must be documented and reported, such as a financial statement summarizing all project costs, expenses, and income (such as in-kind contributions). Details will be provided in the agreement.

**GRANT:** Transfer payment for a specified purpose for which obligations are outlined in program guidelines, the agreement, and program correspondence.

**IN-KIND CONTRIBUTION:** Donation to a project by an individual, business, or organization of materials, goods, services, or time that would otherwise have been paid for by the recipient. It involves non-cash asset transactions such as equipment, services, use of facilities, labour, and goods. An in-kind donation to a project must: (a) be essential to a project's success; (b) represent an expense that would have otherwise been incurred and paid for by the recipient as part of the project; (c) be noted in the application, and documented in the recipient's accounts; and (d) be reasonably estimated at fair value on the date it is made, using either market value or an appraisal.

**INTERGENERATIONAL ACTIVITIES:** Intergenerational activities are social engagements and interactions, bringing together younger and older generations for a common purpose. They build on the strengths that different generations have to offer, nurture understanding and mutual respect, and challenge ageism. Participation in intergenerational programs and meaningful cross-age relationships may decrease social isolation and increase older adults' sense of belonging, self-esteem, and well-being, while also improving social and emotional skills of children and youth participants.

**INTIMATE PARTNER VIOLENCE:** behaviour within an intimate relationship that causes physical, sexual or psychological harm, including acts of physical aggression, sexual coercion, psychological abuse and controlling behaviours. This definition covers violence by both current



and former spouses and partners (from World Health Organization, <https://apps.who.int/violence-info/intimate-partner-violence/>).

**LEGION:** The Royal Canadian Legion (Legion) serves veterans, including serving military and RCMP members and their families, to promote remembrance and to serve local communities.

**LETTER OF SUPPORT:** A letter from an independent person or organization that validates both the mandate of your community group (the work that you do) and supports your application for your proposed project.

**LOCAL SERVICES BOARD:** A local services board is a volunteer organization that has the authority under the *Northern Services Boards Act* to deliver approved powers (services) to residents. These boards are set up in rural areas where there is no municipal structure to deliver services such as fire protection or library services. Area residents vote to determine a local services board's boundaries.

**MANDATE:** The mandate, or "organizational mandate," defines the purpose or intention that the organization serves.

**NOT-FOR-PROFIT ORGANIZATION:** A not-for-profit organization is a club, society, or association that's organized and operated solely for social welfare, civic improvement, pleasure or recreation, or any other purpose except profit. These organizations must be incorporated and, for the purposes of the program, must provide proof of incorporation and not-for-profit status by producing a copy of the Articles of Incorporation or letters patent.

**OLDER ADULTS:** Individuals aged 55 years of age and older.

**OPERATIONAL EXPENSES:** Costs incurred by an organization to support their ongoing day-to-day activities not specifically related to administration of the project. Operational expenditures are not eligible for funding under the program.

**OUTCOMES:** Changes that are the result of implementing the project. They are the effects or impact of the project that are considered significant. Outcomes must be measurable and may occur within organizations, communities, and/or individuals. They may relate to behaviour, skills, knowledge, attitudes, values, conditions, or other attributes. There is a direct relationship between outputs (i.e., quantitative results) and outcomes, but they are not the same thing. For example, an elder abuse education workshop might measure the number of attendees (output) while also measuring whether the workshop helped increase community awareness of elder abuse (outcome) by having the attendees answer survey questions asking about increased awareness.

**PERFORMANCE MEASURES:** Indicators that provide qualitative and/or quantitative information needed to measure the extent to which a project is achieving its intended outcomes. Qualitative data can be expressed in terms of change or comparison between two states, while quantitative indicators can be in the form of a ratio, percentage, comparison, or figure.

**PROJECT:** A set of activities or functions that a recipient proposes to undertake. A project has a clear start and end date, occurs within a reasonable period of time, and demonstrates measurable outputs and outcomes. For the purpose of the terms and conditions and the agreement with the Province, the project is that which is described by the applicant in the



application form, unless the Province describes the project differently in the approval letter or in any subsequent correspondence, in which case the project is that which is described in the approval letter or the subsequent correspondence.

**PROJECT SCOPE:** The scope of the project identifies who will benefit from this project. The project should identify whether the results will benefit a small local group of older adults or seniors, a larger community of seniors (such as Francophone seniors or seniors in rural Ontario), or if the project has a provincial scope, which means that the project will benefit all seniors living in Ontario.

**VETERAN:** For the purposes of the Seniors Community Grant Program, a veteran is a former member of the Canadian Armed Forces who has completed basic training and was released from service.

## APPENDIX A: CERTIFICATE OF INSURANCE GUIDELINES

Please provide these instructions to your insurance service provider to ensure the evidence of insurance, i.e., certificate of insurance, is prepared correctly. The insurance certificate that approved recipients will be required to submit should:

1. State that the insured party is the recipient organization with whom the Ministry has contracted.
2. Identify the effective and expiry date of coverage (e.g., insurance must be in force for the duration of the project and should be updated if the project is extended) and insurer.
3. Identify the Ministry as an additional insured as per the following: ***"His Majesty the King in Right of Ontario, his Ministers, agents, appointees and employees."***
4. Identify the type (a) and limit (b) of coverage: **Commercial General Liability Insurance** is listed and is on an occurrence basis at a limit of **not less than two million dollars** as stated in the agreement.
5. Identify all the endorsements requested in the Terms and Conditions in the agreement, specifically cross-liability, contractual liability, and 30-day written notice of cancellation.
6. Include a statement that the certificate holder (the Ministry) will be notified of any cancellation or material change within 30 days.
7. Include the signature of an authorized insurance representative.

NOTE: This is a sample Certificate of Insurance (COI) for illustrative purposes. However, the look of each COI will vary depending on the insurance provider who issues it.

Name and address to whom issued: His Majesty the King in Right of Ontario as represented by the Minister of Seniors and Accessibility, 777 Bay Street, Suite 600C, Toronto, ON, Canada M7A 2J4			Name and address of Insured (1)		
Type of insurance (4a)	Insurer	Policy Number	Expiration	Coverages	Limits of Liability
Commercial General Liability (5) Including: <ul style="list-style-type: none"> <li>• Non-owned Automobile</li> <li>• Contractual Liability</li> <li>• Products and Completed Operations</li> <li>• Cross Liability and Severability of interests</li> <li>• Personal Injury</li> <li>• Employers Liability or WSIB Clearance</li> </ul>	Insurance Co. Canada	xxx	31-03-2026 (2)	Inclusive Limits, Bodily Injury and Property Damage Liability (4a)	Each Occurrence or Accident: \$2,000,000 General Aggregate: \$2,000,000 (4b)
Additional Insured: His Majesty the King in right of Ontario, his ministers, agents, appointees, and employees. (3)					
SUBJECT TO THE TERMS, CONDITIONS AND EXCLUSIONS OF THE ABOVE NOTED POLICIES					
(6) **EVIDENCE OF INSURANCE ONLY** CANCELLATION: Should any the policies described herein be cancelled before the expiration date thereof, the insurer(s) affording coverage will endeavour to mail 30- days written notice to the Certificate Holder named herein, but failure to mail such notice shall impose no obligation or liability of any kind upon either the Insurer(s) affording coverage, its agents, or representatives.					
With respect to the 2026-27 Seniors Community Grant Program.					
Issued at: Toronto, Ontario					
Date:			(7) Signature:		

## APPENDIX B: FREQUENTLY ASKED QUESTIONS

### 1. When is the deadline for submitting in my application?

Applications and all supporting material must be submitted through Transfer Payment Ontario by 5p.m. Eastern Time on **Thursday, December 18, 2025**. All applicants will receive a decision regarding their application by summer 2026. Successful applicants must be able to begin program delivery by June 2026.

### 2. How can I learn more information about the SCG Program and the application process?

Attend a webinar! To support applicants, the ministry will be hosting two separate webinars during the application window to provide program information, and guidance on completing and submitting the application form. A webinar will be held the week of November 3, 2025 and the week of December 1, 2025. Contact your [RDA](#) for dates and to register.

### 3. What mandatory supporting documents do I need to submit with my application?

**Different organization types require different mandatory supporting documents.** When submitting your application in Transfer Payment Ontario you must include the completed application form and **all** relevant supporting documents. Incomplete applications will not be reviewed.

For details on the mandatory supporting documents required for your application type, refer to the [application checklist](#) and the chart in the [Mandatory Supporting Documents](#) section of the guidelines.

### 4. Why do some applications not get considered for funding?

Applications that are missing applicable mandatory supporting documents attached will not be considered for funding.

For details on the mandatory additional documentation required for your application type, refer to the [application checklist](#) and the chart in the [Mandatory Supporting Documents](#) section of the guidelines.

**5. Who can I contact if I have questions about my application?**

If you have questions about the content of your application (e.g., regarding eligibility or completeness), the ministry's [Regional Development Advisors \(RDAs\)](https://www.ontario.ca/page/regional-development-advisors) are available to support you. It is strongly recommended that you contact an RDA as early in the application period as possible to discuss your plans and questions related to your proposed program. To find an advisor for your area, visit <https://www.ontario.ca/page/regional-development-advisors>

If you have any technical questions about the application process, please contact: TPON Client Care at (416) 325-6691 or 1-855-216-3090, Monday to Friday from 8:30 a.m. to 5:00 p.m. ET, or by e-mail at: [transferpaymentontarioCC@ontario.ca](mailto:transferpaymentontarioCC@ontario.ca).

**6. Is it possible to save the application form as draft and come back later to continue to populate the information needed?**

Yes, you are able to save the form as a draft and come back to it at a later date. Completed forms with all supporting documentation **must** be submitted by the deadline.

**7. When can my project start? When does it need to be completed?**

Applicants should plan to start their projects no earlier than June 1, 2026, and complete them by March 31, 2027.

**8. What are the maximum allowable amounts for meals?**

Funding to support catering expenses must align with the Travel, Meal and Hospitality Directive, which lists maximum amounts of \$10 for breakfast, \$12.50 for lunch, and \$22.50 for dinner. To consult the directive, visit: <https://www.ontario.ca/page/travel-expense-rules-and-claims>

**9. How do I sign the application form?**

The name and contact information for the person(s) who are indicated as signing authorities in Section C: Applicant Contact Information, will appear at the bottom Section L: Declaration and Signing. Once the form is complete, select **Sign Document**, and then click "**I Agree**" or "**I Disagree**". Upon selecting the "**I Agree**" button, your name as was inputted in Section C will show with the date and time the form was signed. The next step is to click the **Validate** button in the top right corner of the form to check all the information in the application is complete.

**10. There is no Submit button on the application form. Do we attach it to an e-mail to submit?**

No, completed and validated forms must be submitted by uploading the form into Transfer Payment Ontario (TPON). Once you've completed your application, select the **Validate** button to ensure all mandatory fields are complete. If the form cannot be validated, it will direct you to the mandatory sections that are missing information. Only successfully validated forms can be uploaded and submitted in TPON.

**11. My application won't validate so I can't submit it. What's wrong?**

Make sure you have completed all mandatory fields (indicated by an asterisk), and electronically signed the application or you will not be able to validate and submit the application form.

**12. When will I find out if my application has been approved for funding?**

All applicants will be advised by Summer 2026 if their application was approved or not.

**13. If I'm an individual applying for a grant on behalf of an unincorporated organization, are there any tax implications if we are approved for a grant?**

You may wish to speak with an accountant or the Canada Revenue Agency for information about how receiving a grant would affect your specific tax situation.

# Memo

**To:** Melanie Kirkby  
Chief Administrative Officer

Lynsey Zufelt  
Deputy Clerk

**From:** David Armstrong  
Manager of Public Works

**Date:** October 30, 2025

**Re:** Contractor Incident Report – King Street Pedestrian Bridge

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Public Works staff, alongside our consultants at JP2G, received a copy of an incident report authored by our General Contractor Strong Bros. Contracting Ltd. on October 28<sup>th</sup>, 2025.

The incident report spelled out an interaction between an employee of the general contractor and a female pedestrian. The pedestrian approached the employee as they were erecting the construction fence on the project site and asked if they were here to remove the bridge. The employee answered “yes”, and the female pedestrian replied for the employee to “wear a bullet proof vest”. This incident report was forwarded to Gananoque Police Services from both Public Works staff, as well as separately by Strong Bros. Contracting Ltd.

Understanding that this project has been contentious amongst the residents of Gananoque, Public Works staff are requesting members of Council, the Deputy Mayor, and the Mayor to communicate to the residents of Gananoque at every possible opportunity that our Town is not a place that condones violence or harassment. The Town has contracted this company to perform a service, and the Town has an obligation to provide a safe and harassment-free workplace for them to provide us this service.

If incidents of this nature continue, the scope and parameters of this project will change swiftly and will negatively impact the Town.

Sincerely,

A handwritten signature in black ink, appearing to be 'D. Armstrong', with a long horizontal line extending to the right.

David Armstrong  
Manager of Public Works